



# ORDINARY MEETING

## AGENDA

**10 JULY 2018**

*Your attendance is required at an Ordinary meeting of Council to be held in the Council Chambers, 232 Bolsover Street, Rockhampton on 10 July 2018 commencing at 9.00am for transaction of the enclosed business.*

*R Cheesman*

**ACTING CHIEF EXECUTIVE OFFICER**  
5 July 2018

Next Meeting Date: 24.07.18

**Please note:**

In accordance with the *Local Government Regulation 2012*, please be advised that all discussion held during the meeting is recorded for the purpose of verifying the minutes. This will include any discussion involving a Councillor, staff member or a member of the public.

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**1 OPENING**

The opening prayer presented by Reverend Shaji Joseph from St Luke's Anglican Parish.

**2 PRESENT**

Members Present:

Deputy Mayor, Councillor C R Rutherford (Chairperson)  
Councillor R A Swadling  
Councillor N K Fisher  
Councillor C E Smith  
Councillor M D Wickerson  
Councillor S J Schwarten  
Councillor A P Williams

In Attendance:

Mr R Cheesman - Acting Chief Executive Officer

**3 APOLOGIES AND LEAVE OF ABSENCE**

The Mayor, Councillor Margaret Strelow has tendered her apology

**4 CONFIRMATION OF MINUTES**

Minutes of the Ordinary Meeting held 26 June 2018

**5 DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA**

**6 BUSINESS OUTSTANDING**

Nil

**7 PUBLIC FORUMS/DEPUTATIONS**

Nil

**8 PRESENTATION OF PETITIONS**

Nil



## **9 COMMITTEE REPORTS**

### **9.1 PLANNING AND REGULATORY COMMITTEE MEETING - 3 JULY 2018**

#### **RECOMMENDATION**

THAT the Minutes of the Planning and Regulatory Committee meeting, held on 3 July 2018 as circulated, be received and that the recommendations contained within these minutes be adopted.

**(Note:** The complete minutes are contained in the separate Minutes document)

**Recommendation of the Planning and Regulatory Committee, 3 July 2018****9.1.1 BUSINESS OUTSTANDING TABLE FOR PLANNING AND REGULATORY COMMITTEE**

**File No:** 10097  
**Attachments:** 1. Business Outstanding Table  
**Authorising Officer:** Colleen Worthy - General Manager Community Services  
**Author:** Colleen Worthy - General Manager Community Services

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**SUMMARY**

*The Business Outstanding table is used as a tool to monitor outstanding items resolved at previous Council or Committee Meetings. The current Business Outstanding table for the Planning and Regulatory Committee is presented for Councillors' information.*

**COMMITTEE RECOMMENDATION**

THAT the Business Outstanding Table for the Planning and Regulatory Committee be received.

**Recommendation of the Planning and Regulatory Committee, 3 July 2018****9.1.2 UPDATE ON CONTRACT NUMBER 10975 DUNCAN SOLUTIONS PAY AND DISPLAY PARKING MAINTENANCE OF ALMA AND PILBEAM THEATRE CARPARKS**

**File No:** 11247  
**Attachments:** Nil  
**Authorising Officer:** Steven Gatt - Acting General Manager Community Services  
**Author:** Nishu Ellawala - Coordinator Local Laws

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**SUMMARY**

*The purpose of this report is to update the Committee on the outcome of the commercial negotiation to terminate the maintenance agreement for parking services at the Alma Street and Pilbeam Theatre carparks and the subsequent changes to restricted parking.*

**COMMITTEE RECOMMENDATION**

THAT the report for pay and display maintenance of Alma and Pilbeam Theatre Carparks and the subsequent changes in restricted parking at the sites be noted and 'received'.

**Recommendation of the Planning and Regulatory Committee, 3 July 2018****9.1.3 DECISION UNDER DELEGATION - MAY 2018**

**File No:** 7028  
**Attachments:** Nil  
**Authorising Officer:** Steven Gatt - Acting General Manager Community Services  
**Author:** Tarnya Fitzgibbon - Coordinator Development Assessment

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**SUMMARY**

*This report outlines the properly made development applications received in May 2018 and whether they will be decided under delegation or decided by Council.*

**COMMITTEE RECOMMENDATION**

THAT this report into the applications lodged in May 2018 be received.

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**Recommendation of the Planning and Regulatory Committee, 3 July 2018****9.1.4 D/90-2015 - DEVELOPMENT APPLICATION FOR A MATERIAL CHANGE OF USE FOR A HOUSE**

**File No:** D/90-2015

**Attachments:**

1. Locality Plan
2. Proposed Site Plan
3. Layout Plan

**Authorising Officer:** Tarnya Fitzgibbon - Coordinator Development Assessment  
Steven Gatt - Acting General Manager Community Services

**Author:** Amanda O'Mara - Senior Planning Officer

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**SUMMARY**

*Development Application Number:* D/90-2015

*Applicant:* St Luke's Healing Foundation

*Real Property Address:* Lot 153 on RP866052, Parish of Archer

*Common Property Address:* 342-350 Holt Street, Frenchville

*Area of Site:* 12.11 Hectares

*Planning Scheme:* Rockhampton City Plan 2005

*Rockhampton City Plan Area:* Berserker Foothills Residential Area and Berserker Range Environmental Protection Area

*Planning Scheme Overlays:* Airport Height Limitations; Remnant Vegetation; Steep Land; and Bushfire Hazard

*Existing Development:* Vacant Land

*Existing Approvals:* Nil

*Approval Sought:* Development Permit for a Material Change of Use for a House (assessed under the superseded planning scheme)

*Level of Assessment:* Impact Assessable

*Submissions:* Thirty-nine (39) submissions received

*Referral Agency(s):* Nil

*Adopted Infrastructure Charges Area:* Charge Area 3

**COMMITTEE RECOMMENDATION**

THAT an extension as requested by the applicant be granted and the additional information is to be provided to Council by the close of business on 17 July 2018, and that the matter be returned to the 21 August 2018 Planning and Regulatory Committee meeting.

**Recommendation of the Planning and Regulatory Committee, 3 July 2018****9.1.5 STATEMENT OF MANAGEMENT INTENT FOR FLYING FOX ROOST  
MANAGEMENT IN ROCKHAMPTON REGIONAL COUNCIL****File No:** 1160**Attachments:** 1. **Statement of Management Intent for Flying  
Fox Roost Management in Rockhampton  
Regional Council****Authorising Officer:** **Steven Gatt - Manager Planning & Regulatory Services****Author:** **Karen Moody - Coordinator Health and Environment**

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**SUMMARY**

*This report presents the updated Statement of Management Intent (SoMI) in relation to flying fox roosts within the Rockhampton Regional Council area for Council's consideration.*

**COMMITTEE RECOMMENDATION**

THAT:

1. Council adopts the updated Statement of Management Intent
2. Council continues training for knowledgeable persons certification.
3. Council negotiate with the State Government to include Kabra under the same classification as Westwood.

**10 COUNCILLOR/DELEGATE REPORTS**

Nil

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## 11 OFFICERS' REPORTS

### 11.1 SOLE SUPPLIER - IPWEAQ

<b>File No:</b>	<b>11760</b>
<b>Attachments:</b>	<b>Nil</b>
<b>Authorising Officer:</b>	<b>Peter Kofod - General Manager Regional Services</b>
<b>Author:</b>	<b>Martin Crow - Manager Engineering Services</b>

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#### SUMMARY

*IPWEAQ is the peak body representing those working in the public works sector in Queensland, and offers a variety of professional development opportunities for Council officers. When we send several officers to these courses the cost exceeds the threshold, and we therefore require Council approval to make IPWEAQ a sole supplier.*

#### OFFICER'S RECOMMENDATION

THAT IPWEAQ be approved as a sole supplier to Council in accordance with s.235(a) of the *Local Government Regulation 2012*.

#### COMMENTARY

The Institute of Public Works Engineering Australasia Queensland Branch provides a variety of services for local government officers including training, conferences and other technical resources and events.

When a professional development course is offered locally by IPWEAQ; Council takes advantage of the opportunity and sends several officers to the training. The expense of the training is approved by the relevant manager, and when we make a payment for the training it is a considerable amount and exceeds the threshold for which Council is required to seek other quotes. In this situation it is impractical to seek quotes from other companies.

Another situation that arises with IPWEAQ training is when there is Statewide Capability Development Fund funding from the Roads Alliance. In this case if a course is being held in Rockhampton, we will pay the full cost of the course often \$25000, and then claim back 50% of the cost from the Roads Alliance, and then if officers from other Councils are attending, we invoice them the share for their officers. This means the amount of the purchase order is a lot more than what we end up having to outlay.

#### LEGISLATIVE CONTEXT

Section 235 of the *Local Government Regulation 2012* states that:

*"Other exceptions*

*A local government may enter into a medium-sized contractual arrangement of large-sized contractual arrangement without first inviting written quotes or tenders if –*

- a. the local government resolves it is satisfied that there is only 1 supplier who is reasonably available;"*

#### CONCLUSION

Due to the absence of other suppliers to conduct the training that IPWEAQ offers, it is necessary to gain Council's approval to make IPWEAQ a Sole Supplier to Council.



**11.2 FEES AND CHARGES 2018-2019 AMENDMENTS**

<b>File No:</b>	<b>7816</b>
<b>Attachments:</b>	<b>Nil</b>
<b>Authorising Officer:</b>	<b>Ross Cheesman - Deputy Chief Executive Officer</b>
<b>Author:</b>	<b>Alicia Cutler - Chief Financial Officer</b>

**SUMMARY**

*The intention of this report is to submit minor amendments to Council's Fees and Charges Schedule for the 2018-2019 financial year.*

**OFFICER'S RECOMMENDATION**

THAT in accordance with the requirements of the *Local Government Act 2009*, Council adopts the amendments to the Fees and Charges schedule for the 2018-2019 financial year.

**COMMENTARY**

The proposed amendments to the Fees and Charges 2018-2019 are provided below.

**BACKGROUND**

Since Council adopted the Fees and Charges for 2018-2019 on 12 June 2018 Planning and Regulatory Services have identified minor issues which require amendment.

**PLANNING AND REGULATORY****Development Compliance Plumbing and Drainage**New fee – Re-issue of permit for changed details

Re-issue of Compliance Permit for initial or change of plumber details, drainer or owner	Cost Recovery	GST Exempt	\$30.00	per change
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A similar charge was recently removed from the 2017/2018 fees and charges which was only applied when a change was occurring to plumber details. Given the charge was only applied in certain circumstances, it was considered inconsistent and removed.

Since developing the recently adopted charges, some monitoring has been undertaken of the requests for the re-issue of compliance permits and it has been determined that they are a regular request, take significant administrative time and are often not necessary if the documentation was provided at the time the application was lodged and assessed.

Backflow devices annual renewals

There are currently 2 charges for backflow device annual renewals. The first device is charged at \$43 then every additional device at \$9 per device. It is a time consuming process to check each renewal and property to determine which fee applies particularly because many properties have many devices with renewals spread across the year.

It is proposed that the renewal fees be changed to a flat fee of \$10 for all inspection results. The time it takes to process them is the same whether it is the first or additional. Having one fee will in fact reduce the processing time of the renewals.

Existing fees

Register first device (Annual inspection result)	Cost Recovery	GST Exempt	\$43.00	1 <sup>st</sup> item
Register each additional device (Annual inspection result)	Cost Recovery	GST Exempt	\$9.00	per item

Proposed amended fee

Register device (Annual inspection result)	Cost Recovery	GST Exempt	\$10.00	Per device
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New fee – E-lodgment Discount

Discount for application lodged through e-services (when available)	Cost Recovery	GST Exempt	10%	Per application
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**Development Compliance Building**New fee – E-lodgment Discount

Discount for application lodged through e-services (when available)	Cost Recovery	GST Exempt	10%	Per application
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This fee will sit within the competitive services section of the fees and charges.

New fee – E-lodgment Discount

Discount for private certifier application lodged through e-services (when available)	Cost Recovery	GST Exempt	20%	Per application
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This fee will sit within the Building Regulatory Functions section of the fees and charges.

