



SPECIAL MEETING

AGENDA

13 JULY 2018

Your attendance is required at a Special meeting of Council to be held in the Council Chambers, 232 Bolsover Street, Rockhampton on 13 July 2018 commencing at 8.30am for transaction of the enclosed business.

R Cheesman

ACTING CHIEF EXECUTIVE OFFICER
6 July 2018

Next Meeting Date: 24.07.18

Please note:

In accordance with the *Local Government Regulation 2012*, please be advised that all discussion held during the meeting is recorded for the purpose of verifying the minutes. This will include any discussion involving a Councillor, staff member or a member of the public.

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1 OPENING

2 PRESENT

Members Present:

The Mayor, Councillor M F Strelow (Chairperson)
Councillor C E Smith
Councillor C R Rutherford
Councillor M D Wickerson
Councillor S J Schwarten
Councillor A P Williams
Councillor R A Swadling
Councillor N K Fisher

In Attendance:

Mr R Cheesman – Acting Chief Executive Officer

3 APOLOGIES AND LEAVE OF ABSENCE

4 DECLARATIONS OF INTEREST IN MATTERS ON THE AGENDA

5 OFFICERS' REPORTS

5.1 ADOPTION OF 2018/2019 BUDGET

File No:	8785
Attachments:	1. Rockhampton Regional Council Budget 2018/2019 ↓
Authorising Officer:	Ross Cheesman - Deputy Chief Executive Officer
Author:	Alicia Cutler - Chief Financial Officer

SUMMARY

In accordance with Chapter 5, Part 2, Division 3 of the Local Government Regulation 2012, a local government must adopt, for each financial year a budget for its Operations prior to 1 August in the financial year. The budget papers were circulated via memo to all Councillors on 26 June 2018.

OFFICER'S RECOMMENDATION – REVENUE STATEMENT 2018/2019

THAT Pursuant to sections 169(2) and 172 of the *Local Government Regulation 2012*, Council adopt the Revenue Statement 2018/2019 as tabled.

OFFICER'S RECOMMENDATION- DIFFERENTIAL GENERAL RATES

THAT

- (a) Pursuant to section 81 of the *Local Government Regulation 2012*, the categories in to which rateable land is categorised, the description of those categories and, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, the method by which land is to be identified and included in its appropriate category is as follows:

No.	Category	Description	Identifiers (Land Use Codes)
1	Commercial/ light industry	Land used, or intended to be used, in whole or in part, for commercial or light industrial purposes, other than land included in categories 2(a), 2(b), 2(c), 3 and 22.	1,4,6,7, 10 to 49 (excl. 31, 35, 37, 40 and lands in any other category).
2 (a)	Major shopping centres with a floor area 0 – 10,000m ²	Land used, or intended to be used, as a shopping centre with a gross floor area up to 10,000m ² and a value greater than \$2,500,001.	12 to 16 inclusive and 23, with a rateable valuation >\$2,500,001
2 (b)	Major shopping centres with a floor area 10,001 - 50,000 m ²	Land used, or intended to be used, as a shopping centre with a gross floor area between 10,001m ² and 50,000m ² and a value greater than \$2,500,001.	12 to 16 inclusive and 23, with a rateable valuation >\$2,500,001
2 (c)	Major shopping centres with a floor area >50,000m ²	Land used, or intended to be used, as a shopping centre with a gross floor area greater than 50,000m ² and a value greater than \$2,500,001.	12 to 16 inclusive and 23, with a rateable valuation >\$2,500,001

3	Heavy and noxious industry	Land used, or intended to be used, for:- (a) a fuel dump; (b) fuel storage; (c) an oil refinery; (d) heavy industry; (e) general industry; (f) noxious industry which emanates noise, odour or dust, including an abattoir.	31, 35, 37
4	Power Generation	Land used, or capable of being used, for the generation of greater than 400 megawatts of electricity.	37
5	Extractive	Land used, or intended to be used, in whole or in part, for:- (a) the extraction of minerals or other substances from the ground; and (b) any purpose associated or connected with the extraction of minerals and other substances from the ground.	40
6	Agriculture, farming and other rural	Land used, or intended to be used, for non-residential rural, agricultural or farming purposes.	60 to 89 and 93 to 94 (excl. 72 excl. lands in any other category).
8A	Residential Other	Land used, or intended to be used, for:- (a) with a value of less than \$110,001 and either of the following i. residential purposes, other than as the owner's principal place of residence; and/or ii. two or more self-contained dwellings (including flats)	2, 3, 5, 8 & 9
8B	Residential Other	Land used, or intended to be used, for:- (a) with a value of more than \$110,000 and either of the following i. residential purposes, other than as the owner's principal place of residence; and/or ii. two or more self-contained dwellings (including flats)	2, 3, 5, 8 & 9

9	Residential 1	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value of less than \$105,001.	1, 2, 4, 5, 6 and 94 with a rateable valuation <\$105,001 (excl. lands in any other category).
10	Residential 2	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value of between \$105,001 and \$170,000.	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$105,000 but <\$170,001 (excl. lands in any other category).
11	Residential 3	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value of between \$170,001 and \$250,000.	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$170,000 but <\$250,001 (excl. lands in any other category).
12	Residential 4	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value between \$250,001 and \$500,000	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$250,000 but <\$500,001 (excl. lands in any other category).
13	Residential 5	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value more than \$500,000	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$500,000 (excl. lands in any other category).
21	Strata (residential)	Land, which is a lot in a community title scheme or residential group title, used as the owner's principal place of residence.	Land use codes 8 and 9 (excl. lands in any other category).
22	Strata (commercial/ industrial)	Land, which is a lot in a community title scheme or building unit, which is used, or intended to be used, for commercial or industrial purposes.	Land use codes 8 and 9
24	Vacant urban/rural land >\$430,000	Vacant land intended for use for development purposes with a value of more than \$430,000.	Land use code 1 and 4 with a rat-able valuation >\$430,000
25	Developer concession	Land, which qualifies for a discounted valuation pursuant to section 50 of the <i>Land Valuation Act</i> .	Land use code 72

26	Special uses	Land, used, or intended to be used, for non-commercial purposes such as social and community welfare, defence or education purposes.	Land use codes 21, 50 – 59, 92, 96 – 100
27 (a)	Other \$0 - \$60,000	Land, with a value of \$60,000 or less, which is not otherwise categorised.	Land use codes 1, 4, 90, 91 and 95
27 (b)	Other - >\$60,000	Land, with a value of more than \$60,000, which is not otherwise categorised.	Land use codes 1, 4, 90, 91 and 95

- (b) Council delegates to the Chief Executive Officer the power, pursuant to sections 81(4) and 81(5) of the *Local Government Regulation 2012*, to identify the rating category to which each parcel of rateable land belongs.
- (c) Pursuant to section 94 of the *Local Government Act 2009* and section 80 of the *Local Government Regulation 2012*, the differential general rate to be made and levied for each differential general rate category and, pursuant to section 77 of the *Local Government Regulation 2012*, the minimum general rate to be made and levied for each differential general rate category, is as follows:

Category No.	Category	General Rate (cents in the Dollar of Rateable Value)	Minimum General Rate (\$)
1	Commercial/light Industry	1.8500	1,354
2 (a)	Major shopping centres with a floor area 0 – 10,000 sqm	2.2916	18,610
2 (b)	Major shopping centres with a floor area 10,001 - 50,000 sqm	3.0561	212,531
2 (c)	Major shopping centres with a floor area >50,000 sqm	6.2904	1,605,832
3	Heavy and noxious industry	2.6979	2,825
4	Power Generation	5.1419	2,825
5	Extractive	7.2367	2,306
6	Agriculture, farming and other rural	1.2312	1,354
8A	Residential Other, \$ 0 - \$110,000	1.2562	899
8B	Residential Other, >\$110,000	1.1384	1,382
9	Residential 1, \$ 0 - \$105,000	1.0971	684
10	Residential 2, \$105,001 - \$170,000	0.9818	1,153

11	Residential 3, \$170,001 - \$250,000	0.9363	1,672
12	Residential 4, \$250,001 - \$500,000	0.8570	2,349
13	Residential 5, > \$500,000	0.7723	4,285
21	Strata (residential)	1.1318	684
22	Strata (commercial/industrial)	2.0180	1,354
24	Vacant urban land >\$430,000	1.8247	1,354
25	Developer concession	1.0806	0
26	Special uses	1.3166	2,201
27 (a)	Other \$0 - \$60,000	1.5235	582
27 (b)	Other >\$60,001	2.2473	1,354

- (d) For the 2018/19 financial year Council will not be resolving to limit any increases in rates and charges.

OFFICER'S RECOMMENDATION- SEPARATE CHARGE ROAD NETWORK

THAT Pursuant to section 94 of the *Local Government Act 2009* and section 103 of the *Local Government Regulation 2012*, Council make and levy a separate charge to be known as the Road Network Separate Charge, in the sum of \$450.00 per rateable assessment, to be levied equally on all rateable land in the region, for the defraying part of the cost of maintaining the road network within the region.

OFFICER'S RECOMMENDATION- SEPARATE CHARGE NATURAL ENVIRONMENT

THAT Pursuant to section 94 of the *Local Government Act 2009* and section 103 of the *Local Government Regulation 2012*, Council make and levy a separate charge to be known as the Natural Environment Separate Charge, in the sum of \$50.00 per rateable assessment, to be levied equally on all rateable land in the region, for the defraying part of formulating and implementing initiative for environmental protection, enhancement and conservation, including the many varied initiatives that contribute to these outcomes within the region.

The discount for the prompt payment of rates and charges, granted in accordance with section 130 of the *Local Government Regulation 2012*, will not apply to the Natural Environment Separate Charge.

OFFICER'S RECOMMENDATION- SPECIAL CHARGE

THAT Pursuant to section 128A of the *Fire and Emergency Services Act 1990* and section 94 of the *Local Government Act 2009*, make and levy special charges for the provision of rural fire fighting services to certain parts of the Region. The charges shall be levied on all land which specially benefits from the provision of rural fighting services.

For 2018/19, the Council shall make a special charge, in the following amounts, for each of the following Rural Fire Brigades.

Rural Fire Brigade	Levy 2018/19	Rural Fire Brigade	Levy 2018/19
Alton Downs	\$40.00	Garnant	-
Archer Ulam	\$40.00	Gogango	\$25.00
Aricia	-	Gracemere	\$20.00
Bajool	\$25.00	Kalapa	\$20.00
Bouldercombe	\$50.00	Marmor	\$20.00
Calioran	-	Mornish	-
Calliungal	\$50.00	Stanwell	-
Dalma	\$20.00	South Ulam	-
Faraday	-	Westwood	\$50.00

The rateable land to which each of the special charges will apply is land within the areas separately described on a map titled "RURAL FIRE BRIGADE BOUNDARIES" (attachment A of Revenue Statement- page 42 of Budget Book), administered by the Queensland Fire and Emergency Services.

The discount for the prompt payment of rates and charges, granted in accordance with section 130 of the Local Government Regulation 2012, will not apply to these charges.

Overall Plan

The Overall Plan for each of the special charges is as follows:-

1. The service, facility or activity for which each special charge is levied is to fund the provision of fire prevention and firefighting services, equipment and activities by the rural fire brigades identified in the special charge table in the defined benefit areas.
2. The time for implementing the overall plan is one (1) year ending 30 June 2019. However, provision of fire- fighting services is an ongoing activity, and further special charges are expected to be made in future years.
3. The works and services specified in the overall plan will be carried out or provided during the year ending on 30 June 2019.
4. The estimated cost of implementing the overall plan is approximately \$98,260.
5. The special charge is intended to raise all funds necessary to carry out the overall plan. Primarily to supply operational and fire prevention services and activities within the defined area.

The rateable land or its occupier specifically benefits, or will specifically benefit, from the implementation of the overall plan, comprising fire-fighting services, because rural fire brigades are charged with fire-fighting and fire prevention under *the Fire & Emergency Services Act 1990* and whose services could not be provided or maintained without the imposition of the special charge.

OFFICER'S RECOMMENDATION- SEWERAGE UTILITY CHARGES

THAT

- (a) Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council make and levy sewerage utility charges, for the supply of sewerage services by the Council, as follows:

<u>Declared Sewered Area</u>	<u>Amount of Charge</u>	<u>Amount of Vacant Land Charge</u>
Gracemere	\$815.00	\$774.00
Mount Morgan	\$753.00	\$715.00
Rockhampton	\$624.00	\$593.00

- (b) The application of the above levied sewerage utility charges be in accordance with the further detail provided in Council's adopted Revenue Statement 2018/2019.

OFFICER'S RECOMMENDATION- WATER UTILITY CHARGES

THAT

- (a) Pursuant to section 94 of the *Local Government Act 2009* and sections 99 and 101 of the *Local Government Regulation 2012*, Council make and levy water utility charges, for the supply of water services by the Council, as follows:

Gracemere Water Supply – Access Charge

<u>Meter Size</u>	<u>Annual Charge</u>
20mm	\$ 411.00
25mm	\$ 641.00
32mm	\$ 1,050.00
40mm	\$ 1,640.00
50mm	\$ 2,563.00
Special 60mm	\$ 3,739.00
65mm	\$ 4,331.00
75mm	\$ 5,766.00
80mm	\$ 6,561.00
100mm	\$ 10,250.00
150mm	\$ 23,063.00
200mm	\$ 41,004.00
Vacant Land	\$ 411.00

Gracemere Water Supply Scheme – Non Residential Consumption Charges

<u>Tier</u>	<u>Charge per Kilolitre</u>
All consumption	\$1.81/kl

Gracemere Water Supply Scheme – Residential Consumption Charges

<u>Tier (Per Meter)</u>	<u>Charge per Kilolitre</u>
<=75kl per quarter	\$0.78/kl
> 75kl <=150kl per quarter	\$1.22/kl
>150kl per quarter	\$2.42/kl

Mt Morgan Water Supply – Access Charge

<u>Meter Size</u>	<u>Annual Charge</u>	
20mm	\$	423.00
25mm	\$	661.00
32mm	\$	1,083.00
40mm	\$	1,691.00
50mm	\$	2,641.00
65mm	\$	4,464.00
75mm	\$	5,942.00
80mm	\$	6,671.00
100mm	\$	10,563.00
150mm	\$	23,768.00
200mm	\$	42,254.00
Vacant Land	\$	423.00

Mount Morgan Water Supply Scheme – Non Residential Consumption Charges

<u>Tier</u>	<u>Charge per Kilolitre</u>
All consumption	\$1.81/kl

Mount Morgan Water Supply Scheme – Residential Consumption Charges

<u>Tier (Per Meter)</u>	<u>Charge per Kilolitre</u>
<=75kl per quarter	\$0.78/kl
> 75kl <=150kl per quarter	\$1.22/kl
>150kl per quarter	\$2.42/kl

Rockhampton Water Supply – Access Charge

<u>Meter Size</u>	<u>Annual Charge</u>	
20mm	\$	386.00
25mm	\$	602.00
32mm	\$	986.00
40mm	\$	1,540.00
50mm	\$	2,406.00
65mm	\$	4,067.00
75mm	\$	5,415.00
80mm	\$	6,161.00
100mm	\$	9,626.00
150mm	\$	21,656.00
200mm	\$	38,500.00
Vacant Land	\$	386.00

Rockhampton Water Supply Scheme – Non Residential Water Consumption Charges

<u>Tier</u>	<u>Charge per Kilolitre</u>
All consumption	\$1.81/kl

Rockhampton Water Supply Scheme – Residential Water Consumption Charges

<u>Tier (Per Meter)</u>	<u>Charge per Kilolitre</u>
<=75kl per quarter	\$0.78/kl
> 75kl <=150kl per quarter	\$1.22/kl
>150kl per quarter	\$2.42/kl

- (b) The application of the above levied water utility charges be in accordance with the further detail provided in Council's adopted Revenue Statement 2018/2019.
- (c) Pursuant to section 102(2) of the *Local Government Regulation 2012*, a water meter is taken to have been read during the period that starts 2 weeks before, and ends 2 weeks after, the day on which the meter is actually read.

OFFICER'S RECOMMENDATION- WASTE MANAGEMENT UTILITY CHARGES

THAT

- (a) Pursuant to section 94 of the *Local Government Act 2009* and section 99 of the *Local Government Regulation 2012*, Council make and levy waste management utility charges, for the supply of waste management services by the Council, as follows:

<u>Schedule of Waste Collection and Recycling Charges</u>	
<u>Service</u>	<u>Annual Charge</u>
Domestic Services	
Combined General Waste/Recycling Service	\$452.00
Additional General Waste Service – same day service as nominated service day	\$347.00
Additional Recycling Service – same day service as nominated service day	\$204.00
Commercial Services	
General Waste Service	\$372.00
Recycling Service	\$245.00

- (b) The application of the above levied waste management utility charges be in accordance with the further detail provided in Council's adopted Revenue Statement 2018/2019.

OFFICER'S RECOMMENDATION- DISCOUNT

THAT Pursuant to section 130 of the *Local Government Regulation 2012*,

- the differential general rates,
- separate charges (excluding Natural Environment Separate Charge),
- special charge,
- sewerage utility charges
- water utility charges excluding water consumption charges,
- waste management utility charges

made and levied shall be subject to a discount of ten percent (10%)] if paid within the discount period of 30 clear days of the date of issue of the rate notice provided that:

- (a) all of the aforementioned rates and charges are paid within 30 clear days of the date of issue of the rate notice;
- (b) all other rates and charges appearing on the rate notice (that are not subject to a discount) are paid within 30 clear days after the date of issue of the rate notice; and
- (c) all other overdue rates and charges relating to the rateable assessment are paid within 30 clear days of the date of issue of the rate notice.

OFFICER'S RECOMMENDATION- INTEREST

THAT Pursuant to section 133 of the *Local Government Regulation 2012*, compound interest on daily rests at the rate of eleven percent (11%) per annum is to be charged on the balance of all rates and charges remaining outstanding 30 clear days after the due date.

OFFICER'S RECOMMENDATION- LEVY AND PAYMENT

THAT

- (a) Pursuant to section 107 of the *Local Government Regulation 2012* and section 114 of the *Fire and Emergency Services Act 1990*, Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy be levied:
 - for the half year 1 July 2018 to 31 December 2018* - in July/August 2018; and
 - for the half year 1 January 2019 to 30 June 2019* - in January/February 2019
- (b) Pursuant to section 118 of the *Local Government Regulation 2012*, that Council's rates and charges, and the State Government's Emergency Management, Fire and Rescue Levy, be paid on the day that is 30 clear days after the date of the issue of the rate notice.

OFFICER'S RECOMMENDATION- STATEMENT OF FINANCIAL POSITION

THAT Pursuant to section 205 of the *Local Government Regulation 2012*, the statement of the financial operations and financial position of the Council in respect of the previous financial year ("the Statement of Estimated Financial Position") be received and its contents noted.

OFFICER'S RECOMMENDATION- DEBT (BORROWINGS) POLICY

THAT Pursuant to section 192 of the *Local Government Regulation 2012*, the Debt (Borrowings) Policy (page 43 of Budget Book) for the 2018/2019 financial year be adopted.

OFFICER'S RECOMMENDATION- ADOPTION OF BUDGET

THAT Pursuant to section 107A of the *Local Government Act 2009* and sections 169 and 170 of the *Local Government Regulation 2012*, Council's Budget for the 2018/2019 financial year, incorporating:

- i. The statements of financial position;
- ii. The statements of cash flow;
- iii. The statements of income and expenditure;
- iv. The statements of changes in equity;
- v. The long-term financial forecast;
- vi. The revenue statement;
- vii. The revenue policy (adopted by Council resolution on 26 June 2018.
- viii. The relevant measures of financial sustainability; and
- ix. The total value of the change, expressed as a percentage, in the rates and utility charges levied for the financial year compared with the rates and utility charges levied in the previous budget,
- x. Estimated Activity Statement for Business Activities: a statement showing the estimated costs of Council's significant business activities and commercial business units.

as tabled, be adopted.

OFFICER'S RECOMMENDATION- WORKING PAPERS

THAT Council receives the remainder of the documentation as working papers to support the 2018/2019 adopted budget including the Capital Budget Listing for 2018/19 to 2020/21 (page 58 of Budget Book) and Budget Report (page 3 of Budget Book).

COMMENTARY/CONCLUSION

The attached budget Documentation is fairly self-explanatory and details the range of documents presented for Council approval.

The Budget report commencing on Page 3, describes the budget in plain words and is a good overall summary of the budget.

For this budget adoption the resolutions are much more detailed due to implementing the recommendations from the Queensland Audit Office and their review of Council's rates and charges and budget documents.

ADOPTION OF 2018/2019 BUDGET

Rockhampton Regional Council Budget 2018/2019

Meeting Date: 13 July 2018

Attachment No: 1



Rockhampton Regional Council Budget

As proposed by Mayor Margaret Strelow
subject to adoption by Council on 10 July 2018

2018 - 2019



2018/2019 BUDGET

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2018/2019
BUDGET

2018/2019
Budget Report

2018/19 Budget Report

The 18/19 budget should be described as Successful. The process has been efficient and effective and the results are consistent with Council's long term financial forecast. Council is becoming more resilient to deal with the many pressures that come our way.

This is the 6th successive year of reporting a surplus budget and we are beginning to reap the rewards of our diligence. Solid budget management and monitoring has led to improved results and more flexibility in our financial position for the future.

The 18/19 Budget sees Council continuing to invest in new transformational projects that will provide the region with substantial economic stimulus. Council has been successful in attracting accelerated levels of Capital Grants that has enabled these projects – the projects have and will provide an immediate boost of confidence in the region.

Key Wins in the 18/19 Budget

- An underlying operating surplus of \$2.2 million.
- Additional resources in Parks' operations in response to customer needs – With continual new open spaces transferring to Council as part of new developments as well as the new facilities being activated such as the Wet Play area and the Riverbank, it became evident that additional resources were needed. Resources added include 7 new positions, a sand cleaning machine costing \$100,000 and additional materials.
- Additional allocation for tourism and marketing advertising of \$425,000, in particular targeting the international market.
- A typical residential Ratepayer increase of 3.9% - A portion of the rate increase (\$26 per property or 1% of the total rates increase) is due to the increased costs in Recycling (that is the local impact of global recycling pressures).
- Total Capital Expenditure of \$131.2 million with \$29 million funded by Capital Grants:
 - South Rockhampton Flood Levee \$64 million over 3 years
 - New Art Gallery \$31.5 m over 3 years
 - Continuing the exploration of Supercars event- it is envisaged that the majority of the infrastructure will be externally funded. \$20 million over 2 years.
 - Adani Carmichael Airport allocation \$15.5 million
 - Rejuvenate Rockhampton Airport Runway \$14 million
 - Sustainable Rockhampton Investment Fund up to \$5million
 - Road Reseals across the region - \$5.3 million
 - \$4.6 million on Facilities improvement including:
 - Showgrounds facilities \$712,000
 - Mount Morgan Rail complex reroof \$500,000
 - Mount Morgan Pool renewal \$300,000
 - Fencing at North Rockhampton pool \$80,000
 - Amenities renewal \$308,000
 - Lakes Creek Landfill expansion \$2 million
 - Gracemere Cedric Archer Park Wetlands \$1.5 million

Council has been able to attract external funding to enable some great initiatives:

- Hockey Redevelopment \$ 4.6 million (multiple funding sources)
- Further development of Fraser Park (Mount Archer) \$2.9 million (multiple funding sources)
- Gracemere SES Facilities upgrade \$480,000 (Works for Queensland)

New Art Gallery as major step to develop a Cultural Precinct

To compliment the built infrastructure along the Riverbank, Council is now embarking on a project to develop a cultural precinct for the CBD adjacent to the iconic Customs House. Establishing a new Art Gallery in the CBD at an estimated cost of **\$31.5 million** over three years will be a landmark project. Additional State Government Grants have been secured and it will also be necessary to secure Federal Government support before proceeding. This will allow for a much larger gallery and more malleable space to showcase the art collections held as well as bringing key art programs to the region.

Council is continuing its commitment of building the South Rockhampton Flood Levee

The 2018/19 budget continues with the commitment to building the South Rockhampton Flood Levee. A major allocation of \$64 million over 3 years has been made on the basis that support will be provided from both State and Federal government. The flood levee will allow for urban regeneration as well as reduced future costs of disasters. With each flood event, there is damage to tourism markets which can be avoided. With the new normal of extreme weather events, building resilience through flood mitigation infrastructure makes good business sense.

Budget is open to Sustainable Initiatives

Up to \$5 million is being made available for the creation of a Sustainable Rockhampton Investment Fund. This fund will be available for initiatives and investments that have the strongest potential to reduce Council's carbon emissions and make real financial savings. These could be:

1. Projects to support **low carbon electricity**, through the increased deployment of renewable energy technologies and energy storage;
2. Increased use of technologies to deliver **ambitious energy efficiency**, particularly in the relation to transport and infrastructure construction and maintenance;
3. Introduction of alternative work practices or **changing customer service delivery** to become more environmentally sustainable.

Each investment will require a business case and financial assessment to ensure real savings and payback is achieved to Council's Operational Result.

Economic development stimulus activity continues to receive priority

Council has continued to allocate resources in the area of economic development to ensure that we have a stake in any opportunities that arise. The 17/18 year has seen a low level of development across the region.

Council's continued investment comes in the following forms:

- An allocation to provide a financial incentive to make Rockhampton a FIFO hub for the Carmichael mine.
- Increasing allocation for Marketing of Rockhampton to the International and Domestic Tourism Markets.
- Advancing further the initiative of bringing Supercars to Rockhampton.
- Continuing the development of the Rockhampton Smart Hub support at Customs House.
- The Airport precinct has many opportunities that are being pursued such as the development of a military aviation precinct and working with Australian Defence Force, State and Commonwealth Government Agencies and business to maximise supply chain benefits and working with Airlines to develop new routes and seat capacity.

- Council is also continuing to support the major events that will showcase the potential of the region. Funding has been provided for the following key events:
 - Rockhampton River Festival
 - Golden Mount Festival
 - Rockhampton Swap
 - Rockhampton Agricultural Show
 - Challenge the Mountain
 - Capricorn Food & Wine Festival
 - Christmas Fair
 - Rockhampton Cultural Festival
 - Many other events that are funded through Council's Sponsorship program

Key Financial Information

Councils Operational Budget

The final budgeted operating result is an underlying **Surplus Position of \$2.2 million**. The official budget shows a deficit of \$1.765 million, however there is \$3.97 million of Council's allocation of 2018/19 Federal Assistance Grants that have been received in June 2018 and as a result will be recognised in the 17/18 year (Not recorded as Revenue for 18/19). It is only the timing of these advance payments that has resulted in a deficit for 2018/19. A 10 year financial forecast forms part of each budget and Council is forecasting small operating surpluses for future years.

Rating

Rates and charges represent 72% of our total Operating Income. As Fees and Charges have declined with economic activity, this percentage share has become greater. The setting of this year's rates and charges has been relatively straight forward with no new Land Valuations for the region to take effect.

The overall average residential ratepayer demonstrates a 3.9% increase to the total rates levied. This is made up of the following increases per line item on the rate notice.

General Rates	5.8%
Environment Levy	0%
Road Levy	0%
Water	1.8%
Sewerage	1.8%
Waste	9.4%
Overall typical Residential Ratepayer Increase	3.9%

The percentage increase to the Total Rates Paid will vary from property to property (particularly for non-residential properties) depending on the proportion of each of the charges.

It should be noted that the substantial increase in the Waste Collection Charge (equivalent to \$26 per service or 6% increase in Waste Charges) is the direct impact of the market for the sale of recycled materials diminishing. The recycling plant in Rockhampton and the contract with the supplier is shared by many Central Queensland Councils and there is little that can

be done to mitigate the losses at a local level. The creation of the Sustainable Rockhampton Investment fund will assist to fund any real business opportunities that may eventuate.

The announcement of the new State Tax by way of the \$70/tonne Waste Levy that will commence on 1 January 2019 is the Queensland Government's response to the national issue. It is anticipated that new supplementary charges will be made to non-residential properties to accommodate the Waste Levy outside of the annual budget process.

The Typical Residential Ratepayer (based on the Average Valuation) is as follows:

Average Residential Ratepayer					
		17/18	18/19	Difference \$	Difference %
Valuation		\$ 107,707.00	\$ 107,707.00	0	0
General Rates		\$ 999.53	\$ 1,057.47	\$ 58	5.8%
Water Access		\$ 379.00	\$ 386.00	\$ 7	1.8%
Sewerage		\$ 613.00	\$ 624.00	\$ 11	1.8%
Waste and Recycling		\$ 413.00	\$ 452.00	\$ 39	9.4%
Road Levy		\$ 450.00	\$ 450.00	\$ -	0.0%
Environment Levy		\$ 50.00	\$ 50.00	\$ -	0.0%
Gross Rates		\$ 2,904.53	\$ 3,019.47	\$ 115	4.0%
Discount		\$ 285.45	\$ 296.95	\$ 11	
Nett Rates'		\$ 2,619.08	\$ 2,722.52	\$ 103	3.9%

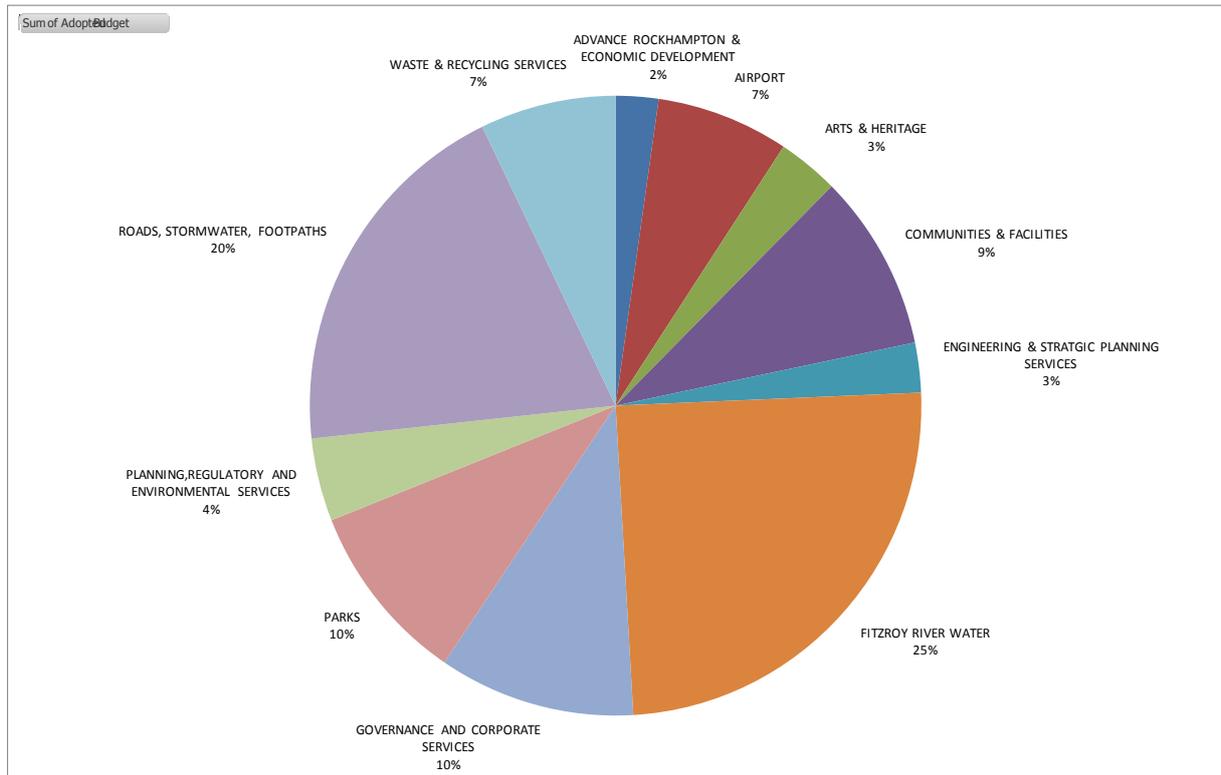
Fees and Charges

Fees and Charges make up 12% of Council's total operational revenue. These fees are reviewed and updated annually as part of the budget process. The schedule of fees and charges was adopted by Council on the 12 June 2018.

Operational Expenses

Council's Operational Expenses have been closely monitored throughout the budget preparation period, with a performance target set to maintain existing levels of expenditure or reduce. Total operational expenses for the year are \$204 million which are allocated across Council functions as shown below:

2018/19 Operational Expenditure by key area

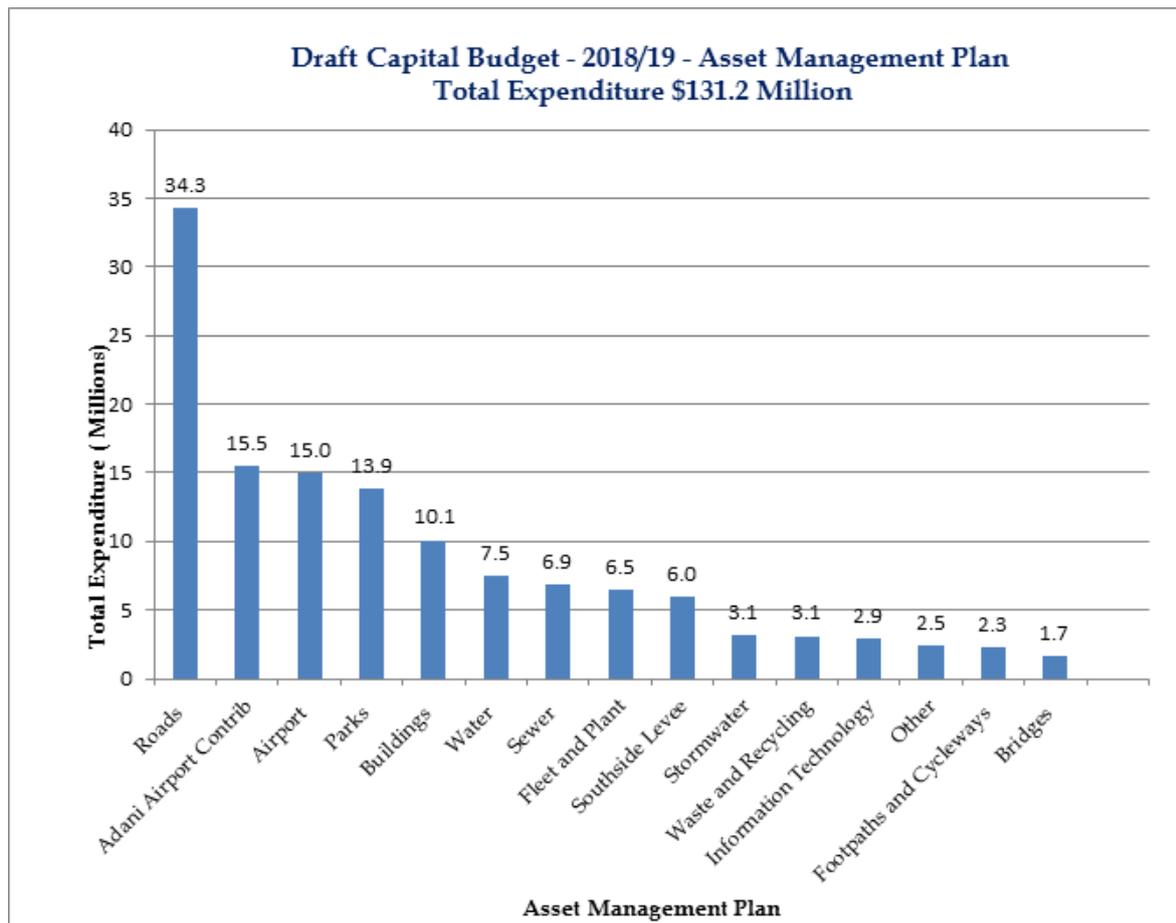


Capital Expenditure and associated Funding

As indicated through the body of this report, Council has a large and ambitious Capital Program with a number of transformational projects that will boost the local economy.

A substantial portion of the capital expenditure of \$131.1 million is funded through Grants and subsidies (\$29 million). Due credit should be given to the benefactors of projects as without these funds, the projects would not have bene undertaken to the same scale. Other sources of funding for Capital expenditure is by way of depreciation (funds from Operations) and increases in loan funding (see the following section for commentary).

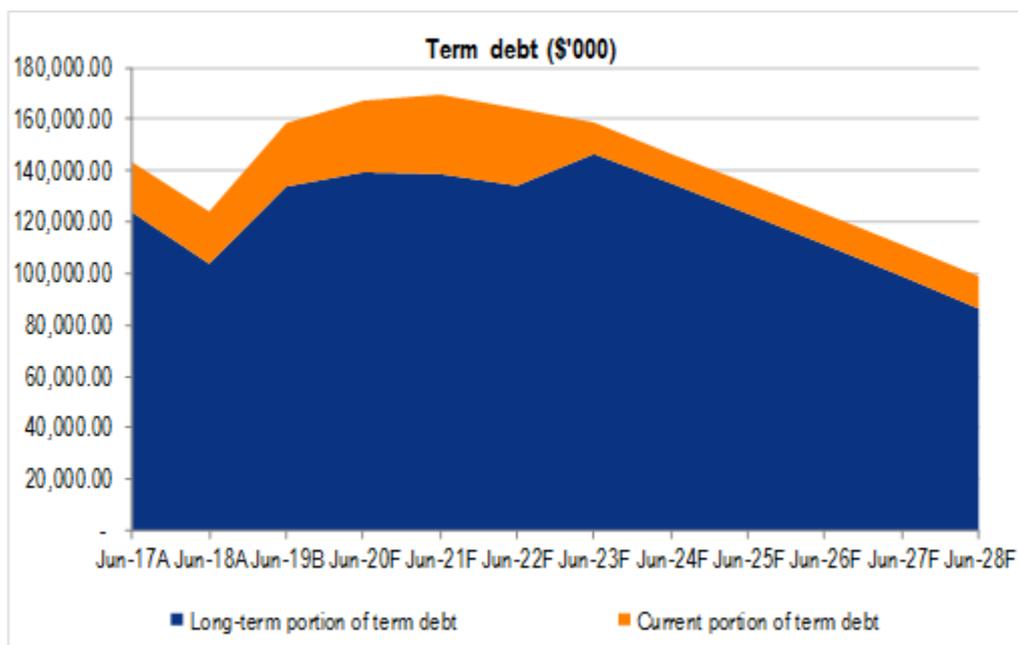
The Capital Expenditure can be broken into the following asset classes:



Strategy for Debt

In early 2016, Council committed to a faster repayment plan for its existing debt at that time with a view to making savings in interest expense. The weighted average interest rate on Council's existing debt at that stage was 5.75% when compared with new loans that were less than 4%. It was estimated that by reducing the loan term from 20 years to 8 years at that stage, the saving in interest was \$8.4million over the loan term. The downside of this approach was a higher short term commitment to loan repayments and a reduced debt service cover ratio. Debt Service Cover is one of the Key Financial Ratios that monitors Council's required loan repayments as a portion of Cash Flows. As the repayments increase, the ratio decreases. As a guide, the Debt Service Ratio should be not less than 2 times. Council does not meet the benchmark indicator in one forecast financial year (2021/22) as a direct result of this accelerated loan repayment strategy. This indicator should be read in conjunction with the Interest Coverage Ratio, which is improving in the forecast period.

The following graph shows the proportion of loan principal that is being payed each year. As the current portion of term debt becomes higher, the debt service ratio becomes less.



Movement in Debt

The following table shows historic debt levels as well as the debt forecast for the 18/19 Budget year. The future debt levels are shown in the graph above.