**Development Assessment**New fee – E-lodgment Discount

Discount for application lodged through e-services (when available)	Cost Recovery	GST Exempt	5%	Per application
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**Local Laws- Community Compliance**

A late initiative is being proposed which will allow for Pensioners to receive a free registration for a desexed dog. It is proposed to change the following line in the fees and charges:

Existing Fee- Line 26

Desexed– Pension Concession Card holders only	\$17.00 per animal
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Proposed amended fee- Line 26

Desexed– Pension Concession Card holders only	1 <sup>st</sup> Dog – Free More than 1 Dog - \$17.00 per animal
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Existing Fee- Line 28

Desexed and Microchipped – Pension Concession Card holders only	\$8.50 per animal
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Proposed amended fee- Line 28

Desexed and Microchipped – Pension Concession Card holders only	1 <sup>st</sup> Dog – Free More than 1 Dog - \$8.50 per animal
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**COMMUNITY SERVICES****Swimming Pools- deferral of increase in pool fee**

It is proposed to increase the pool entrance fee from \$2.00 to \$2.50 from the 1 August (rather than the 2 July that was planned) to allow communications to be undertaken.

**BUDGET IMPLICATIONS**

The fees and charges set by the attached schedules form a significant part of Council's revenue raising requirements and provide a source of funding and/or contribution to programs delivered by Council.

The fees and charges are set in conjunction with the Budget each year to ensure appropriate and responsible revenue raising.

The effect of the changes will have very minimal budget impact.

**LEGISLATIVE CONTEXT**

Sections 97 and 262 of the Local Government Act apply to the setting of fees and charges and have been applied.

**POLICY IMPLICATIONS**

The fees and charges in the schedules can be amended at any time throughout the year in accordance with legislation.

**CONCLUSION**

These minor amendments are recommended for inclusion in the 2018-2019 Fees and Charges Schedule.

Upon approval by Council, these amendments to the 2018-2019 Fees and Charges Schedule are to be uploaded and presented on the Council's website.

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**11.3 2018-19 ADVANCING QUEENSLAND AND AGED FRIENDLY COMMUNITY GRANTS PROGRAM**

**File No:** 12534  
**Attachments:** Nil  
**Authorising Officer:** Colleen Worthy - General Manager Community Services  
**Author:** Naomi Brownless - Acting Manager Communities

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**SUMMARY**

*Funding is being sought from the Department of Communities, Disability Services and Seniors, Advancing Queensland: an age-friendly community grants program. This report seeks approval for the application to external funding to develop and deliver Tech Connect + STEAM @ Rockhampton Regional Libraries.*

**OFFICER'S RECOMMENDATION**

THAT Council retrospectively approves the Rockhampton Regional Libraries application to apply for \$100,000 from the Department of Communities, Disability Services and Seniors, Advancing Queensland: an age-friendly community grants program to deliver *Tech Connect + STEAM @ Rockhampton Regional Libraries*.

**COMMENTARY**

The library service has applied for funding through the Advancing Queensland: an age-friendly community grants program. Applications closed in June 2018, therefore an application was submitted prior to seeking Council approval. It is expected that the successful applicants will be announced in August 2018 and the application can be withdrawn if requested by Council.

**BACKGROUND**

The Advancing Queensland: an age-friendly community grants program provides funding for local projects and initiatives to enhance the age-friendliness of communities across Queensland.

The grant aims to fund community projects involving partnerships between local government, community and other organisations to co-develop, implement and promote innovative age-friendly projects. Applicants are able to apply for one-off grant funding between \$25,000 and \$100,000.

The 2018-19 grant round had a specific focus on one or more of the following:

- Civic participation and employment
- Community support and health services
- Respect and social inclusion.

The Library submitted a proposal for a program titled TECH Connect + STEAM @ Rockhampton Regional Libraries. This program highlights learning opportunities in a neutral public library setting. Many older people may be reluctant to access more traditional learning institutions such as TAFE to increase employability and digital awareness and knowledge, with a free public library offering a range of workshops, databases and resources seen as a more user-friendly option.

The low level of internet connection in the Rockhampton community and the increasing digital divide highlights the critical need for short digital technologies and online workshops to upskill an older workforce.

Digital skills and competencies are a critical aspect of life in the 21<sup>st</sup> century, and for many older people in our Rockhampton community the digital divide limits employment options and increases social isolation, impacting on the whole of life.

The project will showcase two aspects of digital engagement – firstly short TECH Connect workshops held in the Library Technology Centre focusing on hands-on learning with an experienced facilitator.

The second aspect will utilise the increasing interest in STEAM engagement with STEAM activity boxes used with play and learning in the library.

For both TECH Connect and STEAM workshops, vulnerable community groups will be invited to take part in workshops of their choosing. It is envisaged that providing options may increase the chances of participation in the outreach activities. Once in through the library door, there will be many chances to explore opportunities for life-long learning.

The TECH Connect + STEAM program will target 5000 participants throughout a 12 month period.

- 3 x TECH Connect and 2 x STEAM workshops delivered each week (29 weeks) from April-Dec 2019 with an estimated 1582 participants;
- Outreach events such as Library and Information Week, Disability Action Week, Seniors Week, World Mental Health Day, Seniors Week and Social Inclusion Week showcasing the program will conservatively attract another 3400 participants to the libraries. The outreach will focus on the digitally isolated and vulnerable in the community;
- 8 bus trips from the Mount Morgan and Gracemere communities to the Technology Centre would be scheduled during the program period.

### **BUDGET IMPLICATIONS**

The total project costs are \$200,000 which includes a Council contribution of in-kind to the value of \$200,000 (largely made up of human resources).

### **STAFFING IMPLICATIONS**

As part of the grant application, a temporary fixed term part time administration assistant would be employed. This position would be funded by the grant if successful.

### **CONCLUSION**

It is recommended that the Rockhampton Regional Libraries application for \$100,000 to develop and deliver the Tech Connect and STEAM workshops be able to remain in the application process.

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**11.4 PROPOSED SUBMISSION: IMPROVING REHABILITATION AND FINANCIAL ASSURANCE OUTCOMES IN THE RESOURCES SECTOR**

<b>File No:</b>	<b>4894</b>
<b>Attachments:</b>	<b>1. <a href="#">Proposed Submission</a></b>
<b>Authorising Officer:</b>	<b>Tony Cullen - General Manager Advance Rockhampton/ Acting General Manager Aviation Services</b>
<b>Author:</b>	<b>Penelope-Jane Fry - Regional Development Advisor</b>

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**SUMMARY**

*This report tables a proposed submission in response to a call for submissions by the Queensland Government into the 'Improving rehabilitation and financial assurance outcomes in the resources sector' reform.*

**OFFICER'S RECOMMENDATION**

THAT the Council endorse the proposed submission to the Queensland Government in response to the *'Improving rehabilitation and financial assurance outcomes in the resources sector'* Discussion Papers.

**COMMENTARY**

The Queensland Government has been undertaking a review process to seek industry and community feedback on a proposed new integrated mined land management framework. The review is now called "Improving rehabilitation and financial assurance outcomes in the resources sector", having been previously named the "Financial Assurance Review" and then "Better mine rehabilitation for Queensland" initiative. Submissions close at 5pm on the 16<sup>th</sup> of July 2018.

Rockhampton Regional Council's proposed submission sets out Council's response to the discussion papers, with a focus on the need for the reforms to attract, fund, and facilitate mine reopening and other land uses at the Mount Morgan Mine into the future. This includes the need for ongoing access to the mine site for tourism. Specifically, it reiterates Council's calls for restoration of the Fireclay Caverns as a tourist attraction for Mount Morgan. It also calls for the reform to specify requirements for determination of re-opening and repurposing of areas of abandoned mine sites by the Queensland Government, whereas the Reform to-date continues to prescribe requirements only for currently operating mines in detail.

This reform is important because the requirements and repurposing prescribed under the proposed legislative and policy framework will lock-in or lock-out options for the Mount Morgan Mine. For example, it will determine if any of the estimated \$5 million of interest earned on the Financial Provisioning Scheme funds would be available to stimulate tourism and other economic activities at abandoned mines such as the Mount Morgan Mine.

**BACKGROUND**

The reform and call for submissions arose from the findings of the Review of Queensland's Financial Assurance Framework, conducted by the Queensland Treasury Corporation (QTC) in 2017 at the request of the Queensland Government. Among other findings and recommendations about financial assurance, the QTC Review found a widening gap between the amount of land disturbed by mining and the amount of land rehabilitated. The QTC Review found that, without improved rehabilitation performance, Queensland will remain heavily reliant on the financial assurance system. It also recommended the development of clear, whole of government expectations for rehabilitation. The proposed policy statement for mine-site rehabilitation included the phrase: "The Queensland Government is committed to ensuring mined land is rehabilitated. All mined land should be rehabilitated so it is able to support another use."

The “Better mine rehabilitation for Queensland” reform project then commenced, which permitted submissions in May 2017. Rockhampton Regional Council provided a submission to inform the drafting of legislation and other reforms for the agenda.

Then, on the 15<sup>th</sup> of February 2018, the Honourable Jackie Trad MP, Deputy Premier, Treasurer and Minister for Aboriginal and Torres Strait Islander Partnerships, introduced the *Mineral and Energy Resources (Financial Provisioning) Bill 2018* into the Queensland Legislative Assembly. In Report No. 6, published on 20 April 2018, the Economic and Governance Committee recommended the Bill be passed.

This marks a milestone in the financial assurance reform process for the resources sector. Once enacted, the Bill will establish a Financial Provisioning Scheme for the mineral and energy resources sector and implementing mining rehabilitation reforms.

The financial provisioning scheme will replace the current financial assurance requirements for environmental authorities for resource activities (authorities) and small scale mining tenures (SSMT) under the *Environmental Protection Act 1994* (EP Act). The scheme will manage the financial risk to the State if the holder of an authority or a SSMT does not comply with their environmental management and rehabilitation obligations. The scheme is managed by a scheme manager.

The Bill also introduces new progressive rehabilitation and closure plan requirements for site-specific mining lease environmental authorities through amendments to the EP Act.

Importantly, although the Bill and related mechanisms make the obligations of private sector mine site custodians clear in regards to environmental management, rehabilitation, and post-mining uses (also called ‘repurposing’). Such clarity is not, however, provided in regards to the obligations of the Queensland Government on the same matters for sites it manages under the Abandoned Mines program, such as the Mount Morgan Mine.

### **PREVIOUS DECISIONS**

During the Ordinary Council Meeting of Rockhampton Regional Council on the 23<sup>rd</sup> of May 2017, Council endorsed a previous submission to this review.

The submission set out Council’s response to the “Better Mine Rehabilitation for Queensland” discussion paper, with a focus on the need to restore the Fireclay Caverns as an important post-mining land use. It also called for the reform to include methods for determination of post-mining land uses for land as part of rehabilitation associated with abandoned mines, whereas the Discussion Paper included only processes for currently operating mines.

Council’s previous decision to support the reform was conditional upon the subsequent reform paper outlining such a process, and so this submission duly withdraws Council’s support for the Reform until the Queensland Government addresses Council’s concerns.

### **CONCLUSION**

This call for submissions is a valuable opportunity to advocate for the needs of the Rockhampton Region and town of Mount Morgan to restore the Fireclay Caverns tourist attraction as an important land use. It also is an opportunity to re-iterate Council’s call for a process to be stipulated through the reform to support future mine re-opening and other economic activities under the Queensland Government’s Abandoned Mine Lands Program, plus such activities being eligible to attract funding from the Financial Provisioning Scheme.

**PROPOSED SUBMISSION: IMPROVING  
REHABILITATION AND FINANCIAL  
ASSURANCE OUTCOMES IN THE  
RESOURCES SECTOR**

**Proposed Submission**

**Meeting Date: 10 July 2018**

**Attachment No: 1**





MOUNT MORGAN, QLD  
Home to the abandoned  
Mount Morgan Mine

# Mine Rehabilitation & Repurposing

*Why it matters today.*

July 2018 Submission to the  
Queensland Government:  
*Achieving Improved Rehabilitation for  
Queensland Discussion Papers*



# Mine Rehabilitation & Repurposing: Why it matters *today*.

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Rockhampton Regional Council notes the proposed reforms to mine rehabilitation and repurposing including the new arrangements for financial “bonds” proposed to better protect the environment and taxpayers, and encourage jobs. This submission responds to the discussion papers entitled “addressing the state’s abandoned mines legacy” and “other associated risks and proposed solutions”.

## RESPONSE TO KEY QUESTIONS

### **1. Do you support the proposed reforms to the management of legacy mines, precommencement terminated mines and historical mining disturbances? Briefly explain why.**

Council does not support the proposed reforms because they lack clarity on any form of a prescribed methodology, criteria, and timeframe for State Government decisions on proposals for repurposing. Clarity and regulatory prescription for decision mechanisms and requirements are essential to avoid perceived or actual negligence, and to avoid ‘opportunity costs’ where potential public or private sector repurposing of sites could achieve alternative productive uses. This ‘opportunity cost’ can be even more significant in instances when proposals could reduce the fiscal and other liability risk of the State through site management benefits or other reductions in State costs at abandoned mine sites. For example, the public-private sector tourism repurposing of the Mount Morgan Mine has been hampered for 7 years with a lack of clarity on mechanisms or process available to the Council, its community or its business operators (outlined on the following page) to engage with the Queensland Government on the matter and access to financial support such as that becoming available through the Financial Provisions Scheme. Neither the *Minerals and Energy Resources (Financial Provisioning) Bill 2018* nor the discussion papers offer any evidence that such a circumstance could not impact on the community of Mount Morgan (or similarly damage or impede economic activity and growth opportunities at other sites across Queensland) in the future if the reforms are enacted in their current form.

### **2. How do you think the proposed reforms could be improved?**

The regulations established under the *Minerals and Energy Resources (Financial Provisioning) Bill 2018* must prescribe the methodology for how appropriate land uses (including repurposing) and rehabilitation/management outcomes should be determined for abandoned mines, with the engagement and other requirements being similar to how companies will be required to determine appropriate post-mining land uses and rehabilitation under the Act. In addition, ‘local content’ should be a requirement for both planning and implementation procurement, including local Aboriginal and Torres Strait Islander suppliers.

### **3. Do you have an interest in repurposing an abandoned mine (i.e. a legacy or precommencement terminated mine) for an alternative use? If so, briefly characterise the opportunity you see. Also you may wish to provide examples for clarification.**

Yes, please see the following page.

## CONTINUED REGIONAL ENGAGEMENT IS VITAL IN REFORM AND IMPLEMENTATION

Council commends representatives of the “Improving rehabilitation and financial assurance outcomes in the resources sector” reform project for visiting the Rockhampton Region after releasing these discussion papers. The meeting held in Rockhampton on the 22<sup>nd</sup> of June 2018 with good representation from Treasury and Department of Natural Resources and Mines officials working on this reform agenda. Council welcomes the Department’s efforts to engage stakeholders from Central Queensland and Central West Queensland. Council looks forward to continued and broadened local engagement in this reform and subsequent implementation.

## REFORMS AND ACTION REQUIRED FOR THE MOUNT MORGAN ABANDONED MINE

Mount Morgan is located 32 km south-west of Rockhampton in Central Queensland. It was founded as a gold mining town in 1882 with its mining operations continuing until November 1990.

Mount Morgan Mine was the largest gold mine in Queensland in 19th and early 20th centuries. About 250 tonnes of gold and 360,000 tonnes of copper were extracted from the mine, and about 134 million tonnes of waste rock and tailings generated. The mine is now managed under the Queensland Government's Abandoned Mine Lands Program through the Department of Natural Resources and Mines.

The Mount Morgan Mine is the most important tourist attraction for the town of Mount Morgan, which has significant dependence on drive tourism to support its economy. The additional spending injected by tourists makes businesses viable that provide services vital to the quality of life of this small community.



### ABOUT THE FIRECLAY CAVERNS ATTRACTION AT THE MOUNT MORGAN MINE

The Fireclay Caverns at Mount Morgan were excavated between 1906 and 1927 for clay to supply local brick making. These caverns became a tourist attraction because dinosaur tracks could be seen in the sandstone roof above the clay layer that was extracted.

The caverns are located on the site of the abandoned Mount Morgan Mine, which sits alongside the historic town of Mount Morgan. It is an important tourist attraction with great future potential – both for Mount Morgan and for the wider Fitzroy and Central West tourism mix.

Mount Morgan is home to over 3000 people with a disadvantaged SEIFA index and a heavy reliance on tourism.

The Fireclay Cavern tourist attraction was developed in partnership between the Queensland Government and local tourism operators in Mount Morgan, including Queensland Government project management services and funding for the [staircase and viewing platform](#) built in 2010.

### ACTION REQUIRED TO ADDRESS A CURRENT 'MINE DISASTER'

The attraction was proving extremely successful as a productive post-mining land use. Then in 2011, while this tourism asset was attracting 5000 visitors with registered tour operators per year, *the Queensland Government made the decision to close it* citing the need for works to improve safety for public access.

In this small and vulnerable community, the closure of this vital tourist attraction due to rehabilitation management issues had dire consequences. Tour guide jobs were lost. Visitor numbers took a hit, fast. The community braced itself to manage during the hopefully short wait for the works to be completed.

Rockhampton Regional Council Submission to the Queensland Government:

'Improving rehabilitation and financial assurance outcomes in the resources sector' Reform Discussion Papers

Since the closure of this tourist attraction, a number of independent technical studies have been undertaken by the Queensland Government to analyse what would be required to re-open it. As at December 2016, a “Fireclay Caverns Tourism Study” is a current Department of Natural Resources and Mines [site management priority](#) (see p.5) for the Mount Morgan Mine site.

Yet, at the time of writing, this vital attraction remains closed. As of October 2018, it will have been closed for *seven years*. The time for studies is over. Thus, Council is supporting the proposed package of reforms *subject to* the ‘more funds to rehabilitate abandoned mines’ aspect of the reform package including a commitment to fund the reopening of this abandoned mine site tourist attraction urgently and the sustainment of the wider mine site as a tourist attraction until mining recommences.



## **ACTION REQUIRED FOR ABANDONED SITES POST-MINING LAND USE DEFINITIONS**

The previous ‘Better Mine Rehabilitation for Queensland’ Discussion Paper defined rehabilitation as “safe, stable, non-polluting and able to sustain a post mining land use” (p.14). One of the requirements for a sustainable post-mining land use must that it is “...able to support the intended level of productivity for that land use” (p.14). Even if current recurrent funding is not sufficient to carry out complete rehabilitation, careful prioritisation of rehabilitation needs to consider the fact that one of the benefits of improved Abandoned Mines Land Program rehabilitation performance will be “improved employment opportunities in regional areas” as outlined in the previous discussion paper (p.41).

Council raised the fact that the previous Discussion Paper outlined how a company should determine an appropriate post-mining land use, but didn’t outline how an appropriate post-mining land use should be determined for *abandoned mines*. Council recommended that this be addressed within the reform through inclusion as a matter in future discussion papers during the next stage of the process to develop this Package.

Following this, Council has reviewed the two new discussion papers that have since been released and found that this gap *has not been addressed*. The ‘Addressing the state’s abandoned mines legacy’ paper simply states that: “In all instances of repurposing, there are likely to be benefits to streamlining the current legislation without undermining the intent of the relevant Acts (e.g. Mineral Resources Act and Petroleum and Gas Act) to help facilitate the uptake of repurposing options that mitigate the State’s contingent liability.” Neither any reforms nor any methodology for State Government decisions on ‘repurposing’ are proposed. Ensuring engagement and decision requirements are clear is essential to avoid perceived or actual negligence. Further, repurposing of site options must be broader than the ‘such as’ list on page 11 of the abandoned mines paper – ‘education’ and ‘tourism’ must also be explicitly included in ‘alternative productive uses’ definitions.

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## Rockhampton Regional Council

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**11.5 INQUIRY INTO REGIONAL DEVELOPMENT AND DECENTRALISATION**

**File No:** 4894  
**Attachments:** Nil  
**Authorising Officer:** Tony Cullen - General Manager Advance Rockhampton/  
Acting General Manager Aviation Services  
**Author:** Penelope-Jane Fry - Regional Development Advisor

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**SUMMARY**

*The outcome of the Federal Government Inquiry into Regional Development and Decentralisation is reported.*

**OFFICER'S RECOMMENDATION**

THAT Council:

1. Note the outcome of the Federal Government Inquiry into Regional Development and Decentralisation.
2. Issue a letter to the Federal Government Select Committee on Regional Development and Decentralisation to commend the Final Report, and to reconfirm that the Council is calling for the relocation of government and commercial entities to the Region.

**COMMENTARY**

Rockhampton Regional Council has sought to influence and learn from the Federal Government Inquiry into Regional Development and Decentralisation.

Council's submission, along with key collaborators such as Regional Capitals Australia, has assisted in ensuring that the Federal Government continue rather than discontinue its decentralisation agenda.

This report outlines the key findings of the [Final Report](#) of the Inquiry. It also lists the lessons learned about the associated opportunities for the Rockhampton Region to act to attract government and corporate entities.

Summary of Findings

The Committee received submissions both critical and supportive of regional development and decentralisation, but found that much of the criticism "has focused on the short-term challenges" and "should not detract from the benefits that decentralisation can offer" because "in the long term, decentralisation can have positive outcomes for rural and regional towns, and for government".

The Committee's recommendations call for greater public and private investment in regional infrastructure, a considered and strategic Commonwealth decentralisation policy, and the introduction of Regional City Deals for rural and regional Australia.

The Committee also recommends the establishment of an ongoing parliamentary Committee dedicated to examining and progressing the issues affecting rural and regional Australia, and a consolidated government policy on regional Australia, prepared through a white and green paper process.

Lessons for the Rockhampton Region

1. The transfer of the New South Wales (NSW) Department of Primary Industries from Sydney to Orange was identified as a good example of successful decentralisation. Advance Rockhampton will ensure that future efforts by Rockhampton Regional Council to attract entities build strong alignment with this case study, noting that the Rockhampton Region offers a comparable if not better livability and operating environment than Orange.

2. The Final Report outlines four categories of collaborative investment required to attract and retain people in regional areas. These categories of investment are universal services (e.g. roads and recreation facilities), catalytic investments (e.g. associated with a hospital expansion), capacity building (e.g. education and training), and human capital (e.g. employment of local people to design and deliver local services). Officers have reviewed these findings against Council's efforts to deliver growth and new jobs, and to attract decentralisation and city deals opportunities. The findings of the Inquiry align strongly with the Advance Rockhampton Economic Action Plan, which includes a program of actions to be completed by 2020. The Rockhampton Region has been highly successful in attracting investment in all four categories across multiple sectors. This broad investment attraction approach currently being taken by the Rockhampton Region is thus supported by the Inquiry findings and significantly better than the alternative model other regions are using (e.g. specialising in only one or two key sectors or levers as catalysts to seek wider growth).

## **BACKGROUND**

The Select Committee on Regional Development and Decentralisation ('the Committee') held an Inquiry into best practice approaches to regional development, the decentralisation of Commonwealth entities, and supporting corporate decentralisation. The Committee initially released an issues paper on the 24th of August 2017 to invite submissions to the Inquiry, with submissions closing on the 15th September 2017.

Rockhampton Regional Council endorsed and issued a submission into the Inquiry. In its Final Report tabled on the 28<sup>th</sup> of June 2018, the Select Committee on Regional Development and Decentralisation made 13 recommendations to support and promote regional communities as sustainable, vibrant and enjoyable places to live and work.

## **PREVIOUS DECISIONS**

On the 21st of September 2017, Council resolved to endorse and issue a submission to the Regional Development and Decentralisation Inquiry.

On the 21st of March 2017, Council resolved to endorse and issue a related submission to the Senate Finance and Public Administration References Committee in regards to the operation, effectiveness and consequences of the Public Governance, Performance and Accountability (Location of Corporate Commonwealth Entities) Order 2016.

In both instances, Council's submissions advocated for Rockhampton as a strategically strong regional capital to locate a range of Commonwealth and Corporate entities - providing great scope to achieve improved outcomes for both the Region and the entities.