Year Ended	Total Loans Outstanding \$'000	Comments
30-Jun-13	160,603	
30-Jun-14	157,903	A reduction of \$2.7 million
30-Jun-15	156,180	A reduction of \$1.7 million
30-Jun-16	154,032	A reduction of \$2.1 million
30-Jun-17	143,180	A reduction of \$10.85 million.
30-Jun-18	124,061	A reduction of \$19.12 million. Original budget planned to borrow \$30.57 million but this has been deferred to 18/19 year
30-Jun-19	158,218	An increase of \$34.2 million. Mostly shifted from 17/18 year. Where possible reviews will be undertaken to minimise this amount if the Capital Expenditure for the year is not realised.

Each year in budget Council is ambitious with its Capital Expenditure targets. Throughout the year, many things change such as scope, timing, other funding available, design changes and so on. When projects are deferred, the loan funds are also deferred. In recent years, Council has drawn substantially less loans than what was projected in budget. During the 17/18 year, the budget had planned to draw upon \$30.57 million of new loans, however due to deferral of projects and improved budget position, these loans were not required. This has allowed Council to achieve a real reduction in debt levels. Loans are typically drawn at the end of the Financial Year so that a review of financing of capital projects can be achieved.

As things stand, a reduction of \$36.5 million in loan balances has been achieved over the five financial years to June 2018.

KPI's

With each budget and any budget amendment, the following key Financial Ratios are reported. An explanation of what is impacting on the indicators is provided also:

Ratio	Definition	Benchmark	2018/19 Draft Budget - 2018/19 Year	2018/19 Draft Budget - Forecast Period
Operating margin	Operating results / operating revenue	Between 0% and 10%	-0.9%	2.9% Average
<i>A relatively small operating deficit is forecast for 2018/19 due to early payment of 50% of the 2018/19 Federal Assistance Grant in the 2017/18 year. Small operating surpluses are forecast for the remainder of the 10 year forecast period. As growth is very conservative and the base year has seen reductions to Fees and Charges revenue, this is a conservative position.</i>				
Own source operating revenue	(Net rates, levies and charges + total fees and charges) / total operating revenue	Greater than 60%	84.1%	87.0% Average
<i>Council continues to utilise rate revenue as its main source of income. If economic growth improves, this percentage will decline slightly as Fees and Charges revenue is expected to increase with economic activity.</i>				
EBITDA interest cover	Operating results before interest and depreciation (EBITDA) / interest expense	Greater than 4 times	9.0 times	Average 14.7 times
<i>A strong result on this indicator as Interest Expense is forecast to decrease.</i>				
Total debt service cover	(Net operating result + depreciation & amortisation + interest expense) / (interest expense + prior year current interest bearing liabilities)	Greater than 2 times	2.1 times	Average 3.5 times
<i>See commentary provided under heading of 'Strategy for Debt'.</i>				
Cash expense cover	Current year's cash and cash equivalents balance / (total recurrent expenses – depreciation and amortisation – finance costs charged by QTC – interest paid on overdraft) *12	Greater than 3 months	4.1 months	Average 3.5 months
<i>Council is utilising its cash holdings in the early part of the 10 year Plan to decrease the reliance upon debt.</i>				
Current ratio	Current year's total current assets / current year's total current liabilities (Department of Local Government guidelines are between 1 and 4 times)	Greater than 1 times	1.2 times	Average 1.4 times
<i>This ratio is monitored and maintained above the target.</i>				
Capital expenditure ratio	Annual capital expenditure / annual depreciation	Greater than 1.1 times	2.4 times	Average 1.4 times
<i>A healthy position on Capital that is the result of a large Capital program in Years 1 to 3.</i>				
Net Financial Assets/Liabilities ratio	(Total Liabilities - Current Assets) / Total Operating Revenue (%)	Less than 60%	67.50%	51.4% Average
<i>As Council utilises its Cash Holding in the early years, this ratio is above the benchmark threshold. In the outer years, it substantially improves.</i>				
Asset Sustainability Ratio	Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense (%)	Greater than 90%	134.30%	79.0% Average
<i>This ratio is not as healthy as the Capital Expenditure Ratio, due to the spend on new lifestyle assets. The new assets are considered important to invigorate the region's economy.</i>				

Conclusion

This report has provided the major budget highlights as well as key financial information to support the Financial Statements being adopted.



2018/2019 BUDGET

2018/2019
Budget & Forward
Projections

ROCKHAMPTON REGIONAL COUNCIL

Statement of Comprehensive Income

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Income										
Revenue										
Operating revenue										
Rates and utility charges excluding discounts and rebates	159,163	165,669	173,652	182,507	189,575	196,208	203,074	210,179	217,533	225,145
Less rebates and discounts	(13,979)	(14,561)	(15,270)	(16,072)	(16,702)	(17,287)	(17,892)	(18,518)	(19,166)	(19,837)
Fees and charges	24,847	26,385	28,359	29,659	31,109	31,739	32,773	33,798	34,855	35,946
Rental income	3,072	3,134	3,196	3,260	3,326	3,392	3,460	3,529	3,600	3,672
Interest received	1,582	1,514	1,623	1,740	1,650	1,921	1,968	1,979	2,037	2,176
Sales revenue	15,859	7,201	7,381	7,565	7,754	7,948	8,147	8,351	8,560	8,773
Other income	4,225	4,309	4,395	4,483	4,573	4,665	4,758	4,853	4,950	5,049
Grants, subsidies, contributions and donations	7,432	11,630	11,862	12,100	12,342	12,588	12,840	13,097	13,359	13,626
Total operating revenue	202,201	205,280	215,200	225,244	233,627	241,175	249,128	257,268	265,728	274,551
Capital revenue										
Government subsidies and grants—capital	29,203	59,712	44,159	4,177	2,938	3,006	3,087	3,158	3,243	3,318
Contributions from developers	1,629	2,695	2,762	2,831	2,902	2,974	3,048	3,125	3,203	3,283
Grants, subsidies, contributions and donations	30,832	62,407	46,921	7,008	5,840	5,980	6,135	6,283	6,446	6,601
Total revenue	233,032	267,687	262,121	232,252	239,467	247,156	255,263	263,551	272,174	281,152
Capital income	-									
Total income	233,032	267,687	262,121	232,252	239,467	247,156	255,263	263,551	272,174	281,152
Expenses										
Operating expenses										
Employee benefits	78,647	80,482	83,677	86,586	89,173	91,836	94,581	97,407	100,318	103,316
Materials and services	65,457	59,380	62,927	66,258	69,197	71,516	73,579	76,172	78,856	81,635
Finance costs	6,804	7,468	7,215	6,735	5,988	5,818	5,417	5,032	4,636	4,241
Depreciation and amortisation	52,554	55,159	57,826	59,754	61,620	63,296	64,885	66,715	68,420	69,467
Other expenses	503	520	544	566	586	607	628	650	673	697
Total operating expenses	203,965	203,009	212,190	219,899	226,563	233,073	239,091	245,977	252,904	259,357
Capital expenses	-									
Total expenses	203,965	203,009	212,190	219,899	226,563	233,073	239,091	245,977	252,904	259,357
Net result	29,067	64,678	49,931	12,353	12,903	14,083	16,172	17,574	19,271	21,796
Operating result										
Operating revenue	202,201	205,280	215,200	225,244	233,627	241,175	249,128	257,268	265,728	274,551
Operating expenses	203,965	203,009	212,190	219,899	226,563	233,073	239,091	245,977	252,904	259,357
Operating result	(1,765)	2,271	3,010	5,345	7,064	8,103	10,037	11,292	12,825	15,195

Statement of Financial Position

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Assets										
Current assets										
Cash and cash equivalents	48,983	45,919	50,868	48,872	43,980	45,487	45,333	44,061	47,092	52,481
Trade and other receivables	21,986	22,270	23,406	24,494	25,422	26,148	27,086	27,977	28,898	29,768
Inventories	2,050	2,050	2,050	2,050	2,050	2,050	2,050	2,050	2,050	2,050
Other current assets	2,323	2,323	2,323	2,323	2,323	2,323	2,323	2,323	2,323	2,323
Non-current assets held for sale	-	-	-	-	-	-	-	-	-	1,443
Total current assets	75,342	72,562	78,647	77,739	73,775	76,008	76,792	76,410	80,363	88,065
Non-current assets										
Property, plant & equipment	2,558,508	2,696,093	2,810,119	2,888,057	2,973,717	3,050,822	3,135,374	3,221,834	3,312,905	3,406,673
Other non-current assets	3,578	3,593	3,443	3,725	3,767	3,591	3,601	3,381	2,816	2,418
Total non-current assets	2,562,086	2,699,686	2,813,561	2,891,782	2,977,484	3,054,413	3,138,975	3,225,216	3,315,721	3,409,091
Total assets	2,637,428	2,772,248	2,892,208	2,969,521	3,051,259	3,130,421	3,215,767	3,301,626	3,396,084	3,497,156
Liabilities										
Current liabilities										
Trade and other payables	23,143	21,957	23,150	24,205	25,138	25,873	26,702	27,586	28,499	29,362
Borrowings	24,665	27,844	30,900	30,032	12,229	11,412	11,801	12,072	12,206	12,640
Provisions	12,603	12,898	13,568	12,599	12,615	12,632	16,459	12,667	11,942	11,942
Other current liabilities	575	575	575	575	575	575	575	575	575	575
Total current liabilities	60,986	63,273	68,194	67,411	50,557	50,492	55,536	52,899	53,222	54,519
Non-current liabilities										
Borrowings	133,744	139,297	138,593	134,100	146,409	134,996	123,196	111,124	98,919	86,279
Provisions	13,651	13,036	11,761	11,466	11,165	10,857	6,735	6,417	6,837	7,270
Other non-current liabilities	3,370	3,370	3,370	3,370	3,370	3,370	3,370	3,370	3,370	3,370
Total non-current liabilities	150,765	155,703	153,725	148,936	160,943	149,223	133,301	120,911	109,126	96,918
Total liabilities	211,751	218,976	221,918	216,347	211,500	199,715	188,837	173,811	162,347	151,437
Net community assets	2,425,677	2,553,272	2,670,290	2,753,174	2,839,759	2,930,706	3,026,930	3,127,815	3,233,737	3,345,718
Community equity										
Asset revaluation surplus	974,113	1,037,030	1,104,116	1,174,648	1,248,329	1,325,193	1,405,245	1,488,556	1,575,207	1,665,393
Retained surplus	1,451,564	1,516,242	1,566,173	1,578,527	1,591,430	1,605,513	1,621,685	1,639,259	1,658,530	1,680,326
Total community equity	2,425,677	2,553,272	2,670,290	2,753,174	2,839,759	2,930,706	3,026,930	3,127,815	3,233,737	3,345,718

Statement of Cash Flows

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Cash flows from operating activities										
Receipts from customers	189,217	189,182	197,418	207,089	215,415	222,578	229,961	237,808	245,848	254,239
Payments to suppliers and employees	(142,110)	(141,708)	(146,092)	(152,493)	(158,159)	(163,360)	(168,092)	(173,476)	(179,062)	(184,910)
Interest received	1,582	1,514	1,623	1,740	1,650	1,921	1,968	1,979	2,037	2,176
Rental income	3,064	3,128	3,189	3,253	3,318	3,386	3,452	3,522	3,592	3,665
Non-capital grants and contributions	7,395	11,173	11,833	12,074	12,315	12,565	12,809	13,069	13,330	13,601
Borrowing costs	(6,333)	(6,988)	(6,726)	(6,236)	(5,480)	(5,301)	(4,890)	(4,495)	(4,088)	(3,683)
Payment of provision	(817)	(661)	(956)	(1,626)	(657)	(673)	(690)	(4,517)	(725)	-
Net cash inflow from operating activities	51,997	55,639	60,290	63,801	68,403	71,116	74,519	73,890	80,932	85,088
Cash flows from investing activities										
Payments for property, plant and equipment	(128,555)	(129,428)	(104,792)	(67,069)	(73,339)	(63,320)	(69,273)	(69,723)	(72,775)	(74,594)
Payments for intangible assets	(1,790)	(414)	(323)	(874)	(801)	(541)	(622)	(422)	-	-
Proceeds from sale of property, plant and equipment	-	-	500	500	500	500	500	500	500	500
Grants, subsidies, contributions and donations	30,832	62,407	46,921	7,008	5,840	5,980	6,135	6,283	6,446	6,601
Net cash inflow from investing activities	(99,513)	(67,435)	(57,693)	(60,436)	(67,801)	(57,381)	(63,260)	(63,362)	(65,829)	(67,493)
Cash flows from financing activities										
Proceeds from borrowings	54,651	33,346	30,150	25,500	24,500	-	-	-	-	-
Repayment of borrowings	(20,303)	(24,614)	(27,798)	(30,861)	(29,995)	(12,229)	(11,412)	(11,801)	(12,072)	(12,206)
Repayments made on finance leases	-	-	-	-	-	-	-	-	-	-
Net cash inflow from financing activities	34,348	8,732	2,352	(5,361)	(5,495)	(12,229)	(11,412)	(11,801)	(12,072)	(12,206)
Total cash flows										
Net increase in cash and cash equivalent held	(13,168)	(3,064)	4,949	(1,996)	(4,892)	1,507	(153)	(1,273)	3,032	5,389
Opening cash and cash equivalents	62,151	48,983	45,919	50,868	48,872	43,980	45,487	45,333	44,061	47,092
Closing cash and cash equivalents	48,983	45,919	50,868	48,872	43,980	45,487	45,333	44,061	47,092	52,481

Statement of Changes in Equity

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Asset revaluation surplus										
Opening balance	915,259	974,113	1,037,030	1,104,116	1,174,648	1,248,329	1,325,193	1,405,245	1,488,556	1,575,207
Increase in asset revaluation surplus	58,853	62,917	67,087	70,531	73,682	76,864	80,052	83,311	86,651	90,186
Closing balance	974,113	1,037,030	1,104,116	1,174,648	1,248,329	1,325,193	1,405,245	1,488,556	1,575,207	1,665,393
Retained surplus										
Opening balance	1,422,497	1,451,564	1,516,242	1,566,173	1,578,527	1,591,430	1,605,513	1,621,685	1,639,259	1,658,530
Net result	29,067	64,678	49,931	12,353	12,903	14,083	16,172	17,574	19,271	21,796
Closing balance	1,451,564	1,516,242	1,566,173	1,578,527	1,591,430	1,605,513	1,621,685	1,639,259	1,658,530	1,680,326
Total										
Opening balance	2,337,757	2,425,677	2,553,272	2,670,290	2,753,174	2,839,759	2,930,706	3,026,930	3,127,815	3,233,737
Net result	29,067	64,678	49,931	12,353	12,903	14,083	16,172	17,574	19,271	21,796
Increase in asset revaluation surplus	58,853	62,917	67,087	70,531	73,682	76,864	80,052	83,311	86,651	90,186
Closing balance	2,425,677	2,553,272	2,670,290	2,753,174	2,839,759	2,930,706	3,026,930	3,127,815	3,233,737	3,345,718

Measures of Financial Sustainability & Required Disclosure

Reported Change in Rates And Utility Charges				
	30/06/2018	30/06/2019	\$ Increase	% Increase
Budgeted Gross Rate Revenue	\$152,235,617	\$159,162,806	\$6,927,189	4.6%

	Forecast									
	30/06/2019	30/06/2020	30/06/2021	30/06/2022	30/06/2023	30/06/2024	30/06/2025	30/06/2026	30/06/2027	30/06/2028
1 Operating Surplus Ratio - Target Benchmark between 0% and 10%										
(Net Operating Surplus / Total Operating Revenue) (%)	(0.9)%	1.1%	1.4%	2.4%	3.0%	3.4%	4.0%	4.4%	4.8%	5.5%
2 Net Financial Asset / Liability Ratio - Target Benchmark not greater than 60%										
((Total Liabilities - Current Assets) / Total Operating Revenue) (%)	67.5%	71.3%	66.6%	61.5%	59.0%	51.3%	45.0%	37.9%	30.9%	23.1%
3 Asset Sustainability Ratio - Target Benchmark greater than 90%										
(Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense) (%)	133.8%	81.5%	68.8%	67.5%	73.2%	66.0%	66.9%	72.8%	70.8%	88.3%



2018/2019 BUDGET

Revenue Policy

REVENUE POLICY 2018-2019

STATUTORY POLICY



1 Scope

This policy is Rockhampton Regional Council's strategic Revenue Policy which applies for the financial year 1 July 2018 to 30 June 2019.

2 Purpose

The purpose of this policy is to provide Council with a contemporary Revenue Policy to:

- (a) Comply with legislative requirements; and
- (b) Set principles used by Council in 2018-19 for:
 - (i) The making and levying of rates and charges;
 - (ii) Exercising its powers to grant rebates and concessions for rates and charges;
 - (iii) Recovery of overdue rates and charges; and
 - (iv) Cost-recovery methods.

3 Related Documents

3.1 Primary

Local Government Act 2009

Local Government Regulation 2012

3.2 Secondary

Planning Act 2016

Sustainable Planning Act 2009

Debt Recovery Policy

Development Incentives Policy – 1 August 2017 to 31 December 2020

Development Incentives Policy – 1 December 2013 to 31 July 2017

Fees and Charges Schedule

Rates Concession Policy

Reconfiguration of a Lot Incentives Policy

Revenue Statement

CORPORATE IMPROVEMENT AND STRATEGY USE ONLY

Adopted/Approved:	Adopted, 26 June 2018	Department:	Corporate Services
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4 Definitions

To assist in interpretation, the following definitions apply:

CEO	Chief Executive Officer A person who holds an appointment under section 194 of the <i>Local Government Act 2009</i> . This includes a person acting in this position.
Council	Rockhampton Regional Council
Region	Area defined by the electoral boundaries of Rockhampton Regional Council.

5 Policy Statement

In accordance with the *Local Government Act 2009*, this Revenue Policy is used in developing the revenue budget for 2018-19.

Where appropriate Council is guided by the principles of equity and "user pays" in the making of rates and charges to minimise the impact of rating on the efficiency of the local economy.

5.1 Making and Levying of Rates and Charges

In making rates and charges, Council is required to comply with legislative requirements.

Council will also have regard to the principles of:

- Equity by taking into account the actual and potential demands placed on Council, location and use of land, unimproved and site value of land, and land's capacity to earn revenue;
- Transparency in the making of rates and charges;
- Having in place a rating regime that is simple and efficient to administer;
- National competition principles where applicable (user pays);
- Clarity in terms of responsibilities (Council's and ratepayers) in regard to the rating process; and
- Timing the levy of rates to take into account the financial cycle of local economic activity, in order to assist the smooth running of the local economy.

5.2 Granting Concessions for Rates and Charges

In considering the application of concessions, Council is guided by the principles of:

- Equity by having regard to the different levels of capacity to pay within the local community;
- Transparency by making clear the requirements necessary to receive concessions;
- Flexibility to allow Council to respond to local economic issues;
- The same treatment for ratepayers with similar circumstances; and
- Responsiveness to community expectations of what activities should attract assistance from Council.

Consideration may be given by Council to granting a class concession in the event all or part of the local government area is declared a natural disaster area by the State Government.

5.3 Recovering Overdue Rates and Charges

Council exercises its recovery powers pursuant to the provisions of Chapter 4 Part 12 of the *Local Government Regulation 2012*, in order to reduce the overall rate burden on ratepayers.

Council is guided by the principles of:

- Transparency by making clear the obligations of ratepayers and the processes used by Council in assisting them to meet their financial obligations;
- Clarity and cost effectiveness in the processes used to recover outstanding rates and charges;

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- (c) Equity by having regard to capacity to pay in determining appropriate arrangements for different sectors of the community;
- (d) Providing the same treatment for ratepayers with similar circumstances; and
- (e) Flexibility by responding where necessary to changes in the local economy.

5.4 Principles Used for Cost-Recovery Fees

Section 97 of the *Local Government Act 2009* allows Council to set cost-recovery fees.