## **CONCLUSION**

This Inquiry provided an opportunity to advocate on behalf of the interests of local communities in regards to the need for Federal Government actions to support regional development and to deliver Commonwealth entity and corporate decentralisation results in the Rockhampton Region.

If the recommendations of the Inquiry are implemented by the Federal Government, the Rockhampton Region will have further and improved opportunities to bid to attract Commonwealth and corporate entities.



**11.6 SPONSORSHIP OPPORTUNITY FOR MAYOR'S PLATE**

**File No:** 7822  
**Attachments:** Nil  
**Authorising Officer:** Tony Cullen - General Manager Advance Rockhampton/  
Acting General Manager Aviation Services  
**Author:** Chris Ireland - Manager Regional Development and  
Promotions

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**SUMMARY**

*Consideration of sponsorship of Rockhampton Jockey Club's Mayor's Plate Race Day.*

**OFFICER'S RECOMMENDATION**

THAT Council continue to provide a contribution of \$10,000.00 plus in kind support of approximately \$5,000.00 to the Rockhampton Jockey Club Inc to assist in the running of the Mayor's Plate race for the next three years, 2018-2020 inclusive.

**BACKGROUND**

The running of the Mayor's Plate at Callaghan Park is an annual event with a long standing history in the region. Held in April each year, the day-long event is a complimentary addition to the events calendar within the region and provides a free day of racing and entertainment to both Rockhampton Region residents and visitors.

**COMMENTARY**

Council previously supported the running of the Mayor's Plate in 2015, 2016 and 2017 through a sponsorship request from the Rockhampton Jockey Club.

Rockhampton Jockey Club has invited Rockhampton Regional Council to continue to assist the race day with sponsorship of the 2018 event and a further two years to the value of \$10,000.00 annually plus in-kind support of approximately \$5,000.00.

**BUDGET IMPLICATIONS**

Funds for sponsorship are accommodated from the current budget of Advance Rockhampton.

**STAFFING IMPLICATIONS**

Nil

**CONCLUSION**

This event has a long standing history within the region adding another element to the region's outstanding event calendar. The partnership also allows the opportunity to continue the relationship between Rockhampton Jockey Club and Rockhampton Regional Council.

**11.7 ADVANCE ROCKHAMPTON OPERATIONAL REPORT MAY 2018**

<b>File No:</b>	<b>12614</b>
<b>Attachments:</b>	<b>1. Monthly Report - May 2018</b> <a href="#">↓</a> <b>2. Monthly Report - May 2018 (Commercial in Confidence) - Closed Session</b>
<b>Authorising Officer:</b>	<b>Tony Cullen - General Manager Advance Rockhampton/ Acting General Manager Aviation Services</b>
<b>Author:</b>	<b>Chris Ireland - Manager Regional Development and Promotions</b>

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**SUMMARY**

*The monthly operations report for the Advance Rockhampton Unit over the month of May 2018 is presented for Councillors' information.*

**OFFICER'S RECOMMENDATION**

THAT the Advance Rockhampton Operational Report for May 2018 be received.

**COMMENTARY**

The attached report provides details of the core areas of activity during May 2018 by the Advance Rockhampton Unit. These activities are the continuation of tasks that have been allocated as a result of priorities driven throughout the Council and also the regional economy.

Leading into a new financial year, budget, corporate and operational plan, the activities and deliverables of the unit will now become more targeted through KPI's that align with the following:

- Corporate and Operational Plan
- Budget
- Economic Development Action Plan

These areas of alignment now provide clear direction from the resolution of Council to the deliverables that officers will work towards and be measured against.

**BACKGROUND**

Council's Advance Rockhampton Unit provides monthly reporting to Council. The following report and attachment provides details of actions undertaken and deliverables during October.

**CONCLUSION**

It is recommended that Council receive the attached report.

# **ADVANCE ROCKHAMPTON OPERATIONAL REPORT MAY 2018**

## **Monthly Report - May 2018**

**Meeting Date: 10 July 2018**

**Attachment No: 1**



# Monthly Operations Report

*Regional Development & Promotions, and Strategic Planning*  
May 2018

## 1. Highlights

### Strategic Planning

1. Planning Scheme Major Amendment – finalisation of the amendment being undertaken. Report to be taken to Council next month for submission to State Government.

### Regional Development and Promotions

1. International engagement (specifically China)
2. Rockhampton River Festival 2018
3. Supercars Project

## 2. Innovations, Improvements and Variations

### Regional Development and Promotions & Strategic Planning

Operational Plan Ref	Operational Action	Target	Department	Action
5.3.2.1	Continually review operational expenditure	Identify at least one operational saving per section of responsibility	RDA	Review of printing and reduction of costs
5.4.2.6	Pursue improved processes through all levels of Council	Identify at least two improved processes per section of responsibility	RDA	Documents / forms being drafted to assist with operational exchange of information

3. Customer Service Requests

Response times for completing customer requests in this reporting period for May 2018



**All Monthly Requests (Priority 3)  
Strategic Planning 'Traffic Light' report  
May 2018**

	Balance B/F	Completed in Current Mth	Current Month NEW Requests		TOTAL INCOMPLETE REQUESTS BALANCE	On Hold	Completion Standard (days)	Avg Completion Time (days) Current Mth	Avg Completion Time (days) 6 Months	Avg Completion Time (days) 12 Months	Avg Duration (days) 12 Months (complete and incomplete)
			Received	Completed							
Strategic Planning Enquiry	0	0	1	0	1	0	3	● 0.00	● 2.33	● 3.67	6.50



**All Monthly Requests (Priority 3)  
Marketing 'Traffic Light' report  
May 2018**

	Balance B/F	Completed in Current Mth	Current Month NEW Requests		TOTAL INCOMPLETE REQUESTS BALANCE	On Hold	Completion Standard (days)	Avg Completion Time (days) Current Mth	Avg Completion Time (days) 6 Months	Avg Completion Time (days) 12 Months	Avg Duration (days) 12 Months (complete and incomplete)
			Received	Completed							
Community Engagement	0	0	0	0	0	0	3	● 0.00	● 4.00	● 4.00	0.00
Marketing Enquiries	1	1	1	0	1	0	1	● 0.00	● 4.00	● 33.20	40.00

#### 4. Service Delivery

##### Regional Development and Promotions & Strategic Planning

Operational Plan Ref	Operational Action	Target	Current Performance	Service Level Type
4.1.1.1	Provide timely and accurate responses to requests	In accordance with unit's customer service standards or adopted service levels		
4.1.1.2	Provide effective delivery of Council services	In accordance with unit's customer service standards and service levels		

#### 5. Legislative Compliance and Standards (including Risk and Safety)

##### Regional Development and Promotions & Strategic Planning Operational Plan Targets

Operational Plan Ref	Operational Action	Target	Item	Due Date	Status
5.2.1.1	Comply with legislative requirements	Updates to be presented to Council in sectional monthly reports	Nil		
5.2.1.4	Operational risks are monitored and managed in accordance with legislative requirements	Risk registers are presented to Council on a quarterly basis	Risk Register		Monitoring of risks on an ongoing basis
5.2.1.8	Monitor and review non-compliance of legislative requirements	Report on legislative non-compliance included in sectional reports presented to Council on a monthly basis	Nil		

#### 6. Section Statistics / Updates

##### Strategic Planning Team

Completion Status	Deliverables
In process	<p><b>Major amendment to Rockhampton Region Planning Scheme</b></p> <ul style="list-style-type: none"> <li>Overlay mapping currently being undertaken, with a further refinement of the creek catchment overlay mapping required in relation to overflow flow paths. The majority of mapping has been completed and to be presented to Council in June 2018.</li> <li>Major amendment issues register completed.</li> <li>State Interest Report completed.</li> </ul>
In process	<p><b>Centres Activation Coordinator</b></p> <ul style="list-style-type: none"> <li>CBD shopfront facades celebrating Beef Australia and the Rockhampton Region were installed in April 2018.</li> <li>The CBD is being marketed as the Urban Paddock during Beef Australia and will include a 'pop up park' installation and free shuttle bus between the CBD and the Beef Australia.</li> <li>Council's Pop Up Information Centre on Denham Street will open on 7 May 2018 for an initial period of six months.</li> <li>Monthly place making activities and initiatives, and progression of short term actions to assist in revitalising and improving presentation of CBD</li> <li>Ongoing external engagement of communities within each centre</li> </ul>

- Progression of medium to longer term strategic actions and opportunities as listed in the CBD Redevelopment Framework

**Regional Development Team****Economic Development**

<b>Completion Status</b>	<b>Deliverables</b>
In Progress	<b>“Gear Up Rocky” Initiative</b> <ul style="list-style-type: none"> <li>• Gear Up Rocky for Defence has begun. A business readiness survey is being undertaken.</li> <li>• Preliminary discussions on a Gear Up Rocky for Horticulture/Agriculture has begun.</li> </ul>
In Progress	<b>Rockhampton Recreational Fishing Development Strategy</b> <ul style="list-style-type: none"> <li>• Rockhampton has been selected as Australia’s representative for a 24 global event - World Fishing Day. The Region will receive approx. 45MIN to 60MIN of coverage.</li> <li>• The Recreational Fishing Voluntary Code of Practice (VCOP) video has been launched. Boat/Tackbox/Ruler stickers will be provided to those that take the pledge.</li> <li>• Fishing the Fitzroy Facebook page has increased to 1600 followers.</li> <li>• The Steve Starling Saratoga video was launched on Facebook.</li> <li>• Michael Guest - Reel Action with Guesty - TV Fishing Show obtained enough fishing footage for four episodes which will start late June on Channel 1.</li> <li>• Council representatives and stocked impoundment group received the Department of Agriculture and Fisheries to discuss potential stocked impoundments and making the freshwater side of the Fitzroy River a Barramundi fishery all year round.</li> <li>• Further planning completed on land based fishing areas for the Fitzroy River.</li> </ul>
In progress	<b>Regional Aquaculture Developments</b> <ul style="list-style-type: none"> <li>• The Department of Agriculture and Fisheries will seek to engage Council in the near future formally on proposed Aquaculture Development Areas.</li> <li>• Business development activities continue with several potential operators from the local area. Each is looking at various forms of aquaculture and different species.</li> <li>• There has been investment interest internationally for local aquaculture development.</li> </ul>
In Progress	<b>NDIS Strategy</b> <ul style="list-style-type: none"> <li>• Finalised the NDIS Strategy which has been reviewed by Leadership Team.</li> <li>• As a member of the NDIS / Workability Central Qld Working Group, further progressed formulation of strategies to meet workforce requirements for the NDIS rollout (an increase from current 800 to 1800 full time equivalent jobs).</li> </ul>
In Progress	<b>Study Rockhampton and relevant education delegations</b> <ul style="list-style-type: none"> <li>• In cooperation with Australian Department of Foreign Affairs and Trade and Queensland Trade and Investment, 16 Brazilian students were attracted to the region. These students are on a scholarship and will start their study next February 2019.</li> <li>• CQUniversity and Study Rockhampton have been invited to participate in the regional education expo in Brisbane. It is organised by the largest education agency in SEQ. It is an outcome of the recent agent familiarisation tour.</li> <li>• Another outcome of the famil tour is that CQU is invited to a virtual education expo by IDP which is the world largest agency based in Australia.</li> </ul>
In Progress	<b>Mount Archer Activation Master Plan</b> <ul style="list-style-type: none"> <li>• \$1.5M under the Regional Jobs Investment Package was announced to continue stages of the Nurim Circuit and Fraser Park.</li> <li>• Business opportunities for Mount Archer currently being explored.</li> </ul>
In Progress	<b>China Engagement</b> <ul style="list-style-type: none"> <li>• Zhenjiang delegation visited during the beef week and met with CQUniversity, Rockhampton Grammar School, Rockhampton Chinese Association, Rockhampton Council and Art Gallery and Beef Australia 2018. Council is in discussion with them to attract student and teacher training programs and invite a performing group to the Moon Festival 2018.</li> </ul>
In Progress	<b>Singapore Engagement</b> <ul style="list-style-type: none"> <li>• In preparation of e-platform information to work more closely with Singapore for trade and investment.</li> </ul>
In Progress	<b>Japan Engagement</b> <ul style="list-style-type: none"> <li>• A seminar on Australia-Japan FTA was held at Smart Hub on 24 May. This was in partnership with Queensland Japan Chamber of Commerce and Queensland Chamber</li> </ul>

	of Commerce.
Completed	<p><b>Beef Australia 2018</b></p> <ul style="list-style-type: none"> <li>• Mayoral Breakfast Reception on 8 May was well received and created a good level of interest in Rockhampton Region for investment. There were about 70 participants who attended the event.</li> <li>• The Advance Rockhampton stall was a success and numerous contacts were made. These are being followed up.</li> <li>• Extensive investor programs were organised to showcase Rockhampton's industries for investment and trade. The program was run from Wednesday 9 May to Friday 11 May.</li> </ul>
Ongoing	<p><b>Business Development and Support for Economic Development</b></p> <ul style="list-style-type: none"> <li>• Commenced discussions with a local proponent to hold a State Wide Recreational Fishing Industry Forum towards the end of the year.</li> </ul>
Ongoing	<p><b>Small Business Week</b></p> <ul style="list-style-type: none"> <li>• Small Business Week workshops were held on 31 May and 1 June over 180 people participated in the workshops.</li> <li>• Workshops include – Digital Marketing, Making your Business Visible online, Safety Solutions, Excellence in Customer Service, Building Business Resilience.</li> </ul>
Ongoing	<p><b>Smart Hub</b></p> <ul style="list-style-type: none"> <li>• Ongoing support for Smart Hub including scoping out new tenants for discussion / approval with colleagues from Hub and Corporate &amp; Technology Services.</li> <li>• Involved Smart Hub and Rockhampton Library staff in development of Small Business Week planning (refer above).</li> </ul>
Ongoing	<p><b>Queensland Local Content Leaders Network (QLCLN)</b></p> <ul style="list-style-type: none"> <li>• Attended QLCLN meeting at QRC over 28th February / 1<sup>st</sup> March 2018.</li> <li>• Represented Advance Rockhampton / RRC in outlining strategies and actions to maximise local content opportunities for business in emerging resources sector and other projects (e.g. our "Gear Up" campaign).</li> <li>• Through March 2018, continued to work with QLCLN and Dept. of Prime Minister &amp; Cabinet (PM&amp;C) reps to pave the way for PM&amp;C inclusion in the next QLCLN meeting to inform the group on Indigenous employment strategies and programs for resources workforce development.</li> </ul>
In Progress	<p><b>Overall Investment activities</b></p> <ul style="list-style-type: none"> <li>• The Black Sesame Field Day was launched on 17 May at Foxwell Farming. A number of media, government agencies, local farmers and AgriVentis participated in the activity. To showcase value adding activities Council presented black sesame ice cream, biscuits and oil that was produced with the harvested sesame seeds.</li> <li>• A joint media release was made about the research project on Global Demand on Perishable Goods which won the CRC Developing Northern Australia grant. Council will continue with CQUniversity researchers and other relevant stakeholders to lead the project, in particular in the international business development.</li> <li>• A local timber export company has a meeting with Council for exporting to China and Singapore. AR has connected the company with relevant contacts in China and Singapore and is currently in communication.</li> <li>• A local distillery, Saleyards won the Gold and Bronze medals from the San Francisco World Spirits Competition 2018. It is known to be the most influential competition in the world. AR got in touch with the company and is exploring potential to export to Japan, Singapore, Korea and China.</li> <li>• In partnership with AgriVentis and CQUniversity, there is another trial of planting mustard and lentil in Alton Downs area.</li> <li>• has been finalised to be 17 May: Council's ED Team, CQUniversity researchers and farmers in our region have been trialling black sesame dry land cropping as it is identified as a suitable high value crop for the region. AgriVentis, a specialised seeds company from NSW, is sponsoring the project to explore rain-fed cropping opportunities and this includes the production of grain legumes, spices and other condiments 12 ha was used to plant the seeds and will be harvest in May this year. If successful it will pave the way for the first commercial planting in Australia in more than 10 years. It is the first trial in Australia to conduct large-scale commercial trials of the valuable condiment. Australia currently imports 94 per cent of spices and condiments for the domestic market, including 100 per cent of black sesame. Council is currently looking into how to expand the opportunity to manufacture sesame oil and add value and achieve integrated farming.</li> </ul>



Ongoing	<b>Supercars Project</b> <ul style="list-style-type: none"> <li>Feasibility study documents released and media release scheduled for 13/04/2019</li> </ul>
In progress	<b>Rockhampton Region Business Gaps Survey</b> <ul style="list-style-type: none"> <li>100 businesses completed a survey focused on business gaps within the Rockhampton Region. A detailed report has been completed.</li> <li>The business service gap survey has been completed and there is a significant interest in a call centre operating locally.</li> </ul>
In Progress	<b>Defence</b> <ul style="list-style-type: none"> <li>Liaised/supported Tier 1 companies vying for the \$1B contract for the Australian-Singapore Military Training Initiative assisting with information and analysis of the local supply chain.</li> <li>Working with DownerFKG supply chain representative to identify opportunities for local service and product suppliers to be engaged with the \$100M Shoalwater Training Area Remediation Project.</li> </ul>

### Marketing

Completion Status	Deliverables
<b>Overarching Marketing</b>	
Ongoing	<b>Advance Rockhampton Collateral</b> <ul style="list-style-type: none"> <li>Development and coordination of collateral for Study Rockhampton</li> <li>Foundations of the Future brochure</li> <li>Grow Rockhampton Fitzroy Business Agri Opportunities</li> </ul>
Ongoing	<b>Zoo</b> <ul style="list-style-type: none"> <li>Map and brochure changes received – Map and brochure to be finalised and send to print in June.</li> <li>Contractor engaged to design new zoo signage including entrance, zoo, animal signage</li> <li>Zoo bus and taxi advertising campaign locked in for June / July</li> <li>Digital video ad draft received and changes sent back for changes.</li> <li>Welcome to the Zoo / come meet our chimpanzees promotion campaign to roll out June / July 2018.</li> </ul>
Ongoing	<b>Health and Wellbeing</b> <ul style="list-style-type: none"> <li>Content being written for new cycling brochure set for June</li> <li>Photographer outdoor shots due in June</li> </ul>
Ongoing	<b>Emergency Services Day 29<sup>th</sup> July 2018</b> <ul style="list-style-type: none"> <li>TV shoot filming to take place 4 June.</li> <li>Marketing plan being actioned – TV, radio, posters being created.</li> <li>Passports and stickers to be ordered and created June 2018.</li> <li>Exhibitor registrations close early June</li> </ul>
	<b>Emergency Dashboard promotion</b> <ul style="list-style-type: none"> <li>TV and radio ad scripting done and first draft due by end of June</li> </ul>
	<b>National Tree Day – 29 July 2018</b> <ul style="list-style-type: none"> <li>MARCOMMS plan to be developed in June.</li> </ul>
Completed	<b>Regional Promotions Websites</b> <ul style="list-style-type: none"> <li>Website 90% complete. Expecting to go live within the fortnight.</li> </ul>
	<b>RiverFestival Sponsorship</b> <ul style="list-style-type: none"> <li>Contracts and invoices with sponsors</li> <li>Achieved 102% of Sponsorship target</li> <li>In negotiations for further two sponsors</li> <li>VIP night planning</li> <li>Media plan created and being actioned</li> <li>Official program in production and set for release in June.</li> </ul>
Ongoing	<b>Environmental Sustainability</b> <ul style="list-style-type: none"> <li>A meeting is to be organised with Environmental Sustainability &amp; Marketing Teams to discuss their marketing requirements – ongoing</li> <li>Style Guide – ongoing</li> <li>Look and feel to be developed</li> <li>Draft Strategy in new look and feel</li> <li>Templates to be developed for all marketing requirements</li> </ul>

	<ul style="list-style-type: none"> <li>• Draft Marcomms Plan for roll-out of community engagement</li> <li>• Deadline 7 May 2018</li> </ul>
Ongoing	<b>EDA Conference</b> <ul style="list-style-type: none"> <li>• Liaise with Events Team</li> <li>• Write MARCOMMS plan</li> <li>• Implement communications strategies</li> </ul>
Ongoing	<b>Event Guides</b> <ul style="list-style-type: none"> <li>• Event Guides currently being finalised (outsourced)</li> </ul>
Ongoing	<b>Airport</b> <ul style="list-style-type: none"> <li>• Airport Expression of Interest Documents</li> <li>• Provide link on website to EOI documents &amp; process – completed</li> <li>• Create Word template for Corporate Communications – ongoing</li> </ul>
Started	<b>Development Advice Centre (DAC)</b> <ul style="list-style-type: none"> <li>• New branding completed and approved by management. Installation of branding has commenced. Currently working on the Marcomms Plan and collateral updates.</li> </ul>
Started	<b>Your Pet Your Responsibility</b> <ul style="list-style-type: none"> <li>• Developing Marcomms for Snip and Chip campaign/event to be held in June 2018</li> <li>• Branding updated and approved by management.</li> </ul>
Started	<b>Library Technology Centre</b> <ul style="list-style-type: none"> <li>• Roll-out Marketing Communications Plan to increase attendance at community and corporate training sessions</li> <li>• To be implemented in May.</li> </ul>
Started	<b>City Child Care Centre</b> <ul style="list-style-type: none"> <li>• Refresh outdated signage. Roll-out of marketing campaign to increase enrolment numbers. Plan for an Open Day event in May</li> </ul>
Started	<b>Environment and Public Health</b> <ul style="list-style-type: none"> <li>• Start design of the Food Safety Event Guide.</li> </ul>
	<b>Pest Management</b> <ul style="list-style-type: none"> <li>• Discussions have commenced around Small Landholders Day 2018 planning</li> <li>• Speak to FBA about sponsorship</li> </ul>
Started	<b>Library</b> <ul style="list-style-type: none"> <li>• Finalise May – July Program</li> </ul>
Started	<b>Vector Management</b> <ul style="list-style-type: none"> <li>• Design and order new display backdrop for interactive space at events such as the Rocky Show.</li> </ul>
To be started	<b>Operational Plan</b> <ul style="list-style-type: none"> <li>• Update Op Plan ready for Council adoption.</li> </ul>
	<b>Advance Rockhampton Website Training</b> <ul style="list-style-type: none"> <li>• Train key content champions to maintain the Advance website content</li> </ul>
	<b>Tenders and Contracts</b> <ul style="list-style-type: none"> <li>• Review current corporate templates for Tender documents and update accordingly.</li> </ul>
Started	<b>Whole of Council</b> <ul style="list-style-type: none"> <li>• New residents guide first draft is complete and up for review with key staff.</li> </ul>
Ongoing	<b>SmartHub</b> <ul style="list-style-type: none"> <li>• Develop Marcomms for Startup Weekend event in June</li> <li>• Develop strategy for small business week opportunities</li> </ul>
Completed	<b>ANZAC Day promotion</b> <ul style="list-style-type: none"> <li>• Newspaper</li> <li>• Website</li> <li>• Poster</li> <li>• Bus flyers</li> <li>• Digital signage</li> </ul>
Completed	<b>Rocky River Run promotion</b> <ul style="list-style-type: none"> <li>• Digital signage</li> <li>• Floor decals at Airport</li> </ul>