Council recognises the validity of fully imposing the user pays principle for its cost-recovery fees, unless the imposition of the fee is contrary to its express social, economic, environmental and other corporate goals. This is considered to be the most equitable and effective revenue approach, and is founded on the basis that the Region's rating base cannot subsidise the specific users or clients of Council's regulatory products and services.

However, in setting its cost-recovery fees, Council is cognisant of the requirement that such a fee must not be more than the cost to Council of providing the service or taking the action to which the fee applies.

5.5 Other Matters

5.5.1 Purpose of Concessions

Statutory provision exists for Council to rebate or defer rates in certain circumstances. In considering the application of concessions, Council is guided by the principles set out in paragraph 5.2.

5.5.2 Physical and Social Infrastructure Costs for New Development

Council requires developers to pay reasonable and relevant contributions towards the cost of physical and social infrastructure required to support the development. Specific charges are detailed in Council's town planning schemes.

Mechanisms for the planning and funding of infrastructure for urban growth are contained within the *Planning Act 2016*. These schemes are based on normal anticipated growth rates. Where a new development is of sufficient magnitude to accelerate the growth rate of a specific community within the Region, it may be necessary to bring forward physical and social infrastructure projects. Where this occurs, Council expects developers to meet sufficient costs to ensure the availability of facilities is not adversely affected and existing ratepayers are not burdened with the cost of providing the additional infrastructure.

5.5.3 Development Incentives Policies

Council has adopted development incentives policies to stimulate the economic growth of the Region. The development incentives policies can be found on Council's website. The focus of the policies are to provide relief of fees and charges to those applications which:

- (a) Create new jobs and investment;
- (b) Value-add through enhanced service delivery or supply chains;
- (c) Generate growth within identified strategic industrial and commercial locations; and
- (d) Diversify and make the local economy more sustainable.

5.6 Delegation of Authority

Authority for implementation of the Revenue Policy is delegated by Council to the CEO in accordance with section 257 of the *Local Government Act 2009*.

Authority for the day to day management of the Revenue Policy is the responsibility of the Deputy Chief Executive Officer/General Manager Corporate Services and/or the Chief Financial Officer.

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6 Review Timelines

This policy is reviewed when any of the following occur:

- (a) As required by legislation – reviewed each financial year at the beginning of the annual budget process;
- (b) The related information is amended or replaced; or
- (c) Other circumstances as determined from time to time by the Council.

7 Document Management

Sponsor	CEO
Business Owner	Deputy Chief Executive Officer
Policy Owner	Chief Financial Officer
Policy Quality Control	Corporate Improvement and Strategy



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2018/2019 BUDGET

Revenue Statement

REVENUE STATEMENT 2018/2019



SCOPE

The Revenue Statement is produced in accordance with s104 of the *Local Government Act 2009* and s169 and 172 of the *Local Government Regulation 2012*.

OVERVIEW

The purpose of this Revenue Statement is:

- to provide an explanatory statement outlining and explaining the revenue raising measures adopted in the budget, and
- To comply in all respects with legislative requirements.

REFERENCE

- Local Government Act 2009
- Local Government Regulation 2012

APPLICABILITY

This Revenue Statement applies to the financial year from 1 July 2018 to 30 June 2019. It is approved in conjunction with the Budget as presented to Council on 10 July 2018.

It is not intended that this revenue statement reproduce all related policies. Related policies will be referred to where appropriate and will take precedence should clarification be required.

GUIDELINE

Pursuant to the provisions of the *Local Government Act 2009* and the *Local Government Regulation 2012* the following explanation of revenue raising measures adopted in the 2018/2019 Budget are provided.

1. RATES AND CHARGES (LGA s94)

For the financial year beginning 1 July 2018, Rockhampton Regional Council will make and levy rates and charges. Rates and Charges will include:

- a) Differential General Rates,
- b) Special Rates and Charges,
- c) Separate Charges, and
- d) Utility Charges for Water, Sewerage and Waste Management.

The Statement deals with the principles used by Council in fixing rates and charges and if applicable, how the Council will apply user pays principles to utility and general charges.

2. GENERAL RATES RATIONALE

Council accepts that the basis for levying general rates in Queensland is land valuations. Ideally, the general rate would be determined by dividing the total income needed from general rates by the rateable valuation of lands. However there is considerable diversity in the Region in terms of land use and location (such as between the urban and rural areas), land values, access to, and actual and potential demands for services and facilities.

Council is committed to spreading the general rates burden equitably among broad classes of ratepayer. This does not mean the general rate is levied on a "user pays system". Instead, Council has designed the general rating system taking into account the following factors:

- the relative rateable value of lands and the general rates that would be payable if only one general rate were levied;
- the use of the land as it relates to actual and potential demand for Council services;
- location of the land as it relates to actual and potential demand for Council services; and
- The impact of rateable valuations on the level of general rates to be paid. Council is of the opinion that a common rating policy and structure should be embraced for the whole region.

3. GENERAL RATES – CATEGORIES AND DESCRIPTIONS (LGR Part 5 Division 1)

Council adopts differential general rating for the following reasons:

- Council is committed to spreading the general rates burden equitably;
- the use of a single general rate would not result in an equitable distribution of the rates burden among ratepayers;
- certain land uses and locations of lands require and/or impose greater demands on Council services relative to other land uses and locations; and
- valuation relativities between commercial/industrial, rural, urban, productive and residential uses, do not reflect the intensity of land use nor the actual or potential demands on Council services and facilities.

Land rating categories are defined by separating the town and rural locations of the Council area and then differentiating properties based on the use to which the land is being put. Where it is considered appropriate, relative valuations are used to define land rating categories in order to reduce the variation in general rate charges between consecutive years and limit increases to a reasonable level across all land uses.

The Council, for the purpose of making and levying differential general rates, has resolved to categorise all rateable land in its area into twenty two (22) categories and sub categories specified hereunder in the schedule. The Council delegates to the CEO the power to identify the rating category to which each parcel of rateable land belongs. In undertaking this task the CEO will be guided by the descriptions of each category. The terms LV, 'Land Valuation', 'SV' and 'Site Valuation' refer to the Land Valuation and Site Valuation assigned by the Queensland Department of Natural Resources and Mines for the applicable year of valuation.

The term "principal place of residence" is a single dwelling house or dwelling unit that is the permanent place of residence at which at least one owner of the land predominantly resides.

In establishing principal place of residence Council may consider but not be limited to, the owner's declared address for electoral roll, driver's licence or any other form of evidence deemed acceptable to Council.

GENERAL RATING CATEGORIES 2018/19

No.	Category	Description	Identifiers (Land Use Codes)
1	Commercial/ light industry	Land used, or intended to be used, in whole or in part, for commercial or light industrial purposes, other than land included in categories 2(a), 2(b), 2(c), 3 and 22.	1,4,6,7, 10 to 49 (excl. 31, 35, 37, 40 And lands in any other category).

2 (a)	Major shopping centres with a floor area 0 – 10,000m ²	Land used, or intended to be used, as a shopping centre with a gross floor area up to 10,000m ² and a value greater than \$2,500,001.	12 to 16 inclusive and 23, with a rateable valuation >\$2,500,001
2 (b)	Major shopping centres with a floor area 10,001 - 50,000 m ²	Land used, or intended to be used, as a shopping centre with a gross floor area between 10,001m ² and 50,000m ² and a value greater than \$2,500,001.	12 to 16 inclusive and 23, with a rateable valuation >\$2,500,001
2 (c)	Major shopping centres with a floor area >50,000m ²	Land used, or intended to be used, as a shopping centre with a gross floor area greater than 50,000m ² and a value greater than \$2,500,001.	12 to 16 inclusive and 23, with a rateable valuation >\$2,500,001
3	Heavy and noxious industry	Land used, or intended to be used, for:- (a) a fuel dump; (b) fuel storage; (c) an oil refinery; (d) heavy industry; (e) general industry; (f) noxious industry which emanates noise, odour or dust, including an abattoir.	31, 35, 37
4	Power Generation	Land used, or capable of being used, for the generation of greater than 400 megawatts of electricity.	37
5	Extractive	Land used, or intended to be used, in whole or in part, for:- (a) the extraction of minerals or other substances from the ground; and (b) any purpose associated or connected with the extraction of minerals and other substances from the ground.	40
6	Agriculture, farming and other rural	Land used, or intended to be used, for non-residential rural, agricultural or farming purposes.	60 to 89 and 93 to 94 (excl. 72 excl. lands in any other category).
8A	Residential Other	Land used, or intended to be used, for:- (a) with a value of less than \$110, 001 and either of the following i. residential purposes, other than as the owner's principal place of residence; and/or ii. two or more self-contained dwellings (including flats)	2, 3, 5, 8 & 9

8B	Residential Other	Land used, or intended to be used, for:- a) with a value of more than \$110,000 and either of the following i. residential purposes, other than as the owner's principal place of residence; and/or ii. two or more self-contained dwellings (including flats)	2, 3, 5, 8 & 9
9	Residential 1	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value of less than \$105,001.	1, 2, 4, 5, 6 and 94 with a rateable valuation <\$105,001 (excl. lands in any other category).
10	Residential 2	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value of between \$105,001 and \$170,000.	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$105,000 but <\$170,001 (excl. lands in any other category).
11	Residential 3	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value of between \$170,001 and \$250,000.	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$170,000 but <\$250,001 (excl. lands in any other category).
12	Residential 4	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value between \$250,001 and \$500,000	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$250,000 but <\$500,001 (excl. lands
13	Residential 5	Land used or intended to be used for residential purposes, as the owner's principal place of residence with a value more than \$500,000	1, 2, 4, 5, 6 and 94 with a rateable valuation >\$500,000 (excl. lands in any other category).
21	Strata (residential)	Land, which is a lot in a community title scheme or residential group title, used as the owner's principal place of residence.	Land use codes 8 and 9 (excl. lands in any other category).
22	Strata (commercial/ industrial)	Land, which is a lot in a community title scheme or building unit, which is used, or intended to be used, for commercial or industrial purposes.	Land use codes 8 and 9
24	Vacant urban/rural land >\$430,000	Vacant land intended for use for development purposes with a value of more than \$430,000.	Land use code 1 and 4 with a rateable valuation >\$430,000

25	Developer concession	Land, which qualifies for a discounted valuation pursuant to section 50 of the <i>Land Valuation Act</i> .	Land use code 72
26	Special uses	Land, used, or intended to be used, for non-commercial purposes such as social and community welfare, defence or education purposes.	Land use codes 21, 50 – 59, 92, 96 – 100
27 (a)	Other \$0 - \$60,000	Land, with a value of \$60,000 or less, which is not otherwise categorised.	Land use codes 1, 4, 90, 91 and 95
27 (b)	Other - >\$60,000	Land, with a value of more than \$60,000, which is not otherwise categorised.	Land use codes 1, 4, 90, 91 and 95

General Rates and Minimum General Rates

For the 2018/19 financial year differential general rates and minimum general rates will be levied pursuant to section 94 of the *Local Government Act 2009*, on the differential general rate categories as follows:

Category No.	Category	General Rate (cents in the Dollar of Rateable Value)	Minimum General Rate (\$)
1	Commercial/light Industry	1.8500	1,354
2 (a)	Major shopping centres with a floor area 0 – 10,000 sqm	2.2916	18,610
2 (b)	Major shopping centres with a floor area 10,001 - 50,000 sqm	3.0561	212,531
2 (c)	Major shopping centres with a floor area >50,000 sqm	6.2904	1,605,832
3	Heavy and noxious industry	2.6979	2,825
4	Power Generation	5.1419	2,825
5	Extractive	7.2367	2,306
6	Agriculture, farming and other rural	1.2312	1,354
8A	Residential Other, \$ 0 - \$110,000	1.2562	899
8B	Residential Other, >\$110,000	1.1384	1,382
9	Residential 1, \$ 0 - \$105,000	1.0971	684

10	Residential 2, \$105,001 - \$170,000	0.9818	1,153
11	Residential 3, \$170,001 - \$250,000	0.9363	1,672
12	Residential 4, \$250,001 - \$500,000	0.8570	2,349
13	Residential 5, > \$500,000	0.7723	4,285
21	Strata (residential)	1.1318	684
22	Strata (commercial/industrial)	2.0180	1,354
24	Vacant urban land >\$430,000	1.8247	1,354
25	Developer concession	1.0806	0
26	Special uses	1.3166	2,201
27 (a)	Other \$0 - \$60,000	1.5235	582
27 (b)	Other >\$60,001	2.2473	1,354

4. LIMITATION ON RATE INCREASE – LGR Part 9, Division 3

For the 2018/2019 financial year Council will not be resolving to limit any increases in rates and charges.

5. SPECIAL RATES/CHARGES (LGAs94) Rural Fire Services Levies

Council will, pursuant to section 128A of the *Fire and Emergency Services Act 1990* and section 94 of the *Local Government Act 2009*, make and levy special charges for the provision of rural fire fighting services to certain parts of the Region. The charges shall be levied on all land which specially benefits from the provision of rural fighting services.

For 2018/19, the Council shall make a special charge, as below, for each of the Rural Fire Brigades.

Rural Fire Brigade	Levy 2018/19	Rural Fire Brigade	Levy 2018/19
Alton Downs	\$40.00	Garnant	-
Archer Ulam	\$40.00	Gogango	\$25.00
Aricia	-	Gracemere	\$20.00
Bajool	\$25.00	Kalapa	\$20.00
Bouldercombe	\$50.00	Marmor	\$20.00
Calioran	-	Mornish	-
Calliungal	\$50.00	Stanwell	-
Dalma	\$20.00	South Ulam	-
Faraday	-	Westwood	\$50.00

The rateable land to which each of the special charges will apply is land within the areas separately described on a map titled "Rural Fire Brigades of Rockhampton Regional Council" (Attachment 1), administered by the Queensland Fire and Emergency Services.

The discount for the prompt payment of rates and charges, granted in accordance with section 130 of the Local Government Regulation 2012, will not apply to these charges.

Overall Plans

The Overall Plan for each of the special charges is as follows:-

- (a) The service, facility or activity for which each special charge is levied is to fund the provision of fire prevention and firefighting services, equipment and activities by the rural fire brigades identified in the special charge table in the defined benefit areas.
- (b) The time for implementing the overall plan is one (1) year ending 30 June 2019. However, provision of fire-fighting services is an ongoing activity, and further special charges are expected to be made in future years.
- (c) The works and services specified in the overall plan will be carried out or provided during the year ending on 30 June 2019.
- (d) The estimated cost of implementing the overall plan (being the cost of planned works and activities for 2018/19) is approximately \$98,260.
- (e) The special charge is intended to raise all funds necessary to carry out the overall plan.

The occupier of the land to be levied with the special charge has specifically benefited, or will specifically benefit, from the implementation of the overall plan, comprising fire-fighting services, because rural fire brigades are charged with fire-fighting and fire prevention under *the Fire & Emergency Services Act 1990* and whose services could not be provided or maintained without the imposition of the special charge.

6. SEPARATE CHARGES (LGA s94)

Council will make and levy separate rates pursuant to section 94 of the *Local Government Act 2009* to defray the expense it incurs in providing identified services or facilities or engaging in identified activities for the benefit of its local governed area. The charges are calculated on the basis of the estimated cost to Council of providing these services. Revenue raised from these charges will only be used to fund either all or part of the costs associated with the activities.

Council considers that the benefit of each service, facility or activity is shared equally by all parcels of rateable land, regardless of their value.

Road Network Separate Charge

Council will make and levy a separate charge to defray part of the cost of maintaining the road network within the region. Council will make and levy the charge equally on all rateable land within the Rockhampton Regional Council area.

The amount of the Road Network Separate Charge will be \$450.00 per annum per rateable assessment throughout the region.

Natural Environment Separate Charge

Council will make and levy a separate charge to defray part of the cost of formulating and implementing initiatives for environmental protection, enhancement and conservation, including the many and varied initiatives that contribute to these outcomes.

Council will make and levy the charge equally on all rateable land within the Rockhampton Regional Council area.

The amount of the Natural Environment Separate Charge will be \$50.00 per annum per rateable assessment throughout the region.

The discount for the prompt payment of rates and charges, granted in accordance with section 130 of the *Local Government Regulation 2012*, will not apply to the Natural Environment Separate Charge.

7. UTILITY CHARGES (LGA s94)

Council will make and levy utility service charges, pursuant to section 94 of the *Local Government Act 2009*, for the financial year beginning 1 July 2018 on the basis of an equitable distribution of the burden on those who utilise, or stand to benefit from, the provision of the utility services.

WATER

Water charges will be set to recover all of the costs associated with the provision of water services by Council in the financial year.

Subject to any express provision to the contrary Council will charge all land connected to its water supply, or capable of connection to the supply, a two-part tariff for the period 1 July 2018 to 30 June 2019, comprising:

- a graduated single tier access charge for land connected to Council's water supply, or capable of connection to the supply; and
- a multi-tiered consumption charge for residential users and a single tier charge for non-residential users.

There are three (3) water supply areas: Gracemere, Mount Morgan and Rockhampton. The following additional policy is adopted in relation to access charges:

- (a) The access charge for an individual residential community title lot will be the sum payable for a 20mm water meter connection, regardless of the true size of the connection to the lot itself or to the development of which it forms part.
- (b) The access charge for premises that contain residential flats will be the sum payable for a 20mm water meter connection multiplied by the number of flats upon the premises, regardless of the true size of the connection to the premises.
- (c) To prevent doubt, a management lot in a staged residential community titles scheme is not a residential community title lot.
- (d) The access charge for an individual commercial community title lot will be:
 - i. If the size of the water meter at the boundary of the scheme land (i.e. the meter to which the property services to individual scheme lots connect) is not greater than 50mm, then the access charge per lot shall be the sum payable for a 20mm water meter connection.
 - ii. If the size of the water meter at the boundary of the scheme land is greater than 50mm, the standard non-residential access charges according to the meter size will apply.

The following additional policy is adopted in relation to consumption charges:

- (a) Where water is supplied to premises that comprise a residential flats development, the consumption volume allowed in each tier will be multiplied by the number of flats upon the premises.
- (b) Where water is supplied to a lot which forms part of a community titles scheme, and the supply to each individual lot and the common property is not separately metered, Council will levy the consumption charges for the water supplied to the premises (the scheme) in a manner permitted by section 196 of the *Body Corporate and Community Management Act 1997*, namely:
 - i. Council will levy each lot-owner for a share of the supplied volume recorded by the water meter at the boundary of the scheme land, and that share will be equivalent to the ratio of the contribution schedule lot entitlement of the owner's lot to the aggregate of contribution schedule lot entitlements recorded in the community management statement for the community titles scheme; or
 - ii. For a community titles scheme in which there is only a single schedule of lot entitlements rather than a contributions schedule and an interest schedule (i.e. a scheme that continues to be governed by the Building Units and Group Titles Act rather than by the *Body Corporate and Community Management Act 1997*), Council will levy each lot-owner for a share of the supplied volume recorded by the water meter at the boundary of the scheme land, and that share will be equivalent to the ratio of the lot entitlement of the owner's lot to the aggregate of lot entitlements recorded in the building units plan or the group title plan of which the lot is part, or

- iii. Alternatively to levying the consumption charges on the basis of lot entitlement, Council may exercise its discretion to enter with the body corporate for a community titles scheme to which the *Body Corporate and Community Management Act* applies an arrangement under which the body corporate accepts liability for the full consumption charge payable upon the supplied volume recorded on the water meter at the boundary of the scheme land, in which case Council will levy the body corporate for the full amount of the consumption charge and will make no separate levies against lots in the scheme.
- (c) Where water is supplied to a lot or common property which forms part of a community titles scheme where the supply to each individual lot and the common property is separately metered to the common property of a community titles scheme, Council will levy each lot for its metered consumption and the body corporate for the water supplied to the common property.
 - (d) Where more than one dwelling house is situated upon a single parcel of land (that is to say, the land the subject of a single valuation), Council will charge a separate two-part tariff for each dwelling house as if each were located upon a different, individually-valued parcel.
 - (e) Where a dwelling house is situated partly upon one parcel of land and partly upon another, Council will charge a single two-part tariff for supply to the building, and will levy the tariff against the parcel upon which the dominant portion of the house is situated. The dominant portion will be the portion of the house that has the greater floor area.
 - (f) The following provisions apply to premises serviced by a designated fire service:
 - i. Council will charge a separate two-part tariff for the service, in addition to the tariff/s it charges for any other water service connection/s to the land.
 - ii. The access charge for the service will be determined upon the basis that the service connects to a 20mm water meter.
 - iii. Standard consumption charges will apply unless Council resolves to discount the charge pursuant to this resolution.
 - iv. The consumption charge will be, for a quarter for which the Queensland Fire and Emergency Service reports or verifies, or Council otherwise verifies, use of the service to fight a fire, either the standard consumption charge or that sum discounted by a percentage Council determines as appropriate.
 - v. If the Queensland Fire and Emergency Service reports or verifies, or Council otherwise verifies, that the service was used during a quarter to fight a fire, and Council determines after the end of that quarter that a discounted consumption charge was appropriate for the quarter, Council may credit against the next quarterly consumption charge the difference between the charge paid and the discounted charge determined as appropriate.
 - vi. To prevent doubt, Council may determine that a 100% discount is or was appropriate.
 - (g) For non-licensed premises (i.e. premises for which there exists no liquor license) occupied or used by approved sporting bodies, or approved non-profit charitable organisations, Council will provide a concession in accordance with its concession policy for access to Council's water supply, and water consumed from that supply will be charged at Residential rates.
 - (h) Council will apply section 102 of the *Local Government Regulation 2012* to the reading of water meters so that if a meter is due to be read on a particular day (e.g. the last day of a quarter) to enable Council to calculate a consumption charge to be levied, the meter will be deemed to be read on that particular day if it is read within 2 weeks before the day or 2 weeks after the day.