## Events

Completion Status	Deliverables
<b>Overarching Events</b>	
Ongoing	<b>Rockhampton River Festival 2018 (13-15 July 2018)</b> <ul style="list-style-type: none"> <li>• Planning for the 2018 event underway</li> </ul>
Ongoing	<b>Pop up polo (8-11 June)</b> <ul style="list-style-type: none"> <li>• Assisting organisers (Hendricks Lane) with preparations</li> <li>• Application processes</li> <li>• Site plans</li> </ul>
Completed	<b>Urban Paddock (6<sup>th</sup> – 12<sup>th</sup> May 2018)</b> <ul style="list-style-type: none"> <li>• Encouraging visitors to Beef Australia to enhance their experience by visiting Rockhampton CBD and newly refurbished riverside</li> <li>• Live music and entertainment, mini markets &amp; food stalls, tourism pop up shop opened to activate CBD businesses.</li> <li>• Painted Bulls placed along Quay Street</li> <li>• Urban Paddock events well attended during beef week</li> </ul>
Completed	<b>Beef Week Events</b> <ul style="list-style-type: none"> <li>• Mayors Breakfast at Headricks Lane</li> <li>• Chinese Delegates Investment Lunch at Art Gallery</li> <li>• MOU signing between Sister City and Art Gallery</li> <li>• Advance Rockhampton site during Beef Week</li> <li>• Advance Rockhampton Presentation</li> <li>• Bus Tours for Chinese Delegates to local industries</li> </ul>
Completed	<b>Rocky River Run (May 2018)</b> <ul style="list-style-type: none"> <li>• Facilitate road closure, power and waste and provided event space along the river bank</li> </ul>
Started	<b>NEDC 2018 – Economic Development Australia Conference</b> <ul style="list-style-type: none"> <li>• Contract Signed</li> <li>• Commence work on conference packages/ accommodation providers, website development and sponsorship prospectus.</li> <li>• Conference Themes and Speakers – Keynote speakers locked in</li> <li>• Conference Management</li> <li>• Venue Inspections/ bookings</li> <li>• Welcome Cocktail Party, EDA Awards dinner, Beef and Bulls Dinner, Explore Rockhampton Tours, Masterclass.</li> <li>• Exhibitors</li> </ul>
Completed	<b>Small Business Week Forum (31 May 2018)</b> <ul style="list-style-type: none"> <li>• Organise Stage &amp; Audio and set up of venue, catering</li> <li>• Coordinate Event</li> <li>• Speaker Gifts</li> </ul>
Started	<b>LAWMAC Conference (23/24 August 2018)</b> <ul style="list-style-type: none"> <li>• Local Authority Waste Management Advisory Committee</li> <li>• Commenced work on: <ul style="list-style-type: none"> <li>○ Venue selections for lunches, dinners etc</li> <li>○ Accommodation</li> <li>○ Bus hire to transport 40 attendees</li> <li>○ Delegate gifts</li> </ul> </li> </ul>
Started	<b>Dee Home Grown Festival (23 June 2018)</b> <ul style="list-style-type: none"> <li>• <i>A festival in Mount Morgan to showcase the local and rural surroundings talents of performance and visual arts, artisans, handicraft and products of cottage industry, businesses and organisations.</i></li> <li>• Council involvement: <ul style="list-style-type: none"> <li>○ Road closures (in progress)</li> <li>○ Securing Children’s activities ( in progress)</li> <li>○ Advertising/Marketing</li> </ul> </li> </ul>

Started	<b>National Tree Day (30 July 2018)</b> <ul style="list-style-type: none"> <li>• Assisting as required by Parks</li> <li>• Marketing/Media</li> </ul>
Started	<b>Lyle Alberts Dobbs Park (30 June 2018)</b> <ul style="list-style-type: none"> <li>• Working with Mayors Office events are to:</li> <li>• Book catering</li> <li>• Book Marquees/Chairs/Tables</li> <li>• Assist in set up/break down</li> </ul>
Completed	<b>SportABILITY Carnival – NDIS – 22 July 2018</b> <ul style="list-style-type: none"> <li>• Council involvement <ul style="list-style-type: none"> <li>○ Community Support within the events capacity</li> <li>○ Meet with organiser</li> <li>○ Supply Events Manual</li> <li>○ Discuss logistics and planning of event</li> </ul> </li> </ul>

### Tourism

Completion Status	Deliverables
<b>Overarching Tourism</b>	
In Progress	<b>Rockhampton Recreational Fishing Marketing Strategy</b> <ul style="list-style-type: none"> <li>• Facebook Page</li> <li>• Page views: 781</li> <li>• Reach: 33,390</li> <li>• Likes: 1,535</li> <li>• Followers: 1,601</li> <li>• The Australian Fishing Show, Starlo and Michael Guest – Fishing Journalists in the Rockhampton Region Fishing the Fitzroy</li> </ul>
In Progress	<b>Tourism Action Plan</b> <ul style="list-style-type: none"> <li>• Draft plan completed</li> </ul>
In Progress	<b>Industry Engagement</b> <ul style="list-style-type: none"> <li>• Engagement and Meeting with Saleyards Distillery</li> <li>• Engagement and meeting with new tourism venture</li> </ul>
In Progress	<b>Visitor Information Centre</b> <ul style="list-style-type: none"> <li>• I Love Rockhampton Souvenir Shirts on sale</li> <li>• 1522 Visitors through the door in May a 65% increase from 2017</li> <li>• 1 new volunteer recruited</li> <li>• Conversations started with Oak Tree Retirement Village for new volunteers</li> </ul>
Completed	<b>Beef Australia 2018</b> <ul style="list-style-type: none"> <li>• 15,000 copies of Rockhampton Region map distributed at Beef</li> <li>• 'Top 15 Things' and 'Fishing the Fitzroy' guides delivered to accommodation providers for Beef Australia.</li> <li>• Explore Rockhampton Site at Beef manned by Visitor Information Centre Volunteers plus volunteers from Rockhampton Art Gallery and Heritage Village.</li> <li>• 815 individuals came and engaged with the Explore Rockhampton site at Beef.</li> <li>• 272 individuals through the VIC during Beef Week.</li> <li>• 10 VIC, 2 Art Gallery and 3 Heritage Village volunteers man Explore Site and Airport Welcome site.</li> </ul>
In Progress	<b>Explore Rockhampton Destination Guide</b> <ul style="list-style-type: none"> <li>• New design being developed</li> </ul>
Completed	<b>Attendance at Events</b> <ul style="list-style-type: none"> <li>• Queensland Tourism Award Training</li> <li>• Public Inquiry into Opportunity and Methods for stimulation the Tourism Environment</li> </ul>

Completed	<b>Marketing Overview</b> <ul style="list-style-type: none"> <li>• 4WD Australia article pitch for next quarter publication</li> <li>• Registration at Camping, Fishing and Caravanning Shows in Rockhampton, Fraser Coast and Townsville</li> <li>• Instagram: 8 posts – Audience of 1,056</li> <li>• Facebook: 4 posts - Audience of 8,482</li> </ul>
	<b>Media Overview</b> <ul style="list-style-type: none"> <li>• 4WD Australia article pitched</li> <li>• The Big Bus Online Article printed</li> <li>• Media blasts 667 emails sent – 1 blast per week for three weeks.</li> </ul>


**Grants**

Completion Status	Deliverables
<b>Overarching Grants</b>	
Ongoing	<b>Secured Funding</b> <ul style="list-style-type: none"> <li>• Since 1<sup>st</sup> July we have secured over \$22.6 million so far against our full FY target of \$15 million.</li> </ul>


**7. Operational Plan Targets by Section**

The following Operational Plan actions and targets are required to be reported to Council on a monthly basis. This data will also form part of the Operational Plan quarterly report to Council:


**Legend for traffic lights**



On track / completed












Ongoing / not completed in full






To be commenced











**Strategic Planning**













Operational Plan Ref	Action	Target	Status
1.4.2.2	Ensure the CBD Redevelopment Framework includes opportunities for pedestrians and cyclists	Complete and lodge the major amendment to the Rockhampton Region Planning Scheme by 31 March 2018	
		Achievements of actions within the CBD Redevelopment Framework	

Operational Plan Ref	Action	Target	Status
2.3.1.2	Provide incentives and strategies to support economic activity and business confidence within the CBD	CBD Redevelopment Framework endorsed by Council by 31 July 2017	
		Develop a Place Making Strategy and Laneway Activation Plan for the CBD by 31 December 2017	 <p>Note: The Place Making Strategy has not commenced. The target date will not be achieved. This has also been transitioned into Laneways assistance. Funding to be reallocated to the extension of the façade improvement scheme and other placemaking projects</p>
2.3.3.1	Develop incentives and strategies to support economic activity and business confidence in centres outside of the CBD	Develop a Regional Centre Place Making Strategy by 31 December 2017	 <p>Note: The Place Making Strategy has not commenced. The target date will not be achieved.</p>
2.6.2.1	Ensure statutory land use instruments protect good agricultural land and do not unnecessarily constrain development	Review rural land use provisions as part of the Rockhampton Region Planning Scheme Major Amendment by 31 March 2018	
Operational Plan Ref	Action	Target	Status
3.1.1.1	Ensure the Planning Scheme protects and enhances places of value	Review state mapping changes and SPARC review outcomes as part of the Rockhampton Region Planning Scheme Major Amendment by 31 March 2018	
3.2.2.1	Ensure the planning scheme supports the development of major renewable energy projects at suitable locations	Review renewable energy provision as part of the Rockhampton Region Planning Scheme Major Amendment by 31 March 2018	
3.2.2.2	Ensure the planning scheme responds properly to State Planning Policy or climate change advice and best science	Review updated advice, science and state planning policy on climate change adaptation and response as part of the Rockhampton Region Planning Scheme Major Amendment by 31 March 2018	












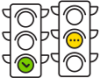

Operational Plan Ref	Action	Target	Status
4.4.2.1	Ensure statutory land use instruments achieve policy objectives	Commence implementation of CBD Redevelopment Framework after endorsement 31 July 2017	
4.4.3.1	Ensure statutory land use instruments achieve policy objectives	Support Economic Development Queensland in completing the Inner City Living project by 30 June 2018	
4.4.4.1	Ensure statutory land use instruments achieve policy objectives	Review ground floor provisions for commercial/retail development in the CBD Quay Street Precinct as part of the Rockhampton Region Planning Scheme major amendment by 31 March 2018	

### Regional Development & Promotions

Operational Plan Ref	Action	Target	Status
1.5.2.1	Implement the Wayfinding Strategy across the Region	Update reports on implemented staged levels presented to Council on a quarterly basis	
1.5.3.1	Implement two-way conversation opportunities with the community	Update reports on facilitating departmental client community engagement strategies and marketing strategies presented to Council on a quarterly basis	
1.5.3.3	Position Council and My Rockhampton website event calendars as the go-to place for the Region	All Council and key local events listed on the website	 <i>Currently in development</i>
1.5.3.5	Implement data collection tactics for direct communication with residents	Electronic direct mail out messages increase of 10%	
1.5.3.6	Implement and deliver the My Rockhampton magazine and associated platforms	Three magazines designed and distributed per annum	
1.6.1.1	Inclusiveness in key projects and events	Report on programs undertaken and present to Council on a quarterly basis	
1.6.3.2	Deliver and support major Regional events	Deliver the Rockhampton River Festival with a 10% increase in attendance numbers from 2016, drawing a 5% increased number of out of Region visitors	
1.6.3.3	Encourage and facilitate community capacity to deliver a large variety of events	Develop an Event How to Guide, which incorporates venue hire information, by 31 December 2017	
		Conduct two information sessions for the public on organising and running events, one in 2017 and the other in first half of 2018	
		Review current approval requirements/ processes and implement improvements by 31 December 2017	

1.6.4.4	Develop and implement a strong arts program as part of the Rockhampton River Festival	Three arts programs incorporated into the annual River Festival	
		Ensure art developed as part of the Rockhampton River Festival is designed to be long lasting and integrated as public art in line with Council policy and procedures	
1.6.5.1	Implement key local resident stories and achievements into Council publications and platforms	My Rockhampton magazines incorporate profiles including Who's New in the Zoo, Why Rockhampton, Who to Follow, What are they doing now?	
Operational Plan Ref	Action	Target	Status
2.1.1.1	Engage with stakeholders to develop and implement a Destination Management Plan for the Rockhampton Region	Finalise development of the Destination Management Plan by 30 September 2017	 <i>Note: extension of KPI</i>
		Implement Destination Management Plan in accordance with timeframes detailed in the Plan	 <i>Note: extension of KPI</i>
2.1.1.2	Develop and implement strategies and initiatives to promote and improve Regional tourism opportunities	Scope work to be conducted to develop a holistic Regional tourism attraction with results being endorsed by Council by 31 March 2018	
		Develop a new tourism product 'History Tour of Rockhampton' by 31 March 2018	
		Review current regional branding and present findings to Council by 30 September 2017	 <i>Note: extension of KPI</i>
		Review and implement a regional visitor app by 31 December 2017	 <i>Note: extension of KPI</i>
2.1.2.1	Undertake a feasibility study for the development of a multipurpose sport and entertainment precinct	Study to be finalised and endorsed by Council by 30 June 2018	 <i>Note: Norbridge Park</i>
2.1.2.2	Deliver or support the staging of national, state, regional and local sporting events	Develop a Capabilities Statement by 31 December 2017 which includes incentives for events linked to the Commonwealth Games	
2.1.3.1	Review current multilayered marketing plans for Advance, Explore and Live Rockhampton	Implement marketing plans by 30 June 2018	





2.2.1.1	Work with key industry stakeholders to develop investment profile opportunities for national and international investors	Industry stakeholder engagement and opportunities as per the Economic Development Action Plan update reports presented to Council on a quarterly basis	
2.2.2.1	Work with educational providers to position Rockhampton as a leading study destination	Deliver two international education focused delegations to the Region	
		Update reports on research capabilities and potential markets for health and aged care training presented to Council on a quarterly basis	
		Study Rockhampton initiative completed by 31 December 2017	
2.2.2.2	Support community training programs/ education workshops held in the Region	Finalise Industry Capability Network (ICN) training and business development courses and annual schedule by 30 September 2017	
2.2.3.1	Support programs that encourage residents to transition away from social support options	Finalise the National Disability Insurance Scheme (NDIS) Strategy by 31 March 2018	
2.4.2.1	Encourage further development of industrial estates to support future growth of a wide range of industries both within and outside of the Region	Update reports on industrial areas within the Rockhampton Region and present to Council on a quarterly basis	
2.5.1.1	Deliver Newsmodo campaign 'Rockhampton is Open for Business'	Council to adopt report by 31 October 2017 and recommendations implemented in accordance with the report	
2.5.1.2	Deliver Advance Rockhampton forums	Deliver at least four sessions	
2.5.2.1	Expand engagement with Asian market for business development opportunities	Deliver one inbound delegation from Asia and one outbound Council delegation to Asia per annum	
2.5.4.1	Provide a mechanism through the My Rockhampton to promote local businesses	Include in website consolidation by 30 September 2017	
2.5.4.2	Support local business to build capacity and encourage growth	Complete Local Supply Chain Analysis by 30 June 2018	
2.5.5.3	Deliver capacity building workshops and small business/entrepreneurial training through key stakeholders	Deliver four workshops and training courses per year	



2.6.1.2	Explore further commercial opportunities by building Rockhampton's role and capacity as a logistics and forward deployment base	Update reports to be presented to Council on a quarterly basis	
2.6.3.1	Maximise opportunities from the Adani Carmichael mining project	Regular updates provided to Council with a formal report presented to Council on a quarterly basis	
2.6.3.2	Engage with the Resource Sector to identify and implement opportunities for the Region	Report to Council on opportunities on a quarterly basis	
<b>Operational Plan Ref</b>	<b>Action</b>	<b>Target</b>	<b>Status</b>
3.2.3.1	Industry engagement and the provision of support for new energy generation options	Update reports presented to Council on a quarterly basis	
<b>Operational Plan Ref</b>	<b>Action</b>	<b>Target</b>	<b>Status</b>
4.4.1.1	Update the Economic Development Action Plan to include engagement initiatives with this sector	Economic Development Action Plan updated by 30 June 2018	

**Directorate**

Operational Plan Ref	Action	Target	Status
2.1.1.2	Develop and implement strategies and initiatives to promote and improve Regional tourism opportunities	Redevelop My Rockhampton Website to go live by 30 September 2017	 <i>Note: will be delivered by 31/12/2017</i>
2.6.1.1	Strengthen relationship with Singapore	Successfully deliver Wallaby 17 by 30 November 2017	
2.6.1.3	Actively engage with the ADF/DOD to maintain current levels of military engagement & exercises and advocate for an increase in exercise activity	Update reports to be presented to Council on a quarterly basis	
2.6.2.2	Support the delivery of Beef Australia 2018	Completed by 30 May 2018	
2.6.2.3	Undertake a feasibility study of water services in the Region including irrigated small cropping	Present findings of the feasibility study to Council by 30 June 2018	

Operational Plan Ref	Action	Target	Status
5.1.1.1	Review and audit existing organisations and advocacy groups where Council is represented. Identify any groups where inclusion is considered appropriate and report to Council accordingly	Review undertaken and report to Council by 31 December 2017	
5.1.2.1	Actively source grants, funding and other business opportunities	Update report presented to Council on a monthly basis	

**All units of Council**

Operational Plan Ref	Action	Target	Status
2.2.3.1	Support programs that encourage residents to transition away from social support options	Consider options in budget planning to support employment programs in 2018/19	
Operational Plan Ref	Action	Target	Status
5.3.1.1	Workforce planning is reviewed to ensure that resourcing levels meet business needs in accordance with budget allocations	Review workforce requirements in accordance with budget schedule	

**8. Capital Projects**

- Regional Signage

**9. Operational Projects**

As at period ended April 2018

Project	Planned Start Date	Planned End Date	Status	Budget Estimate	YTD actual (incl committals)
Wayfinding Strategy	In progress	Ongoing	Currently Suite 1 (Rockhampton Gateway Entry Statement), Suite 2 (Regional Town Gateway Signs) and Suite 5 (Riverside Precinct Signs) of the strategy have been completed. Tender to fabricate signs in Suite 3 (Airport Arrival Gateway Signs), Suite 4 (Vehicle Directional Signs) and Suite 6 (City Precinct Signs) is currently being drafted and will be advertised in the near future. Suite 7 (Kershaw Garden Signs) will be completed as part of the Kershaw Gardens redevelopment. Tender has been awarded for Suite 8 (Recreational Precinct), Suite 9 (Local Park Signs) and Suite 10 (Mount Archer and Trail Signs). These signs are being completed incrementally by the Parks department with funding from the Advance Rockhampton 17/18 budget.		

10. Budget

Financial performance as expected for the reporting period May 2018

End of Month Job Costing Ledger - (Operating Only) -



As At End Of May

Report Run: 25-Jun-2018 12:10:18 Excludes Nat Accs: 2802,2914,2917,2924

	Adopted Budget	Revised Budget	EOM Commitments	YTD Actual	Commit + Actual	Variance	On target
	\$	\$	\$	\$	\$	%	91.7% of Year Gone
<b>ADVANCE ROCKHAMPTON</b>							
<b>REGIONAL DEVELOPMENT &amp; PROMOTIONS</b>							
<i>Regional Promotions</i>							
Revenues	(147,380)	(147,380)	0	(215,314)	(215,314)	146%	✓
Expenses	1,200,787	1,081,868	274,805	1,529,560	1,804,364	167%	✗
Transfer / Overhead Allocation	0	0	0	18,607	18,607	0%	✗
<b>Total Unit: Regional Promotions</b>	<b>1,053,407</b>	<b>934,488</b>	<b>274,805</b>	<b>1,332,852</b>	<b>1,607,657</b>	<b>172%</b>	<b>✗</b>
<i>Marketing</i>							
Revenues	(5,065)	(5,065)	0	0	0	0%	✗
Expenses	717,388	717,388	94,106	617,648	711,755	99%	✗
Transfer / Overhead Allocation	10,350	10,350	0	5,710	5,710	55%	✓
<b>Total Unit: Marketing</b>	<b>722,673</b>	<b>722,673</b>	<b>94,106</b>	<b>623,359</b>	<b>717,465</b>	<b>99%</b>	<b>✗</b>
<i>Regional Development</i>							
Revenues	0	0	0	(122,390)	(122,390)	0%	✓
Expenses	1,199,983	1,293,180	200,824	1,081,140	1,281,964	99%	✗
Transfer / Overhead Allocation	0	0	0	109,231	109,231	0%	✗
<b>Total Unit: Regional Development</b>	<b>1,199,983</b>	<b>1,293,180</b>	<b>200,824</b>	<b>1,067,981</b>	<b>1,268,805</b>	<b>98%</b>	<b>✗</b>
<i>Tourism</i>							
Revenues	0	0	0	(1,106)	(1,106)	0%	✓
Expenses	177,288	227,288	36,046	217,466	253,512	112%	✗
Transfer / Overhead Allocation	0	0	0	2,720	2,720	0%	✗
<b>Total Unit: Tourism</b>	<b>177,288</b>	<b>227,288</b>	<b>36,046</b>	<b>219,080</b>	<b>255,126</b>	<b>112%</b>	<b>✗</b>
<b>Total Section: REGIONAL DEVELOPMENT &amp; PROMOTION</b>	<b>3,153,351</b>	<b>3,177,629</b>	<b>605,781</b>	<b>3,243,272</b>	<b>3,849,053</b>	<b>121%</b>	<b>✗</b>
<b>Total Department: ADVANCE ROCKHAMPTON</b>	<b>3,153,351</b>	<b>3,177,629</b>	<b>605,781</b>	<b>3,243,272</b>	<b>3,849,053</b>	<b>121%</b>	<b>✗</b>
<b>Grand Total:</b>	<b>3,153,351</b>	<b>3,177,629</b>	<b>605,781</b>	<b>3,243,272</b>	<b>3,849,053</b>	<b>121%</b>	<b>✗</b>

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**11.8 PARADISE LAGOONS CAMPDRAFT - STRATEGY REVIEW AND BUSINESS PLAN**

<b>File No:</b>	<b>12614</b>
<b>Attachments:</b>	<b>1. Strategy review and business plan for Paradise Lagoons (Closed Session)</b>
<b>Authorising Officer:</b>	<b>Tony Cullen - General Manager Advance Rockhampton/ Acting General Manager Aviation Services</b>
<b>Author:</b>	<b>Chris Ireland - Manager Regional Development and Promotions</b>

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**SUMMARY**

*Tourism and Events Queensland in conjunction with Silver Lining Strategy are conducting a Strategy Review and Business Plan for the Paradise Lagoons Camp Draft event in 2018 and are seeking partial funding.*

**OFFICER'S RECOMMENDATION**

THAT Council endorse the Paradise Lagoons Camp Draft Strategy Review and Business Plan and provide partial funding towards the study as outlined in the report.

Tourism and Events Queensland (TEQ), in cooperation with key stakeholders, has appointed Silver Lining Strategy as a consultant to conduct a strategic review and deliver an accompanying business plan that will position the Paradise Lagoons Campdraft for future growth.

More specifically, by investing in this review and creation of a business plan, TEQ aims to:

- Develop a sustainable business plan that will provide a clear path towards achieving growth;
- Identify specific initiatives that are designed specifically to drive out-of-region visitation; and
- Establish potential revenue sources and commercial partnerships.

The study will cost \$15,000 and TEQ have agreed to fund \$10,000 leaving a shortfall of \$5,000.

**BACKGROUND**

In recent months TEQ has been pursuing a strategy targeted at enticing national sporting organisations and associated events to Queensland. Part of that strategy has included a high level review of infrastructure across the state capable of delivering an outstanding attendee experience. That infrastructure review identified Paradise Lagoons as one of the country's leading campdraft facilities that can deliver an excellent attendee experience.

TEQ has conducted a number of discussions with key stakeholders (ie: Rockhampton Regional Council, Capricorn Enterprise and Paradise Lagoons itself) about the Paradise Lagoons Campdraft. These discussions identified significant potential and appetite for the event to grow, along with the need for a strategic review and accompanying business plan to be prepared to facilitate that growth.

**BUDGET IMPLICATIONS**

Funds can be accommodated from the current budget. This request is for \$5,000.

**CONCLUSION**

Officers recommend that Council endorse the Paradise Lagoons Camp Draft Strategy Review and Business Plan and provide \$5,000 towards the study.

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**11.9 UPDATED FLOOD MAPPING FOR THE ROCKHAMPTON REGIONAL COUNCIL PLANNING SCHEME MAJOR AMENDMENT**

<b>File No:</b>	<b>1743</b>
<b>Attachments:</b>	<b>Nil</b>
<b>Authorising Officer:</b>	<b>Martin Crow - Manager Engineering Services Peter Kofod - General Manager Regional Services</b>
<b>Author:</b>	<b>Monishaa Prasad - Senior Infrastructure Planning Engineer - Floodplain Management</b>

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**SUMMARY**

*This report provides a brief overview of the updated Flood Mapping. The mapping has been revised following Council Resolution on the 26<sup>th</sup> of June, and seeks approval to submit the revised mapping as part of the proposed major amendment to the Rockhampton Region Planning Scheme to the Minister for State Development, Manufacturing, Infrastructure and Planning to undertake a State interest review.*

**OFFICER'S RECOMMENDATION**

THAT the Updated Flood Mapping be endorsed for inclusion in the Rockhampton Region Planning Scheme to the Minister for State Development, Manufacturing, Infrastructure and Planning to undertake a State interest review.