- (i) The commencing water meter reading for a quarterly consumption charge cycle (i.e. a quarter plus or minus 2 weeks at the beginning and the end of the quarter) is the reading last recorded in a quarterly charge cycle, or, in the case of a new meter connection, the reading recorded on the day of connection.
- (j) The minimum value of a debt required to raise a charge will be \$5.00. If the total charge on an Assessment is less than this amount, then the charges will not be raised and consequently a bill will not be issued. This charge is not raised at all and is effectively written off which will prevent the raising of small balances where the cost of administration, printing, postage and collection is greater than the revenue returned.
- (k) For the purposes of making and levying water charges the following definitions apply:
 - i. An approved sporting body is an association of persons, incorporated or not, and whether an individual association or a member of a class of association, that Council accepts or approves by resolution as a body that benefits the community by organising and conducting a sporting activity or sporting activities and whose constitution prevents the distribution of its income and assets to its members.
 - ii. An approved charitable organisation is an organisation incorporated or not, that Council accepts or approves by resolution as a charitable organisation, and whose constitution prevents the distribution of its income and assets to its members.
 - iii. A community title lot is a lot in a community titles scheme.
 - iv. A community titles scheme is a community titles scheme created under the *Body Corporate and Community Management Act 1997*, or is a development similar to such a scheme but that continues to be governed by the *Building Units and Group Titles Act 1980* rather than by the *Body Corporate and Community Management Act 1997* (e.g. a development created under the *Integrated Resort Development Act 1987*).
 - v. A contribution schedule lot entitlement is an entitlement by that name, recorded in the community management statement (or analogous instrument) for a community titles scheme.
 - vi. A designated fire service is a water supply service to premises, specifically dedicated for use in fighting fires.
 - vii. A flat is a self-contained residential unit or module that is not a community title lot; but (to prevent doubt) the expression does not include a bedroom in a boarding house.

Gracemere Water Supply

The access charge for all properties located within the boundaries, and approved properties outside the boundaries of the Gracemere Water Supply Area, will be as detailed in the water access charges table below per meter or per lot as appropriate for the period 1 July 2018 to the 30 June 2019 and will generally be levied on a half yearly basis.

Meter Size	Annual Charge
20mm	\$411.00
25mm	\$641.00
32mm	\$1,050.00
40mm	\$1,640.00
50mm	\$2,563.00
Special 60mm	\$3,739.00
65mm	\$4,331.00
75mm	\$5,766.00
80mm	\$6,561.00
100mm	\$10,250.00
150mm	\$23,063.00
200mm	\$41,004.00
Vacant Land	\$411.00

The access charge for unoccupied land that is capable of connection to Council's water supply will be the sum payable for a 20mm residential water meter connection.

The consumption charge detailed in the consumption charges table below will apply for all water consumed in the water period (year). This charge will apply to all properties located within the boundaries and approved properties outside the boundaries of the Gracemere Water Supply Area. The water period (year) for the consumption charge will be for a period from the 1 July 2018 to the 30 June 2019 and billing will generally be in arrears on a quarterly basis.

Gracemere Water Supply Scheme – Non Residential Consumption Charges

Tier	Charge per Kilolitre
All consumption	\$1.81/kl

Gracemere Water Supply Scheme – Residential Consumption Charges

Tier (Per Meter)	Charge per Kilolitre
<=75kl per quarter	\$0.78/kl
> 75kl <=150kl per quarter	\$1.22/kl
>150kl per quarter	\$2.42/kl

Mt Morgan Water Supply

The access charge for all properties located within the boundaries, and approved properties outside the boundaries of the Mount Morgan Water Supply Area, will be as detailed in the water access charges table below per meter or per lot as appropriate for the period 1 July 2018 to the 30 June 2019 and will generally be levied on a half yearly basis.

Meter Size	Annual Charge
20mm	\$423.00
25mm	\$661.00
32mm	\$1,083.00
40mm	\$1,691.00
50mm	\$2,641.00
65mm	\$4,464.00
75mm	\$5,942.00
80mm	\$6,671.00
100mm	\$10,563.00
150mm	\$23,768.00
200mm	\$42,254.00
Vacant Land	\$423.00

The access charge for unoccupied land that is capable of connection to Council's water supply will be the sum payable for a 20mm residential water meter connection.

The consumption charge detailed in the consumption charges table below will apply for all water consumed in the water period (year). This charge will apply to all properties located within the boundaries and approved properties outside the boundaries of the Mount Morgan Water Supply Area. The water period (year) for the consumption charge will be for a period from the 1 July 2018 to the 30 June 2019 and billing will generally be in arrears on a quarterly basis.

Mount Morgan Water Supply Scheme – Non Residential Consumption Charges

Tier	Charge per Kilotitre
All consumption	\$1.81/kl

Mount Morgan Water Supply Scheme – Residential Consumption Charges

Tier (Per Meter)	Charge per Kilotitre
<=75kl per quarter	\$0.78/kl
> 75kl <=150kl per quarter	\$1.22/kl
>150kl per quarter	\$2.42/kl

Rockhampton Water Supply

The access charge for all properties located within the boundaries, and approved properties outside the boundaries of the Rockhampton Water Supply Area, will be as detailed in the water access charges table below per meter or per lot as appropriate for the period 1 July 2018 to the 30 June 2019 and will generally be levied on a half yearly basis.

Meter Size	Annual Charge
20mm	\$386.00
25mm	\$602.00
32mm	\$986.00
40mm	\$1,540.00
50mm	\$2,406.00
65mm	\$4,067.00
75mm	\$5,415.00
80mm	\$6,161.00
100mm	\$9,626.00
150mm	\$21,656.00
200mm	\$38,500.00
Vacant Land	\$386.00

The access charge for unoccupied land that is capable of connection to Council's water supply will be the sum payable for a 20mm residential water meter connection.

The consumption charge detailed in the consumption charges table below will apply for all water consumed in the water period (year). This charge will apply to all properties located within the boundaries and approved properties outside the boundaries of the Rockhampton Water Supply Area. The water period (year) for the consumption charge will be for a period from the 1 July 2018 to the 30 June 2019 and billing will generally be in arrears on a quarterly basis.

Rockhampton Water Supply Scheme – Non Residential Water Consumption Charges

Tier	Charge per Kilotitre
All consumption	\$1.81/kl

Rockhampton Water Supply Scheme – Residential Water Consumption Charges

Tier (Per Meter)	Charge per Kilotitre
<=75kl per quarter	\$0.78/kl
> 75kl <=150kl per quarter	\$1.22/kl
>150kl per quarter	\$2.42/kl

SEWERAGE

For the financial year beginning 1 July 2018 Council will make and levy a sewerage charge in respect of land within the Declared Sewerage Areas of Rockhampton Region to which the Council provides or is prepared to provide sewerage services, including areas to which such services are extended from time to time during the course of the financial year.

A sewerage charge will also be levied on non-rateable land where the owner of the land requests that Council provide sewerage services.

In accordance with the Requirement to Connect to Sewerage Infrastructure Policy that was adopted by Council on 7 October 2014, the sewerage access charges in relation to Stage 2 of the Mount Morgan Sewerage Scheme are only charged upon connection to the system.

The sewerage charge will be set to recover all of the costs associated with the provision of sewerage reticulation services provided by Council in the financial year.

For occupied land, charges for 2018/19 will be made and levied on the following basis:

- a) Generally, a sewerage charge will be levied in respect of each water closet pedestal or urinal installed
- b) However, for a single dwelling, residential unit, stables property or a property subject to a residential differential rate, only the first water closet pedestal will attract the normal sewerage pedestal charge.
 - The term single dwelling is to be given its ordinary meaning as a residential property used for ordinary domestic purposes and includes home office situations such as for example, where desk or computer work may be done, phone calls made or answered from within the premises for business purposes but where there are no more than 1 (one) non-resident employee on the premises and no significant external indicia to distinguish the premises from any other domestic residence;
 - The term single dwelling does not include premises where a distinct externally visible business activity has been established.
- c) In the case of multiple dwellings on a single title or assessment (e.g. flats), the sewerage charge is calculated by multiplying the number of flats by the charge for the first water closet pedestal.
- d) In the case of Retirement Villages or Aged/Nursing Homes incorporating independent living accommodation, the sewerage charge will be levied on the first pedestal only in each independent living unit/cottage. Sewerage charges will be levied on a per pedestal/urinal basis for pedestals/urinals installed elsewhere at the Aged/Nursing Homes properties.
- e) For all other premises, the sewerage charge is calculated on the number of pedestals together with the number of urinals multiplied by the charge for the first water closet pedestal. For the purpose of this paragraph, each 1200mm of a continuous style urinal or part thereof will count as one urinal.
- f) Sewerage Charges do not apply to Public Amenities Blocks on leased Council land that are locked and controlled by the Clubs.

Where there is more than one dwelling house on a land parcel, charges shall apply as if each house were on a separate land parcel. Where there is more than one commercial or industrial building upon a land parcel, charges will apply as if each building were on a separate land parcel.

Where a building is used for more purposes than one, charges will be levied by reference to the dominant use of the building, determined by Council.

For properties within the differential general rating category '6' Agriculture, farming and other rural, the sewerage utility charge is levied on the same basis as residential properties, even though to be eligible the properties must be classified as commercial use properties.

For the purpose of these charges:

- (a) a community titles lot is taken to be:
 - i. A single dwelling if it is used wholly or predominantly as a place of residence; and
 - ii. A non-dwelling property in any other case.
- (b) A community title lot is a lot in a community titles scheme;
- (c) A community titles scheme is a community titles scheme created under or by virtue of the *Body Corporate and Community Management Act 1997*, or is a development similar to such a scheme but that continues to be governed by the *Building Units and Group Titles Act 1980* rather than by the *Body Corporate and Community Management Act* (e.g. a development created under the *Integrated Resort Development Act 1987*);
- (d) A contribution schedule lot entitlement is an entitlement by that name, recorded in the community management statement (or analogous instrument) for a community titles scheme.

The sewerage charges will be those shown in the following tables:

Sewered Premises	Basis	Number of Charges
Private Dwelling/Residential Unit or Stables or property subject to rural differential rate.	Each Residence (regardless of number of pedestals)	1 Charge
Flats	Each Flat	1 Charge
Aged/Nursing Home Plus	Each Unit/Cottage	1 Charge
Aged/Nursing other fixtures	Each Pedestal/Urinal	1 Charge
Other Premises	Each Pedestal / 1200mm of Urinal or part thereof	1 Charge
Vacant Land	Each rateable property	1 Vacant Land Charge

For those properties in the Declared Sewerage Areas, charges as per the above schedule for 2018/19 will be:

Declared Sewered Area	Amount of Charge	Amount of Vacant Land Charge
Gracemere	\$815.00	\$774.00
Mount Morgan	\$753.00	\$715.00
Rockhampton	\$624.00	\$593.00

WASTE & RECYCLING

For the financial year beginning 1 July 2018, Council will make and levy the following utility charges for:

Schedule of Waste Collection and Recycling Charges	
Domestic Services	Annual Charge
Combined General Waste/Recycling Service	\$452.00
Additional General Waste Service – same day service as nominated service day	\$347.00
Additional Recycling Service – same day service as nominated service day	\$204.00
Commercial Services	Annual Charge
General Waste Service	\$372.00
Recycling Service	\$245.00

Services to be provided**Domestic Waste and Recycling Services**

The service comprises the following services as described:

Combined Domestic General Waste Collection and Recycling Service

This service is on the basis that the combined general waste collection and recycling service provided is available to properties within a Declared Waste Collection Areas.

The combined domestic general waste collection and recycling charge, Council levies against a Domestic Premise will be the single sum shown in the Schedule of Waste Collection and Recycling Charges, covering for the full financial year the combined cost of:

- providing a Standard General Waste Container (waste container) to hold domestic general waste; and
- emptying the waste container once per week and removing the contents from the premises; and
- providing a waste container to hold recyclables; and
- emptying the recyclables waste container fortnightly, and removing the contents from the premises.

Domestic Premises – General

Council will levy the charge on each parcel of residential land, including a lot in a community title scheme, whether occupied or not, within the Waste Collection Areas, charges and regardless of whether ratepayers choose to use the domestic general waste collection and/or recycling services Council makes available.

Where a service is supplied to a residence on a property within differential rating category 6 – Agriculture, farming and other rural, the domestic waste charge shall apply. For newly constructed structures, the charge will apply from the earlier of plumbing or building approval or delivery of waste containers.

Where there is more than one structure on land capable of separate occupation a charge will be made for each structure.

The number of charges levied to a domestic property shall be the number of bins the Chief Executive Officer or his delegate considers necessary; or the number of bins the ratepayer requests, whichever is greater. Additional bin collections from domestic properties will only be made available on the same day as the minimum service.

Commercial Waste and Recycling Services

The service comprises of the following services as described:

Commercial Premises in a Designated Waste Collection Area

This service is on the basis that the general waste and recycling collection service it provides are available to commercial properties within the Designated Waste Collection Areas.

A General Waste Collection and or Commercial Recycling Collection levy shall be charged per waste container collection (called a Service) as per the Schedule of Waste Collection and Recycling Charges, covering for the full financial year the combined cost of:

- providing the number of waste containers that the Chief Executive Officer or his delegate considers necessary or the number of bins the ratepayer requests, whichever is greater; and
- emptying each waste container and removing the contents from the premises on the number of occasions each week that the Chief Executive Officer or his delegate considers necessary; or on the number of occasions the ratepayer requests, whichever is greater;
- where a waste container is provided to hold recyclables; and
- emptying and removing the contents from the premises of that waste container once per fortnight.

Commercial Premises - General

Council will levy a waste collection and recycling collection levy against commercial premises for the removal of commercial waste and recycling, unless the Chief Executive Officer or his delegate is satisfied that an approved private waste collection provider removes commercial waste and recycling from the premises, and will do so, at least once weekly for commercial waste and or once fortnightly for recycling.

Where there is more than one structure on land capable of separate occupation a charge will be made for each structure. Charges for the collection of Commercial Waste will be based on volume and frequency of collection. Charges will be made for additional collections from commercial properties.

8. COST RECOVERY FEES (LGA s97)

The principles of Full Cost Pricing are applied in calculating all cost recovery fees of the Council where applicable, but the fees will not exceed the cost to Council of providing the service or taking the action for which each fee is charged.

Cost Recovery Fees are listed in Fees and Charges which was last adopted at Council's Meeting held on 12 June 2018.

9. BUSINESS ACTIVITY FEES

Council has the power to conduct business activities and make business activity fees for services and facilities it provides on this basis. Business activity fees are made where Council provides a service and the other party to the transaction can choose whether or not to avail itself of the service. Business activity fees are a class of charge, which are purely commercial in application and are subject to the Commonwealth's Goods and Services Tax.

Business activity fees include but are not confined to the following: rents, plant hire, private works and hire of facilities.

10. TIME FOR PAYMENT (LGR s118)

Rates and utility charges referred to in this policy shall generally be levied half yearly with the exception of water consumption which will be levied at quarterly intervals on a rolling basis. Such rates and utility charges shall be payable by the due date detailed on the rate notice.

All rates and charges will be due and payable on the day that is 30 clear days after the issue of a notice to pay.

As a guide a separate rates notice will be issued in the first six months of the financial year (July – December), and in the second half of the financial year (January – June). These notices will cover the billing periods 1 July 2018 to 31 December 2018 (usually issued July or August), and 1 January 2019 to 30 June 2019 (usually issued January or February), respectively. Each notice includes one half of the annual rates and charges levied.

11. INTEREST (LGR s133)

All rates and charges remaining outstanding 30 clear days after the due date will be deemed to be overdue rates and will thereafter bear interest at the rate of eleven percent (11%) per annum, compounding on daily rests in accordance with the *Local Government Regulation 2012*, calculated on the balance of overdue rates and charges.

12. DISCOUNT (LGR s130)

Discount at the rate of ten (10) percent will be allowed on gross Council rates and charges, excluding any charge specifically excluded from discount entitlement, provided payment of the full amount outstanding, including any overdue rates and interest to the date of payment, less any discount entitlement, is paid by the due date on original notice of the levy.

The discount shall not apply to special charges, Natural Environment separate charge or water consumption charges.

13. RATE CONCESSIONS (LGR s121)

Council approves concessions each year prior to its budget meeting, in the form of the Rate Concession Policy. This was adopted by Council on the 12 June 2018. The main areas of concessions are as follows:

Pensioner Subsidy

For Pensioner Ratepayers of their principal place of residence Council will offer a subsidy (upon the same terms and conditions as the Queensland Government Pensioner Rate Subsidy Scheme of 20% (to a maximum of \$250) on all rates levied in respect of the property the person owns and occupies, excluding special rates/charges and rural and state fire levies/charges.

For Pensioner Ratepayers of their principal place of residence a person in receipt of a Widow/ers Allowance will be entitled to a subsidy of 20% (to a maximum of \$250) on all rates levied in respect of the property the person owns and occupies, excluding special rates/charges and rural and state fire levies/charges.

In both cases, the concession is offered on the basis that the ratepayers are pensioners (as defined by the *Local Government Regulation 2012*).

Permit to Occupy – Separate Charges

Council will grant a concession of all Separate Charges on those assessments that only contain a permit to occupy for pump sites provided the ratepayer as shown on the assessment is the owner of another property in the Council area on which the Separate Charges have been levied.

The concession is offered on the basis that the payment of the additional separate charge will cause the ratepayer hardship.

Permit to Occupy – General Rates

Council will grant a concession of up to \$600.00 in General Rates for properties on those assessments that only contain a permit to occupy for pump sites provided the ratepayer as shown on the assessment is the owner of another property in the Council area on which General Rates have been levied.

The concession is offered on the basis that the payment of general rates will cause the ratepayer hardship.

Sporting Clubs and Associations

Council will grant varied levels of concessions to charitable and other Non-Profit and Charitable Community Groups, including not-for-profit Sporting Bodies, in accordance with the provisions of the Rates Concession Policy.

The concessions are offered on the basis that the ratepayers are entities whose objects do not include the making of a profit.