**COMMENTARY**

At the Ordinary Council Meeting held 26<sup>th</sup> June 2018, Council resolved that Flood Hazard Catchment Overlay Map OM-8C – Planning Area 3 and associated provisions be removed from the Rockhampton Region Planning Scheme major amendment, prior to submitting the mapping as part of the proposed major amendment to the Rockhampton Region Planning Scheme for State interest review.

Consequently, the Flood Mapping has been updated to depict the following features:

- Revised flood hazard classification based on new hazard categories (H1 – H6)
- Removal of all Planning Area 3

The Flood Mapping has been updated based on six (6) different hazard categories. The proposed change is consistent with National Best Practice (Australian Rainfall and Runoff) and Council's recent flood studies. The table of assessment, flood hazard overlay code and planning scheme policies have been updated to reflect the revised mapping, with the removal of all provisions relating to Planning Area 3. The Flood Mapping now also contains the full extent of Planning Area 1 and Planning Area 2, to regulate development that occurs within medium to high/extreme hazard areas.

Amended Flood Hazard Mapping has been provided to Councillors separately.

**BACKGROUND**

In 2014, Council undertook local catchment flood studies for the North Rockhampton Creek Catchments to better understand flood behaviour and determine flood risk for communities located within the floodplain areas. The flood mapping produced from these studies identified the creek flooding extents for these areas, and this mapping was endorsed and adopted by Council as part of the Flood Management Overlay flood mapping in Council's current planning scheme (Rock e Plan 2015).

*Revised Catchment Mapping*

Council, as part of its Rockhampton Regional Council Flood Management Strategy, has updated these flood studies undertaken in 2015 and also prepared flood studies for two additional catchments.

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The revised studies have incorporated new flood modelling, updated national best practice guidance from Australian Rainfall and Runoff (including new flood hazard classification), and updated creek catchment information (including updated ground survey data, stormwater network, and floor level data).

The updated flood studies have improved the accuracy in the identification of flood hazards across the catchments. This includes identification of areas which may be subject to medium, high, and extreme hazard due to overland flow which has the potential to cause risk to life, and property damage. Council administers land use planning provisions in floodplain areas based on whether a development is located in Planning Area 1 or Planning Area 2. Flood hazard is a key determinant for classifying flood prone land into Planning Area 1 and Planning Area 2

The updated flood studies have resulted in changes to the flood mapping for Moores Creek, Frenchmans and Thozets Creeks, Splitters Creek, Limestone Creek, and Ramsay Creek catchments, as well as the new studies for South Rockhampton, West Rockhampton, and Wandal. The proposed flood mapping depicts the 1% Annual Exceedance Probability (AEP) flood extents for all catchments, and this has been delineated into Planning Area 1, and Planning Area 2.

As Council has adopted flood hazard criteria to designate and administer provisions for Planning Areas 1 and 2 within the Planning Scheme, it is prudent that the proposed flood mapping communicates the full extent of Planning Area 1 and Planning Area 2 flood hazard in the catchments.

*Application of Flood Hazard Criteria for delineating Planning Area 1 and Planning Area 2*

Hydraulic hazard classification defines floodplain risk management in an area. Council's previous hazard classification was based on the Queensland Reconstruction Authority hazard classification which delineated flood hazard across 4 categories: Low, Significant, High, and Extreme.

The Australian Rainfall and Runoff's flood hazard classifications which divides hazard into six categories (H1 to H6) has been used as it provides greater clarity on the hazard levels for a person or property exposed to floodwaters. Figure 1, and Table 1 (below) shows the revised Flood Hazard.



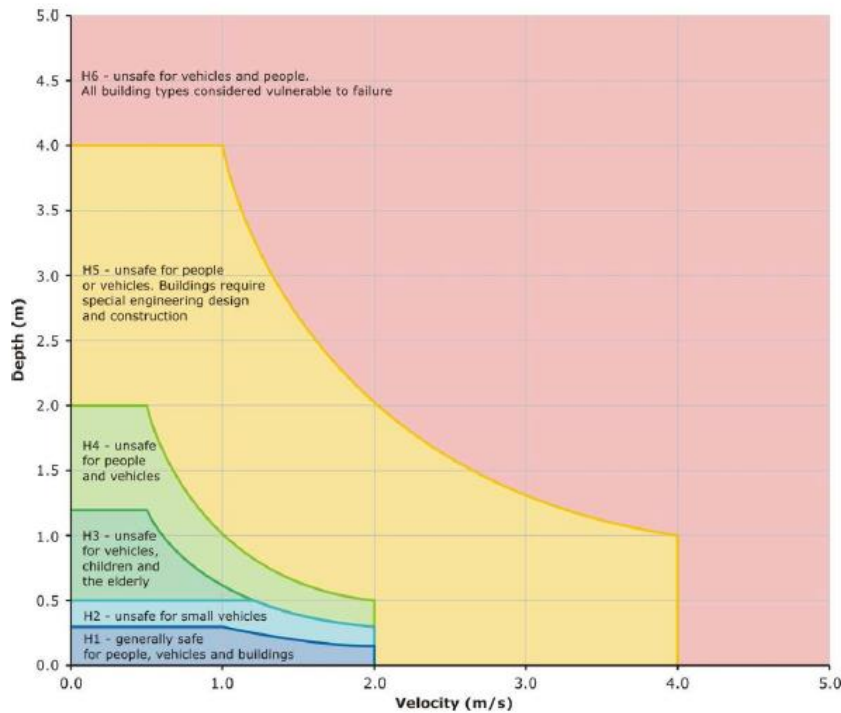


Figure 1- Proposed General Flood Hazard vulnerability curves (adapted from Australian Rainfall and Runoff 2016)

Table 1: ARR 2016 Hazard Classification Descriptions

	Hazard Vulnerability Classification	Description
Low Hazard (H1)	H1	Generally safe for vehicles, people and buildings.
Medium Hazard (H2)	H2	Unsafe for small vehicles.
High Hazard (H3&H4)	H3	Unsafe for vehicles children and the elderly.
	H4	Unsafe for vehicles and people.
Extreme Hazard (H5&H6)	H5	Unsafe for vehicles and people. All buildings vulnerable to structural damage. Some less robust buildings subject to failure.
	H6	Unsafe for vehicles and people. All building types considered vulnerable to failure.

The following Table (Table 2) provides a summary of how the Australian Rainfall and Runoff hazard categories have been communicated for the proposed Flood Mapping:

Table 2: Proposed Hazard categorisation for Flood Planning Areas

Land delineation	Designated flood hazard
Planning Area 1	H3, H4, H5, & H6
Planning Area 2	H2
Low flood hazard areas	H1

For the Flood Mapping, a 'H2' classification has been chosen as the 'upper limit' for classifying Planning Area 2, with 'H3' through to 'H6' classification being designated as Planning Area 1. Planning Area 1 and Planning Area 2 have separate provisions regarding their administration in the planning scheme, and these are outlined in the Flood Hazard Overlay Code, and Planning Scheme Policies.

Given that planning areas are determined from a flood hazard perspective, overland flow areas can also be classified into Planning Area 1 and Planning Area 2 if flood flows exhibit the flood hazard characteristics of either Planning Area 1 or Planning Area 2. For the purposes of policy administration, classifying overland flow flooding in terms of flood hazard is considered appropriate to achieve the outcomes sought by the planning scheme policy provisions for Planning Area 1 and Planning Area 2.

### **PREVIOUS DECISIONS**

Council resolved on the 26<sup>th</sup> of June that Flood Hazard Catchment Overlay Map OM-8C – Planning Area 3 and associated provisions be removed from the Rockhampton Region Planning Scheme major amendment. The updated flood mapping has removed all Planning Area 3 extents, and communicates the full extent of Planning Area 1 and Planning Area 2 across the catchments.

### **RISK ASSESSMENT**

These recently completed flood studies have determined the flood depths and velocities within each catchment. This information has allowed the production of flood hazards maps which will be used to guide and manage future development., The updated mapping compliments Council's flood planning provisions for Planning Areas 1 and 2, and provides Council with critical information to ensure the safe and sustainable use of its floodplains.

### **CONCLUSION**

The proposed updated Flood Mapping reflects the most current flood risk information within these catchments. It is recommended that these revised maps be endorsed to be submitted as part of the proposed major amendment to the Rockhampton Region Planning Scheme for State interest review.

**12 NOTICES OF MOTION**

Nil

**13 QUESTIONS ON NOTICE**

Nil

## **14 URGENT BUSINESS/QUESTIONS**

*Urgent Business is a provision in the Agenda for members to raise questions or matters of a genuinely urgent or emergent nature, that are not a change to Council Policy and can not be delayed until the next scheduled Council or Committee Meeting.*

## 15 CLOSED SESSION

In accordance with the provisions of section 275 of the *Local Government Regulation 2012*, a local government may resolve to close a meeting to the public to discuss confidential items, such that its Councillors or members consider it necessary to close the meeting.

### RECOMMENDATION

THAT the meeting be closed to the public to discuss the following items, which are considered confidential in accordance with section 275 of the *Local Government Regulation 2012*, for the reasons indicated.

#### 16.1 Recycling Collection Services - Tender 12921

This report is considered confidential in accordance with section 275(1)(e), of the *Local Government Regulation 2012*, as it contains information relating to contracts proposed to be made by it.

#### 16.2 Rockhampton Airport Development Opportunities - Expression of Interest

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

#### 16.3 2018 Rockhampton Best in Business Awards

This report is considered confidential in accordance with section 275(1)(e), of the *Local Government Regulation 2012*, as it contains information relating to contracts proposed to be made by it.

## 16 CONFIDENTIAL REPORTS

### 16.1 RECYCLING COLLECTION SERVICES - TENDER 12921

**File No:** 12921

**Attachments:**

1. Tender Evaluation - 0% take up of 360L bins
2. Tender Evaluation - 10% take up of 360L bins

**Authorising Officer:** Peter Kofod - General Manager Regional Services

**Author:** Charlie Sotiris - Acting Manager Waste Services

This report is considered confidential in accordance with section 275(1)(e), of the *Local Government Regulation 2012*, as it contains information relating to contracts proposed to be made by it.

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#### SUMMARY

*The purpose of this report is to seek Council's endorsement of the Tender Panel's assessment in relation to Tender 12921 – Recycling Collection Services.*

**16.2 ROCKHAMPTON AIRPORT DEVELOPMENT OPPORTUNITIES - EXPRESSION OF INTEREST****File No:** 12987**Attachments:** Nil**Authorising Officer:** Evan Pardon - Chief Executive Officer**Author:** Ross Cheesman - Deputy Chief Executive Officer

This report is considered confidential in accordance with section 275(1)(h), of the *Local Government Regulation 2012*, as it contains information relating to other business for which a public discussion would be likely to prejudice the interests of the local government or someone else, or enable a person to gain a financial advantage.

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**SUMMARY**

*The EOI process undertaken for the Rockhampton Airport Development Opportunities has identified a number of risks associated with the project which require further consideration.*



**16.3 2018 ROCKHAMPTON BEST IN BUSINESS AWARDS**

**File No:** 8026  
**Attachments:** 1. Sponsorship Proposal  
**Authorising Officer:** Tony Cullen - General Manager Advance Rockhampton/  
Acting General Manager Aviation Services  
**Author:** Chris Ireland - Manager Regional Development and  
Promotions

This report is considered confidential in accordance with section 275(1)(e), of the *Local Government Regulation 2012*, as it contains information relating to contracts proposed to be made by it.

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**SUMMARY**

*This report outlines the offer received from Capricornia Newspapers Pty Ltd for Council to sponsor the 2018 Rockhampton Best in Business Awards (formerly Capricornia Business Awards).*

**17 CLOSURE OF MEETING**