CBD Commercial Properties with Mixed Residential Use

The purpose of the concession is to reduce vacancies in the CBD by providing an incentive for commercial property owners within the defined CBD area to utilise unoccupied commercial space for residential purposes. Residential purposes is defined as any space constructed and permitted for residential use and occupied by the owner or tenant as a residence.

The basis for this concession is stimulation of economic development within the defined CBD area.

Council Owned/Trustee Land

Council will grant a concession on General Rates and Separate Charges for vacant land that is owned or held as Trustee by Council if it is leased to another person and the land is not used for any business, commercial or industrial purpose. The level of concession is in accordance with Council's Rates Concession Policy.

The concessions are offered on the basis that the payment of general and separate rates will cause the ratepayer/lessee hardship.

Multi-Residential Unit Developments

Council may grant a concession of 100% of the waste/recycling charge for each multi-residential unit or units for which a community title scheme exists.

This may apply where it has been deemed impractical for Council to provide services to a multi-residential unit development consisting of six or more units within a plan.

Caravan Parks

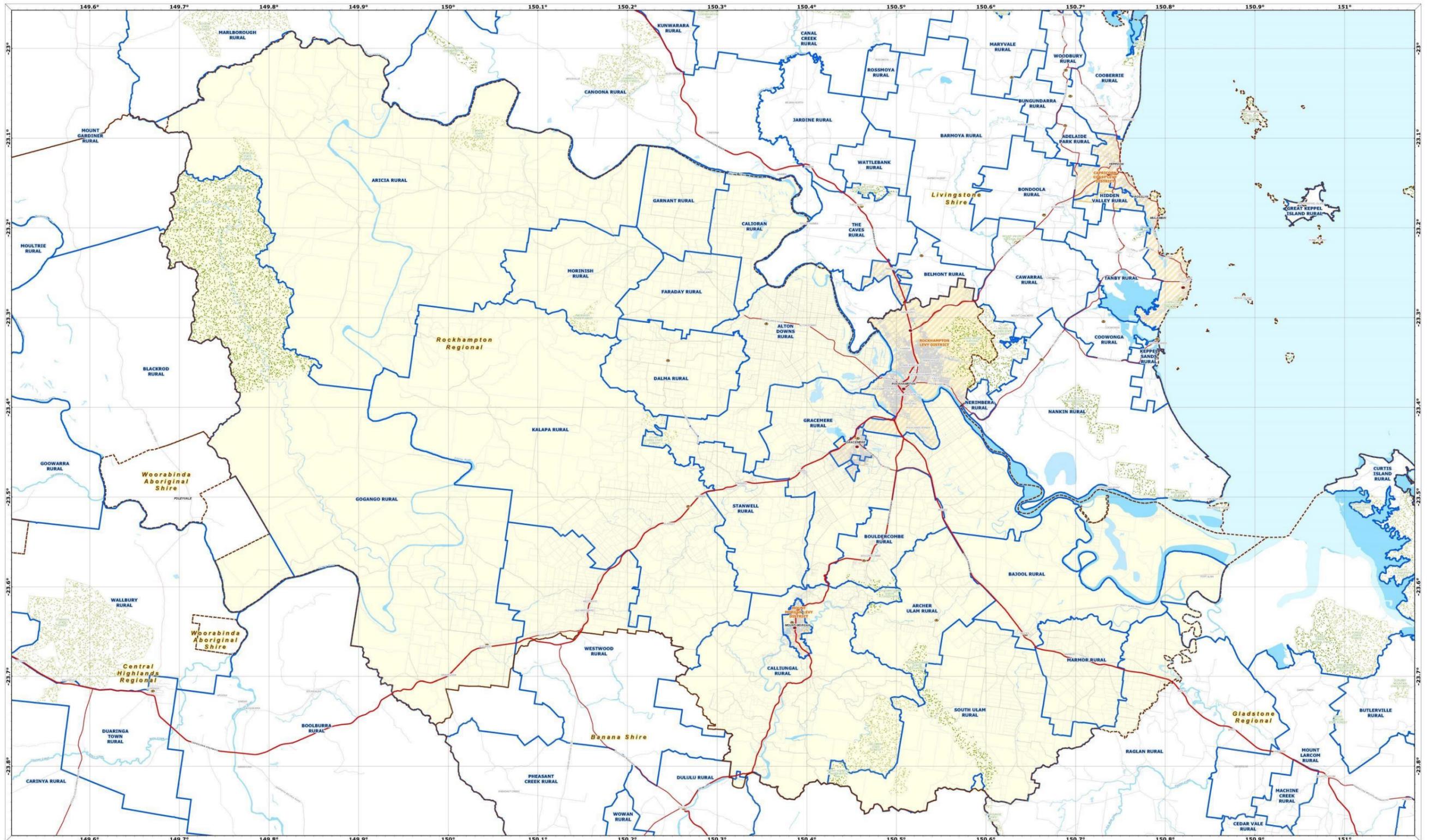
Council may grant a concession of general rates for those assessments potentially impacted by the opening of free camping sites. Council recognises the importance of the tourism drive market and the extra value that Caravan Parks offer.

An amount of \$20/annum will be provided per eligible site to a maximum of \$2,000 per annum. This concession is by application and must be accompanied by evidence, to Council's satisfaction, of the number of applicable van or tent sites at the caravan park.

14. AUTHORITY

It is a requirement of the *Local Government Act 2009* that for each financial year Council adopt, by resolution, a Revenue Statement.





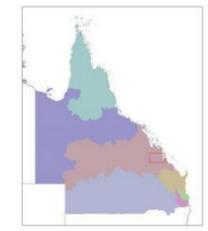
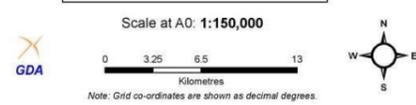
Rural Fire Brigades of Rockhampton Regional Council


 Map Produced: 21/08/2018
 Map Request Number: R18-195
 Email: gsikedron@nsba.qld.gov.au
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- | | |
|------------------------------|-------------------------|
| ● Urban Fire Station | ■ Rural Fire Brigade |
| ● Rural Fire Station | ■ Local Government Area |
| — Freeway/Motorway | --- Property Boundary |
| — Secondary Connector | ■ Waterbody |
| — Secondary Road | ■ Forest Reserve |
| — Local Connector Road | ■ National Park |
| — Street/Local | ■ State Forest |
| — Private or Restricted Road | ■ Timber Reserve |





2018/2019 BUDGET

Debt (Borrowings) Policy

DEBT (BORROWINGS) POLICY

STATUTORY POLICY



1 Scope

This policy applies to the use of loan borrowings to fund Rockhampton Regional Council infrastructure and other important capital works projects.

2 Purpose

The purpose of this policy is to provide Council with a contemporary Debt (Borrowings) Policy for responsible financial management on the loan funding of infrastructure and capital works projects by ensuring the level of Council indebtedness is within acceptable limits to Council, its ratepayers and interested external parties.

3 Related Documents

3.1 Primary

Local Government Act 2009

Local Government Regulation 2012

3.2 Secondary

Statutory Bodies Financial Arrangements Act 1982

4 Definitions:

To assist in interpretation, the following definitions apply:

Council	Rockhampton Regional Council
QTC	Queensland Treasury Corporation
Ratepayers	As defined in the <i>Local Government Regulation 2012</i> , a person who is liable to pay rates or charges.

5 Policy Statement

As a general principle, Council recognises that loan borrowings for capital works projects are an important funding source for local government and that the full cost of infrastructure should not be borne entirely by present-day ratepayers, but be contributed to by future ratepayers who will also benefit. Whilst recognising the importance of loan borrowings, Council should not place undue reliance upon loans as a source of funding.

Council will restrict all borrowings to expenditure on identified capital works projects that are considered by Council to be of the highest priority and which cannot be funded from revenue, as identified by the adopted budget. Under no circumstances should Council borrow funds for recurrent expenditure.

The basis for determination of the utilisation of loan funds will be as follows:

- (a) Where a capital works project for a service that is funded by utility or user charges, for example water,

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sewer, waste, is determined to be funded by way of loans, the user charge should reflect the cost of providing the service including the loan servicing costs.

- (b) Other specific capital works projects, not funded by user charges, should only be considered for loan funding where the project is considered by Council to be of long term benefit to the majority of ratepayers.
- (c) The term of any loan should not exceed the expected life of the asset being funded.

5.3 10 Year Loan Programme Forecast

Council utilises loan borrowings to fund capital and infrastructure works when required. Repayments are usually spread over a period of 15 to 20 years or shorter depending on the life of the asset being created. The Debt (Borrowings) Policy includes the following information:

- (a) New borrowings for the current and the next nine financial years; and
- (b) Repayment schedule for new and existing borrowings.

The following 10 year program is proposed by Council, although allocations are revised on an annual basis in conjunction with the review of its short and long term budgets:

Table 1
10 Year Borrowing and Repayment Schedule

Financial Year	New Borrowing Amount (\$)	Loan Redemption Amount (\$)	Repayment Period (years)
Existing Loans	N/A	N/A	5-15
2018/19	54,650,757	20,303,020	7-20
2019/20	33,346,000	24,614,150	7-20
2020/21	30,150,000	27,797,500	15-20
2021/22	25,500,000	30,861,160	15-20
2022/23	24,500,000	29,994,710	15-20
2023/24	-	12,228,650	
2024/25	-	11,412,330	
2025/26	-	11,800,510	
2026/27	-	12,071,640	
2027/28	-	12,205,600	

5.4 Repayment Schedule

The loan portfolio of Council is raised solely with QTC primarily utilising QTC's fixed rate loan product. A fixed rate loan is a loan where the interest rate does not fluctuate for the term of the fixed period. A fixed rate loan provides rate certainty; however, an early repayment adjustment applies for any unscheduled repayments.

The amount required to extinguish a fixed rate loan at any point in time is the market value of the loan. The market value reflects the remaining cash flows required to repay the debt, valued at the current market rates of interest. An early repayment adjustment reflects the difference between the loan balance and the market value of a fixed rate loan. The adjustment can be a loss or a gain depending on whether market rates for the remaining term are lower or higher than the original fixed rate.

Council intends maintaining principal and interest repayment schedules consistent with the fixed rate terms of individual loans so exposures to early repayment adjustment losses are minimised. However, in circumstances where the early repayment adjustment will result in a gain to Council,

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consideration will be given to early repayment of the relevant loan facilities, subject to evaluation of Council's financial position at the time.

The budgeted loan portfolio of Council for 2018/19 is as follows:

Table 2
Budget Interest and Redemption by Fund/Function for the Year to 30 June 2019

	A	B	C	D	E
					(A – C + D = E)
FUNCTION DESCRIPTION	EST BOOK DEBT BALANCE 01/07/2018	QTC ADMIN and INTEREST	QTC REDEMPTION	NEW ADVANCES	EST BOOK DEBT BALANCE 30/06/2019
Water and Sewerage	36,642,710	1,821,860	6,307,450	800,000	31,135,260
Waste and Recycling	12,654,740	662,290	2,186,090	3,596,850	14,065,500
Airport	-	9,170	(9,170)-	6,000,000	6,009,170
Other/ General Functions	74,763,770	3,839,660	11,818,650	44,253,910	107,199,030
TOTAL ALL FUNDS	124,061,220	6,332,980	20,303,020	54,650,760	158,408,960

6 Review Timelines

This policy is reviewed when any of the following occur:

- (a) As required by legislation - no later than 30 June 2019 in conjunction with the budget;
- (b) The related information is amended or replaced; or
- (c) Other circumstances as determined from time to time by the Council.

7 Document Management

Sponsor	Chief Executive Officer
Business Owner	Deputy Chief Executive Officer
Policy Owner	Chief Financial Officer
Policy Quality Control	Corporate Improvement and Strategy



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2018/2019 BUDGET

Financial Position
2017/2018

Financial Position 2017/2018

The attached financial report and graphs have been compiled from information within Council's Finance One system. The reports presented are as follows:

1. Income Statement (Actuals and Budget for the period 1st July 2017 to 31 May 2018), Attachment 1.
2. Key Indicators Graphs, Attachment 2.

The attached financial statement provides Council's position after eleven months of the 2017/18 financial year where results should be 91.7% of the budget. The year to date percentages quoted within this report are based on the draft March revised budget which is presented for adoption at today's Council meeting.

The following commentary is provided in relation to the Income Statement:

Total Operating Revenue is reported at 94% of the March revised budget. Key components of this result are:

- Net Rates and Utility Charges are at 98% of budget. Council's rates and utility charges for the second six months of the financial year ending 30 June 2018 have been raised and were due on 28 February 2018.
- Fees and Charges slightly behind revised budget expectations at 85%. Currently Aviation Services is experiencing lower than expected Passenger Service charges which is impacting this area.
- Private and recoverable works is at 80% of revised budget. This is mostly due to the normal catch-up period between work completed and the billing cycle.
- Grants and Subsidies are behind revised budget expectations at 64%. Council has received notification that half of the Federal Assistance Grant for 2018/19 will be received in 2017/18; as such \$3,970,000 grant revenue was added to the March revised budget. This additional grant funding will be received in June.
- Interest Revenue is ahead of budget at 101% with a further month's interest to be received.
- Other Revenue is at 124% of revised budget after receipt of insurance proceeds in relation to Tropical Cyclone Debbie.
- All other revenue items are in proximity to the revised budget.

Total Operating Expenditure is at 91% of the March revised budget with committals, or 86% of budget without committals. Key components of this result are:

- Employee Costs are at 85% of revised budget which is partly due to transactions for employee benefits only being completed at end of financial year.
- Contractors & Consultants are ahead of revised budget at 100% due to committals as actual expenditure to date is 76% of revised budget when committals aren't included.
- Materials and Plant is at 105% of revised budget. Similar to Contractors and Consultants, this result is heavily influenced by committals as actual expenditure is at 86% of revised budget.
- Asset Operational is ahead of the revised budget at 96% including committals or 88% without committals.
- All other expense items are in proximity to the adopted budget.

The following commentary is provided in relation to capital income and expenditure, as well as investments and loans. The percentages reported for capital revenue and expenditure are measured against the September revised budget.

Total Capital Income is at 86% of the March revised budget after receiving \$40.2M during the year. As projects are completed and reporting obligations finalised, final payments for grants are expected by end of financial year.

Total Capital Expenditure is at 82% of the March revised budget without committals. This represents an actual spend of \$96.5M as at 31 May 2018. During May \$10.1M was spent on the capital program.

Total Investments are approximately \$92.6M as at 31 May 2018.

Total Loans are \$130.1M as at 31 May 2018. Given the reduction in the net capital expenditure budget for 2017/18 of \$24.2M and the subsequent increase to the level of estimated cash holdings as at 30 June 2018, the borrowings originally proposed for 2017/18 of \$30.6M have been deferred to the 2018/19 financial year.

CONCLUSION

Total operational revenue is ahead of budget at 94% mostly due to the second levy of General Rates and Utility Charges for the year. Operational Expenditure is approximately in line with budget at 91% when committed expenditure is included.

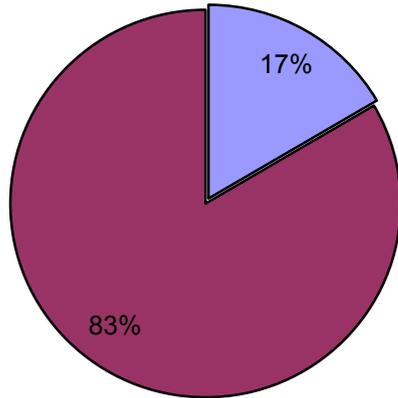
Capital income is progressing well with 86% of the revised budget being received. The capital works program saw \$10.1M spent during May bringing the total expenditure as at 31 May 2018 to \$96.5M of the \$118.0M revised capital budget.



Income Statement
For Period July 2017 to May 2017
91.7% of Year Gone

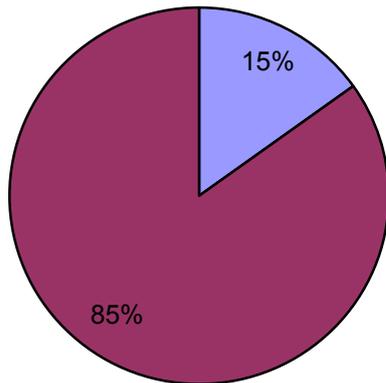
	Adopted Budget	Revised Budget	YTD Actual	Commitments	YTD Actuals (inc commitments)	% of Revised Budget
	\$	\$	\$	\$	\$	
OPERATING						
Revenues						
Net rates and utility charges	(138,867,139)	(138,867,139)	(136,379,038)	0	(136,379,038)	98%
Fees and Charges	(24,433,952)	(24,297,630)	(20,692,999)	0	(20,692,999)	85%
Private and recoverable works	(6,859,879)	(6,859,879)	(5,499,036)	0	(5,499,036)	80%
Rent/Lease Revenue	(3,029,760)	(3,049,517)	(2,853,950)	0	(2,853,950)	94%
Grants Subsidies & Contributions	(11,345,807)	(14,186,439)	(9,023,961)	0	(9,023,961)	64%
Interest revenue	(2,290,920)	(2,290,920)	(2,315,265)	0	(2,315,265)	101%
Other Income	(4,084,728)	(4,753,157)	(5,870,775)	0	(5,870,775)	124%
Total Revenues	(190,912,185)	(194,304,682)	(182,635,025)	0	(182,635,025)	94%
Expenses						
Employee costs	75,800,127	76,850,277	65,249,365	161,877	65,411,242	85%
Contractors & Consultants	17,266,762	17,351,420	13,197,300	4,201,353	17,398,652	100%
Materials & Plant	11,369,796	11,443,186	9,866,946	2,149,582	12,016,528	105%
Asset Operational	19,083,885	19,413,621	17,158,240	1,429,478	18,587,718	96%
Administrative expenses	12,932,949	13,440,551	10,440,219	1,684,540	12,124,759	90%
Depreciation	52,868,882	50,789,908	46,557,416	0	46,557,416	92%
Finance costs	7,942,283	7,942,283	7,123,006	0	7,123,006	90%
Other Expenses	1,138,777	1,184,517	1,108,509	38,679	1,147,188	97%
Total Expenses	198,403,461	198,415,763	170,700,999	9,665,509	180,366,508	91%
Transfer / Overhead Allocation						
Transfer / Overhead Allocation	(8,004,600)	(8,081,081)	(8,431,106)	7,317	(8,423,789)	104%
Total Transfer / Overhead Allocation	(8,004,600)	(8,081,081)	(8,431,106)	7,317	(8,423,789)	104%
TOTAL OPERATING POSITION (SURPLUS)/DEFICIT	(513,324)	(3,970,000)	(20,365,132)	9,672,827	(10,692,306)	269%
CAPITAL						
Total Developers Contributions Received	(2,554,854)	(2,590,200)	(819,342)	0	(819,342)	32%
Total Capital Grants and Subsidies Received	(29,900,183)	(43,323,623)	(39,417,249)	0	(39,417,249)	91%
Total Proceeds from Sale of Assets	(1,000,000)	(1,000,000)	0	0	0	0%
Total Capital Income	(33,455,037)	(46,913,823)	(40,236,591)	0	(40,236,591)	86%
Total Capital Expenditure	118,039,150	117,988,811	96,499,262	47,346,015	143,845,277	122%
Net Capital Position	84,584,113	71,074,988	56,262,670	47,346,015	103,608,685	146%
TOTAL INVESTMENTS			92,584,683			
TOTAL BORROWINGS			130,057,660			

**Operating Revenue
(Excluding Net Rates and Utility Charges)
(91.7% of Year Gone)**



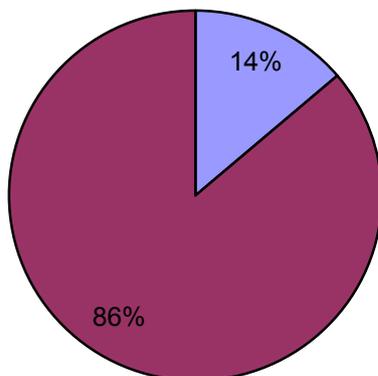
- Uncollected Operating Revenue
- Collected Operating Revenue

**Operating Employee Costs
(91.7% of Year Gone)**

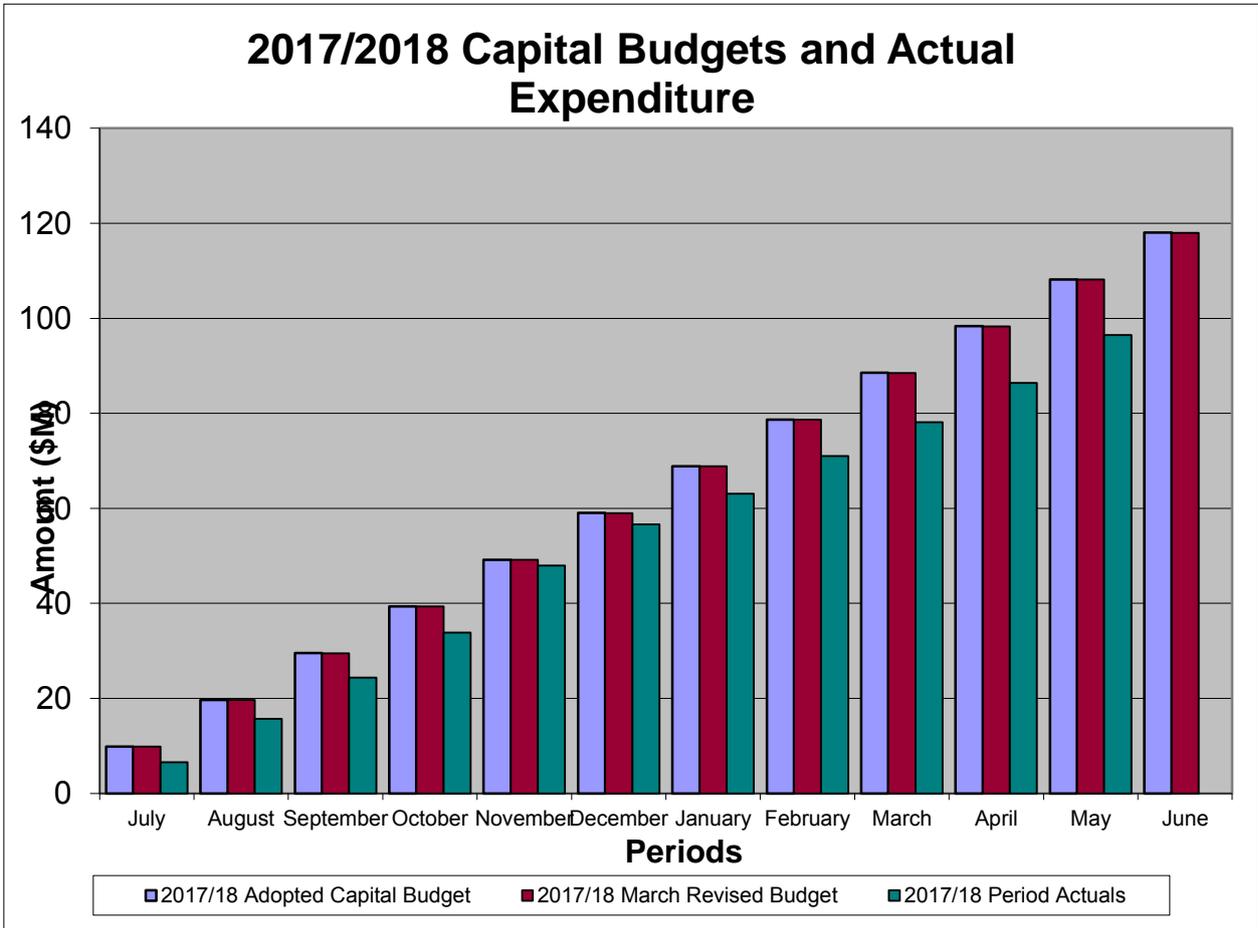
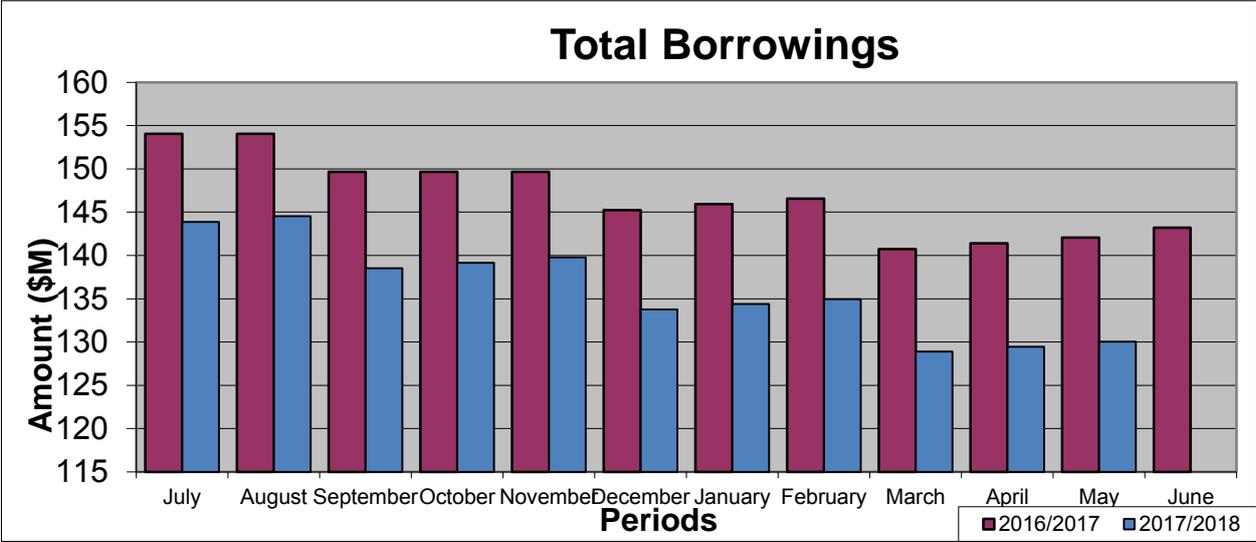
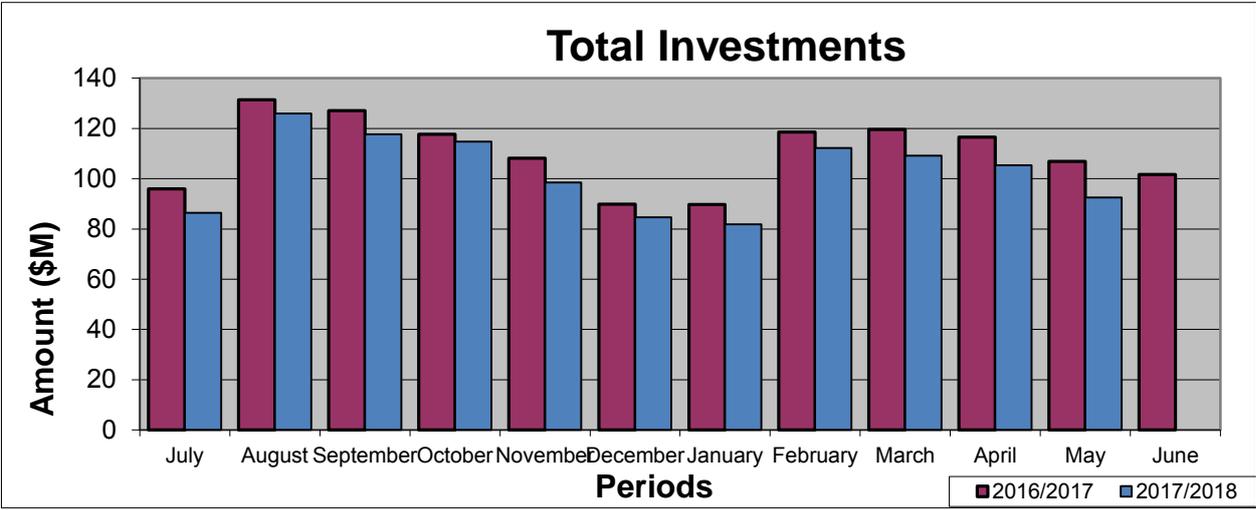


- Unspent Employee Costs
- Employee Costs YTD

**Operating Materials & Plant
(91.7% of Year Gone)**



- Unspent Materials & Plant
- Materials & Plant YTD





2018/2019 BUDGET

Estimated Activity Statement for Business Activities

SUMMARY OF INCOME, EXPENDITURE AND COMMUNITY SERVICE OBLIGATIONS

**Rockhampton Regional Council
Statement of Significant Business Activities to Which the Code of Competitive Conduct Applies
2018-2019 Financial Year**

Budget Report	Airport \$	Water & Sewerage \$	Refuse Collection \$
Revenues for services provided to the Council	\$0	\$0	\$210,000
Revenues for services provided to external clients	\$16,009,372	\$66,502,555	\$19,715,156
Community Service Obligations	\$239,603	\$515,434	\$1,599,248
Total Revenue	\$16,248,975	\$67,017,989	\$21,524,404
Less: Expenditure	-\$13,757,312	-\$46,341,501	-\$18,235,882
Less: Return on Equity	-\$2,491,663	-\$10,795,287	\$0
Surplus/(Deficit)	\$0	\$9,881,201	\$3,288,522
<u>List of Community Service Obligations (CSO)</u>			
Royal Flying Doctors Service & Capricorn Rescue Helicopter Service	\$206,603		
Patient Transfer Parking	\$33,000		
Combined Lines and Manholes (Operational and Capital Portions)		\$284,434	
Remissions to Community & Sporting Bodies		\$121,000	
Undetected Leak Rebates		\$110,000	
Clean-up Australia			\$15,818
Roadside Bin Operations Collection			\$368,968
Roadside Bin Operations Clean Up			\$41,756
Roadside Bin Disposal Costs			\$132,859
Boat Ramp Services			\$14,843
Old Landfill Maintenance Works			\$164,000
Tyres, Oils & Chemicals			\$83,511
Charity Waste Policy			\$75,919
Green Waste			\$590,717
Waste Education			\$50,122
Waste Audit			\$60,735
Total	\$239,603	\$515,434	\$1,599,248

The CSO value is determined by Council and represents an activity's costs which would not be incurred if the activity's primary objective was to make a profit. The Council provides funding from general revenue to the business activity to cover the cost of providing non-commercial community services or costs deemed to be CSO's by the Council.

SUMMARY OF INCOME, EXPENDITURE AND COMMUNITY SERVICE OBLIGATIONS

**Rockhampton Regional Council
Statement of Other Business Activities to Which the Code of Competitive Conduct Applies
2018-2019 Financial Year**

Budget Report	Building Certification \$
Revenues for services provided to the Council	550.00
Revenues for services provided to external clients	78,720
Community Service Obligations	196,843
Total Revenue	\$276,113
Less: Expenditure	-
Less: Return on Equity	\$0
Surplus/(Deficit)	-\$69,941
List of Community Service Obligations (CSO)	
To assist the business offer services at an affordable price for the customer where a Private Certifiers do not accommodate the market on the basis that any external revenue in this area assists Council to offset its compliance costs that would be greater if the Private Certification services was not offered	\$196,843
Total	\$196,843

The CSO value is determined by Council and represents an activity's costs which would not be incurred if the activity's primary objective was to make a profit. The Council provides funding from general revenue to the business activity to cover the cost of providing non-commercial community services or costs deemed to be CSO's by the Council.



2018/2019 BUDGET

Supporting Information

- One Page Summary Budget
 - Capital Budget List

Rockhampton Regional Council

One Page Budget Summary for 2018/2019

Adopted Budget

Based on JB CHART

Regional Services

	Total 18/19 Adopted Budget	Resourcing 18/19 Adopted Budget	Office of CEO 18/19 Adopted Budget	Advance Rockhampton 18/19 Adopted Budget	Corporate Services 18/19 Adopted Budget	Community Services 18/19 Adopted Budget	Aviation Services 18/19 Adopted Budget	Regional Services 18/19 Adopted Budget	Fitzroy River Water 18/19 Adopted Budget	Waste and Recycling Services 18/19 Adopted Budget	Other Regional Services 18/19 Adopted Budget
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
OPERATIONS											
Operating Revenue											
Rates and Utility Charges	(159,162,806)	(76,952,662)	0	0	0	0	0	(82,210,145)	(65,288,301)	(16,921,844)	0
Less Rebates and Discounts	13,979,849	7,538,452	0	0	0	0	0	6,441,397	4,728,055	1,713,342	0
Fees and Charges	(24,846,946)	0	0	(47,757)	(224,350)	(7,054,779)	(11,821,793)	(5,698,267)	(1,260,263)	(4,412,826)	(25,178)
Interest Received	(1,581,517)	(1,358,422)	0	0	0	0	(41,594)	(181,501)	(181,501)	0	0
Grants Subsidies and Contributions	(7,431,709)	(4,031,000)	0	(41,128)	(370,631)	(2,870,633)	0	(118,317)	0	(41,950)	(76,367)
Other Revenue	(7,297,135)	(10,590)	(26,630)	(77,115)	(933,817)	(1,716,364)	(4,145,985)	(386,634)	(278,206)	(51,877)	(56,551)
Sales Contract and Recoverable Works	(15,859,497)	0	0	0	0	0	0	(15,859,497)	(4,222,340)	0	(11,637,157)
Total Operating Revenue	(202,199,762)	(74,814,221)	(26,630)	(165,999)	(1,528,797)	(11,641,777)	(16,009,372)	(98,012,964)	(66,502,555)	(19,715,156)	(11,795,253)
Operating Expense											
Finance Costs	6,804,535	3,865,907	0	0	406,000	12,500	0	2,520,128	1,851,399	668,729	0
Depreciation	52,553,686	1,000,000	1,675	0	5,254,725	6,963,587	3,284,657	36,049,043	14,042,809	1,067,880	20,938,354
Employee Costs	78,647,831	20,308	3,000,114	3,221,686	19,200,115	27,801,679	2,760,045	22,643,883	6,990,387	3,459,665	12,193,831
Materials and Services	74,246,332	610,287	648,822	2,577,336	13,722,212	21,355,449	5,281,989	30,050,238	7,035,295	6,988,661	16,026,282
Internal Transfers	(5,511,072)	0	176,868	16,809	(17,701,611)	3,709,300	292,335	7,995,227	1,087,912	3,126,552	3,780,763
Code of Competitive Conduct Adjustments	0	(24,046,543)	0	0	0	(196,843)	3,293,566	20,949,820	21,069,706	(119,886)	0
Corporate Overheads	(2,776,237)	(6,301,892)	0	0	0	47,557	1,096,780	2,381,319	4,543,846	1,235,032	(3,397,560)
Total Operating Expense	203,965,076	(24,851,933)	3,827,478	5,815,831	20,881,441	59,693,229	16,009,372	122,589,657	56,621,354	16,426,634	49,541,669
Net Operating (Profit)/Deficit	1,765,314	(99,666,155)	3,800,848	5,649,832	19,352,644	48,051,452	0	24,576,693	(9,881,201)	(3,288,522)	37,746,416
Capital Funding											
Existing or Operational Funds (Used) / Banked	(13,429,087)	17,340,103	1,675	(458,000)	(3,448,267)	(7,367,793)	(1,167,353)	(18,329,452)	(4,925,041)	(658,576)	(12,745,835)
Grants, Subsidies and Sales/Disposals	(29,017,683)	(25,157)	0	(150,000)	(454,000)	(6,414,688)	(4,507,590)	(17,466,248)	0	0	(17,466,248)
Developer Contributions	(1,814,000)	0	0	0	0	(40,000)	0	(1,774,000)	(1,089,000)	0	(685,000)
Depreciation	(52,553,686)	(1,000,000)	(1,675)	0	(5,254,725)	(6,963,587)	(3,284,657)	(36,049,043)	(14,042,809)	(1,067,880)	(20,938,354)
New Loans 2018-2019	(54,650,760)	(44,253,910)	0	0	0	0	(6,000,000)	(4,396,850)	(800,000)	(3,596,850)	0
Total Capital Funding	(151,465,217)	(27,938,964)	0	(608,000)	(9,156,992)	(20,786,068)	(14,959,600)	(78,015,593)	(20,856,850)	(5,323,306)	(51,835,437)
Capital Expenditure											
Capital Expenditure	131,162,197	16,120,314	0	608,000	9,156,992	20,786,068	14,968,770	69,522,053	14,549,400	3,137,216	51,835,437
Debt Redemption	20,303,020	11,818,650	0	0	0	0	(9,170)	8,493,540	6,307,450	2,186,090	0
Total Capital Expenditure	151,465,217	27,938,964	0	608,000	9,156,992	20,786,068	14,959,600	78,015,593	20,856,850	5,323,306	51,835,437
Net Decrease/(Increase) of Accumulated Budget Funding	15,194,401	(117,006,258)	3,799,173	6,107,832	22,800,911	55,419,245	1,167,353	42,906,145	(4,956,161)	(2,629,946)	50,492,251
DEBT											
Opening Balance (1/7/2018)	124,061,220	74,763,770	0	0	0	0	0	49,297,450	36,642,710	12,654,740	0
New Loans	54,650,760	44,253,910	0	0	0	0	6,000,000	4,396,850	800,000	3,596,850	0
Payments	(20,303,020)	(11,818,650)	0	0	0	0	9,170	(8,493,540)	(6,307,450)	(2,186,090)	0
Closing Balance	158,408,960	107,199,030	0	0	0	0	6,009,170	45,200,760	31,135,260	14,065,500	0

2018/19 ADOPTED CAPITAL BUDGET - SUMMARY BY COST CENTRE - SUBMISSION FOR COUNCIL APPROVAL

	March Revised 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
Net Expenses - Grand Total	71,074,986	100,330,514	66,435,268	56,298,971	223,064,753
Expense	117,988,810	131,162,197	127,319,866	100,959,500	359,441,563
Revenue	-46,913,823	-30,831,683	-60,884,598	-44,660,529	-136,376,810

Line #	Department Description	Cost Center	Cost Centre Description	March Revised 2017-18		Year 1 2018-19		Year 2 2019-20		Year 3 2020-21		Budget Total (Year 1 - 3)	
				Expense	Revenue	Expense	Revenue	Expense	Revenue	Expense	Revenue	Expense	Revenue
1	ADVANCE	CP141	Regional Develop. & Promotions	281,314	0	608,000	-150,000	400,000	-97,500	0	0	1,008,000	-247,500
2	ADVANCE Total			281,314	0	608,000	-150,000	400,000	-97,500	0	0	1,008,000	-247,500
3	AVIATION SERVICES	CP640	Aero	1,437,804	-492,410	14,968,770	-4,507,590	415,000	0	1,082,000	0	16,465,770	-4,507,590
4	AVIATION SERVICES	CP650	Non aero	737,321	0	0	0	1,996,000	0	1,917,000	0	3,913,000	0
5	AVIATION SERVICES Total			2,175,125	-492,410	14,968,770	-4,507,590	2,411,000	0	2,999,000	0	20,378,770	-4,507,590
6	CHIEF EXECUTIVE OFFICER	CP110	CEO	10,600	0	0	0	0	0	0	0	0	0
7	CHIEF EXECUTIVE OFFICER Total			10,600	0	0	0	0	0	0	0	0	0
8	COMMUNITIES	CP331	Planning Assessment	40,000	0	0	0	0	0	0	0	0	0
9	COMMUNITIES	CP450	Facilities management	7,753,866	-2,238,945	5,880,000	-1,209,000	2,823,000	0	2,481,000	0	11,184,000	-1,209,000
10	COMMUNITIES	CP520	Arts & heritage	138,844	0	186,000	-5,000	51,000	0	1,426,000	-5,000	1,663,000	-10,000
11	COMMUNITIES	CP530	Libraries	90,000	0	15,000	0	16,000	0	39,000	0	70,000	0
12	COMMUNITIES	CP540	Community programs	125,623	0	67,000	0	31,000	0	52,000	0	150,000	0
13	COMMUNITIES	CP550	Venues & events	265,730	0	101,000	0	232,000	0	234,000	0	567,000	0
14	COMMUNITIES	CP560	Parks planning & collections	8,606,980	-3,281,340	12,265,533	-5,200,688	3,128,000	-600,000	2,218,000	0	17,611,533	-5,800,688
15	COMMUNITIES	CP561	Parks developer contributions	0	-40,000	0	-40,000	0	-40,000	0	-40,000	0	-120,000
16	COMMUNITIES	CP563	Parks disaster events	11,589,300	-5,000,000	2,271,535	0	0	0	0	0	2,271,535	0
17	COMMUNITIES Total			28,610,343	-10,560,285	20,786,068	-6,454,688	6,281,000	-640,000	6,450,000	-45,000	33,517,068	-7,139,688
18	CORPORATE SERVICES	CP230	Communications & Info Technology	2,456,016	0	2,297,882	0	984,866	0	1,117,000	0	4,399,748	0
19	CORPORATE SERVICES	CP235	Smart Regional Centre	3,295,337	-1,583,000	568,110	-454,000	0	0	0	0	568,110	-454,000
20	CORPORATE SERVICES	CP440	Fleet	6,573,925	0	6,270,000	0	4,430,000	0	5,720,000	0	16,420,000	0
21	CORPORATE SERVICES	CP630	Property & Insurance	621,058	0	21,000	0	21,000	0	21,000	0	63,000	0
22	CORPORATE SERVICES Total			12,946,336	-1,583,000	9,156,992	-454,000	5,435,866	0	6,858,000	0	21,450,858	-454,000
23	REGIONAL SERVICES	CP401	Civil Operations Management	353,000	0	1,488,000	0	1,384,000	0	1,182,000	0	4,054,000	0
24	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster	539,000	-48,500	4,251,668	-4,789,259	0	-44,900	0	0	4,251,668	-4,834,159
25	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	500,000	-799,725	4,505,913	-2,632,412	0	-366,647	0	0	4,505,913	-2,999,059
26	REGIONAL SERVICES	CP414	July 2016 Rural Disaster Event	50,000	0	740,600	-375,548	0	-79,060	0	0	740,600	-454,608
27	REGIONAL SERVICES	CP415	July 2016 Urban Disaster Event	0	0	189,264	-88,916	0	-18,926	0	0	189,264	-107,842
28	REGIONAL SERVICES	CP416	2015 Rural disaster reconstruction	0	-198,452	0	0	0	0	0	0	0	0
29	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	0	-2,470,892	0	0	0	0	0	0	0	0
30	REGIONAL SERVICES	CP420	Revenue Civil Operations	0	-12,050,851	0	-6,765,113	0	-3,048,565	0	-2,656,529	0	-12,470,207
31	REGIONAL SERVICES	CP422	Rural Operations West	7,655,012	0	5,703,000	0	6,090,000	0	4,298,000	0	16,091,000	0
32	REGIONAL SERVICES	CP427	Central Urban Operations	18,639,382	0	20,454,992	0	17,838,000	0	18,263,500	0	56,556,492	0
33	REGIONAL SERVICES	CP428	West Urban Operations	2,142,477	0	2,295,000	0	2,600,000	0	1,813,000	0	6,708,000	0
34	REGIONAL SERVICES	CP430	Engineering services	724,850	0	157,000	0	157,000	0	244,000	0	558,000	0
35	REGIONAL SERVICES	CP431	Engineering services revenue	0	-1,000,000	0	-500,000	0	-1,000,000	0	-1,000,000	0	-2,500,000
36	REGIONAL SERVICES	CP460	Major projects	14,937,317	-9,384,025	1,500,000	-1,000,000	18,500,000	-19,000,000	0	0	20,000,000	-20,000,000
37	REGIONAL SERVICES	CP470	CBD cultural precinct	4,950,000	-2,000,000	4,050,000	-2,000,000	15,000,000	-7,500,000	15,013,000	-11,870,000	34,063,000	-21,370,000
38	REGIONAL SERVICES	CP480	Strategic projects regional serv	1,000,000	-1,000,000	6,500,000	0	29,000,000	-27,500,000	29,000,000	-27,500,000	64,500,000	-55,000,000
39	REGIONAL SERVICES	CP620	Waste	4,462,123	0	3,137,216	0	6,875,000	0	1,260,000	0	11,272,216	0
40	REGIONAL SERVICES	CP710	2015 FRW disaster event	11,271	0	0	0	0	0	0	0	0	0
41	REGIONAL SERVICES	CP761	Network water-Mt Morgan	510,000	0	1,003,000	0	754,000	0	517,000	0	2,274,000	0
42	REGIONAL SERVICES	CP762	Network water-Rockhampton	6,177,082	0	3,012,000	0	3,333,000	0	3,556,000	0	9,901,000	0
43	REGIONAL SERVICES	CP764	Process water-Mt Morgan	269,000	0	50,000	0	0	0	0	0	50,000	0
44	REGIONAL SERVICES	CP765	Process water-Rockhampton	1,846,920	0	2,576,000	0	3,165,000	0	1,215,000	0	6,956,000	0
45	REGIONAL SERVICES	CP781	Network Sewerage-Mt Morgan	870,000	0	0	0	0	0	0	0	0	0
46	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	1,958,000	0	1,674,000	0	1,674,000	0	3,358,000	0	6,706,000	0
47	REGIONAL SERVICES	CP784	Process sewerage-Mt Morgan	122,380	0	0	0	0	0	0	0	0	0
48	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	5,840,778	0	5,194,400	0	4,089,000	0	4,420,000	0	13,703,400	0
49	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	10,000	-5,325,683	1,040,000	-1,089,000	1,820,000	-1,589,000	0	-1,589,000	2,860,000	-4,267,000
50	REGIONAL SERVICES Total			73,568,592	-34,278,128	69,522,053	-19,240,248	112,279,000	-60,147,098	84,139,500	-44,615,529	265,940,553	-124,002,875
51	RESOURCING	CP910	Whole of Council	396,500	0	16,120,314	-25,157	513,000	0	513,000	0	17,146,314	-25,157
52	RESOURCING Total			396,500	0	16,120,314	-25,157	513,000	0	513,000	0	17,146,314	-25,157
53	Grand Total			117,988,810	-46,913,823	131,162,197	-30,831,683	127,319,866	-60,884,598	100,959,500	-44,660,529	359,441,563	-136,376,810

2018/19 ADOPTED CAPITAL BUDGET - LIST OF CAPITAL PROJECTS - SUBMISSION FOR COUNCIL APPROVAL

	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
Net Expenses - Grand Total	71,074,986	100,330,514	66,435,268	56,298,971	223,064,753
Expense	117,988,810	131,162,197	127,319,866	100,959,500	359,441,563
Revenue	-46,913,823	-30,831,683	-60,884,598	-44,660,529	-136,376,810

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
1	ADVANCE	CP141	Regional Develop. & Promotions	NA	1056857	Expense	Regional Signage	281,314	308,000	205,000	0	513,000
2	ADVANCE	CP141	Regional Develop. & Promotions	NA	5000700	Expense	Upgrade Mt Morgan Visitor Information Centre	0	0	195,000	0	195,000
3	ADVANCE	CP141	Regional Develop. & Promotions	NA	5000700	Revenue	Visitor Information Centre Mt Morgan Upg Revenue	0	0	-97,500	0	-97,500
4	ADVANCE	CP141	Regional Develop. & Promotions	NA	1125955	Expense	[R] Refurbish Visitor Info Centre Spire	0	300,000	0	0	300,000
5	ADVANCE	CP141	Regional Develop. & Promotions	NA	1125955	Revenue	[R] Refurbish Visitor Info Centre Spire	0	-150,000	0	0	-150,000
6	ADVANCE	CP141	Regional Develop. & Promotions Total					281,314	458,000	302,500	0	760,500
7	ADVANCE Total							281,314	458,000	302,500	0	760,500
8	AVIATION SERVICES	CP640	Aero	Airport Terminal	0989189	Expense	[R] Cooling Tower Water Chemical Control	0	0	0	31,000	31,000
9	AVIATION SERVICES	CP640	Aero	NA	0959127	Expense	[N] Security Upgrades to General Aviation	0	0	0	105,000	105,000
10	AVIATION SERVICES	CP640	Aero	NA	0959133	Expense	[U] RPT Apron Lighting	18,000	572,000	0	0	572,000
11	AVIATION SERVICES	CP640	Aero	NA	0959135	Expense	[N] GA Apron Lighting	217,100	159,000	0	0	159,000
12	AVIATION SERVICES	CP640	Aero	NA	0959150	Expense	[R] Runway Lighting Power Distribution and Switching System	165,704	0	0	0	0
13	AVIATION SERVICES	CP640	Aero	NA	0959158	Expense	[R] Terminal Building Airside Water Main Replacement	0	0	115,000	0	115,000
14	AVIATION SERVICES	CP640	Aero	NA	0983763	Expense	[R] Airport Pavement Renewal Project	800,000	13,987,770	0	0	13,987,770
15	AVIATION SERVICES	CP640	Aero	NA	0983763	Revenue	[R] Airport Pavement Renewal Project	-492,410	-4,507,590	0	0	-4,507,590
16	AVIATION SERVICES	CP640	Aero	NA	0983773	Expense	[R] Airside Access Roads	0	0	0	63,000	63,000
17	AVIATION SERVICES	CP640	Aero	NA	0987704	Expense	[U] Improve Airside Stormwater Management	200,000	20,000	300,000	0	320,000
18	AVIATION SERVICES	CP640	Aero	NA	0987712	Expense	[R] Replace General Aviation Power Switchboards	37,000	0	0	0	0
19	AVIATION SERVICES	CP640	Aero	NA	0989186	Expense	[R] Roads Resurfacing - Apron Road to Gate 7	0	209,000	0	0	209,000
20	AVIATION SERVICES	CP640	Aero	NA	0989193	Expense	[R] Precision approach path indicator Replacement 15/33	0	0	0	157,000	157,000
21	AVIATION SERVICES	CP640	Aero	NA	0989196	Expense	[R] Secondary Runway Resurface	0	0	0	256,000	256,000
22	AVIATION SERVICES	CP640	Aero	NA	0989198	Expense	[R] Obstacle Lights	0	0	0	31,000	31,000
23	AVIATION SERVICES	CP640	Aero	NA	1126023	Expense	[U] Replace HV Cable feeds	0	21,000	0	439,000	460,000
24	AVIATION SERVICES	CP640	Aero Total					945,394	10,461,180	415,000	1,082,000	11,958,180
25	AVIATION SERVICES	CP650	Non aero	Airport Terminal	0989179	Expense	[R] Terminal Refurbishment - toilet fans	0	0	0	63,000	63,000
26	AVIATION SERVICES	CP650	Non aero	Airport Terminal	0989181	Expense	[R] Baggage Trolleys	0	0	0	52,000	52,000
27	AVIATION SERVICES	CP650	Non aero	Airport Terminal	0989183	Expense	[R] Terminal Refurbishment - auto doors	100,000	0	0	0	0
28	AVIATION SERVICES	CP650	Non aero	Airport Terminal	0989188	Expense	[R] Terminal Refurbishment - airport management offices painting	0	0	0	21,000	21,000
29	AVIATION SERVICES	CP650	Non aero	Airport Terminal	0989191	Expense	[R] Terminal Refurbishment - fire indication panel	0	0	105,000	0	105,000
30	AVIATION SERVICES	CP650	Non aero	Airport Terminal	0989194	Expense	[R] Terminal Refurbishment - PA system	0	0	0	86,000	86,000
31	AVIATION SERVICES	CP650	Non aero	NA	0959145	Expense	[R] Repairs to Defence Deployment Areas	0	0	51,000	0	51,000
32	AVIATION SERVICES	CP650	Non aero	NA	0983769	Expense	[R] Replacement CBS (Security) Equipment	0	0	955,000	0	955,000
33	AVIATION SERVICES	CP650	Non aero	NA	0983776	Expense	[R] Airport Access Road (New Carpark Area)	0	0	0	146,000	146,000
34	AVIATION SERVICES	CP650	Non aero	NA	0983789	Expense	[R] Airport Electrical Renewal Program	0	0	0	70,000	70,000
35	AVIATION SERVICES	CP650	Non aero	NA	0987680	Expense	[R] Enhance the Functionality of the Airport Building Management	0	0	0	79,000	79,000
36	AVIATION SERVICES	CP650	Non aero	NA	0987681	Expense	[R] Refurbish General Aviation Precinct Toilets	0	0	0	37,000	37,000
37	AVIATION SERVICES	CP650	Non aero	NA	0987682	Expense	[R] Replace various Airport IT Systems Software and Hardware	0	0	10,000	0	10,000
38	AVIATION SERVICES	CP650	Non aero	NA	0987685	Expense	[R] Renewal of aviation security infrastructure	90,000	0	0	42,000	42,000
39	AVIATION SERVICES	CP650	Non aero	NA	0987687	Expense	[R] Repaint Terminal Common User Area	0	0	0	21,000	21,000
40	AVIATION SERVICES	CP650	Non aero	NA	0987688	Expense	[N] New Plant	0	0	0	94,000	94,000
41	AVIATION SERVICES	CP650	Non aero	NA	0987690	Expense	[R] Extend Terminal Ground Floor Communications Room	0	0	0	31,000	31,000
42	AVIATION SERVICES	CP650	Non aero	NA	0987692	Expense	[N] Install Backup Airconditioning in the two Terminal Communication	0	0	0	59,000	59,000
43	AVIATION SERVICES	CP650	Non aero	NA	0987694	Expense	[R] Refurbish Terminal Toilets	60,000	0	0	157,000	157,000
44	AVIATION SERVICES	CP650	Non aero	NA	0987695	Expense	[R] Replace Terminal Floor coverings	0	0	0	105,000	105,000
45	AVIATION SERVICES	CP650	Non aero	NA	0987696	Expense	[N] Provide Workshop and Storage Facilities for the Airport Facilities Section	0	0	0	52,000	52,000
46	AVIATION SERVICES	CP650	Non aero	NA	0987698	Expense	[R] Replace Terminal Skirting Boards	0	0	0	52,000	52,000
47	AVIATION SERVICES	CP650	Non aero	NA	0987708	Expense	[R] Refurbish Terminal Main Concourse Air Handling Units	0	0	15,000	0	15,000
48	AVIATION SERVICES	CP650	Non aero	NA	0987709	Expense	[R] Refurbish Air Handling Unit AC9	0	0	0	5,000	5,000
49	AVIATION SERVICES	CP650	Non aero	NA	0987710	Expense	[R] Replace Corrective Services Airconditioning Unit	0	0	0	5,000	5,000
50	AVIATION SERVICES	CP650	Non aero	NA	0987715	Expense	[R] Replace Mesh on Perimeter Security Fence	0	0	0	52,000	52,000

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
51	AVIATION SERVICES	CP650	Non aero	NA	0987723	Expense	[R] Replace Airconditioning System Chilled Water Unit	150,000	0	860,000	205,000	1,065,000
52	AVIATION SERVICES	CP650	Non aero	NA	0987727	Expense	[U] Terminal master planning and reconfiguration	27,840	0	0	0	0
53	AVIATION SERVICES	CP650	Non aero	NA	0987731	Expense	[R] Replace Terminal Public Televisions	0	0	0	8,000	8,000
54	AVIATION SERVICES	CP650	Non aero	NA	0987732	Expense	[R] Repaint Terminal Internally	0	0	0	167,000	167,000
55	AVIATION SERVICES	CP650	Non aero	NA	0987926	Expense	[R] Upgrade Terminal Standby Power Generator	95,000	0	0	0	0
56	AVIATION SERVICES	CP650	Non aero	NA	0989184	Expense	[R] Roads Resurfacing - Aviation Drive (shed & Gate 26 access)	0	0	0	209,000	209,000
57	AVIATION SERVICES	CP650	Non aero	NA	1033879	Expense	[U] Access road to Workshop	0	0	0	47,000	47,000
58	AVIATION SERVICES	CP650	Non aero	NA	1047109	Expense	[R] Replace existing storage-workshop-office-lunchroom Rose	154,481	0	0	0	0
59	AVIATION SERVICES	CP650	Non aero	NA	1076549	Expense	[N] Smart business hub business lounge	60,000	0	0	0	0
60	AVIATION SERVICES	CP650	Non aero	NA	5000650	Expense	(R) Replace GA generator shed	0	0	0	52,000	52,000
61	AVIATION SERVICES	CP650	Non aero Total					737,321	0	1,996,000	1,917,000	3,913,000
62	AVIATION SERVICES Total							1,682,715	10,461,180	2,411,000	2,999,000	15,871,180
63	CHIEF EXECUTIVE OFFICER	CP110	CEO	NA	1079926	Expense	[N] Media Unit Camera - to provide high quality images	10,600	0	0	0	0
64	CHIEF EXECUTIVE OFFICER	CP110	CEO Total					10,600	0	0	0	0
65	CHIEF EXECUTIVE OFFICER Total							10,600	0	0	0	0
66	COMMUNITIES	CP331	Planning Assessment	NA	1116232	Expense	[N] Development Advice Centre - Modify building	40,000	0	0	0	0
67	COMMUNITIES	CP331	Planning Assessment Total					40,000	0	0	0	0
68	COMMUNITIES	CP450	Facilities management	Botanic Gardens	5000490	Expense	[R/D] Botanic Gardens Ann St Residence	0	0	31,000	0	31,000
69	COMMUNITIES	CP450	Facilities management	Botanic Gardens	1125989	Expense	[U] Botanic Gardens Admin Install Cardax	0	50,000	0	0	50,000
70	COMMUNITIES	CP450	Facilities management	Facility Renewal	5000490	Expense	[R/D] 72 Glenmore Road - St John Building	0	0	51,000	0	51,000
71	COMMUNITIES	CP450	Facilities management	Facility Renewal	5000490	Expense	[R] AMP Building Component Expiry Demand for next seven years + expiry from 20/2	0	0	0	513,000	513,000
72	COMMUNITIES	CP450	Facilities management	Kershaw Gardens	1064971	Expense	[R] Kershaw Gardens Igloo Nursery	80,545	0	0	0	0
73	COMMUNITIES	CP450	Facilities management	Lift Renewal	1064980	Expense	[R] DF City Hall Lift Upgrade	40,000	0	0	0	0
74	COMMUNITIES	CP450	Facilities management	Lift Renewal	1064984	Expense	[R] DF Dooley Street-Admin lift upgrade	40,000	0	0	0	0
75	COMMUNITIES	CP450	Facilities management	Lift Renewal	1076621	Expense	[R] Walter Reid Centre - replace lift	50,000	290,000	0	0	290,000
76	COMMUNITIES	CP450	Facilities management	NA	0943027	Expense	New Permanent Animal Impound Facility - Land Purchase	1,233,731	0	0	0	0
77	COMMUNITIES	CP450	Facilities management	NA	0943056	Expense	[R] Amenities Program Renew and Upgrade	0	308,000	308,000	308,000	924,000
78	COMMUNITIES	CP450	Facilities management	NA	0983908	Expense	[R] City Hall Refurbishment	0	52,000	0	0	52,000
79	COMMUNITIES	CP450	Facilities management	NA	0987995	Revenue	[R] Mt. Morgan Welfare House refurbishment	-57,957	0	0	0	0
80	COMMUNITIES	CP450	Facilities management	NA	1033908	Expense	[R] Schotia Place - undertake structural rectification works	0	200,000	0	0	200,000
81	COMMUNITIES	CP450	Facilities management	NA	1061608	Expense	[N] Gracemere Pound Facility Construction	2,072,501	0	0	0	0
82	COMMUNITIES	CP450	Facilities management	NA	1064995	Expense	[R] DF Robert Archer Grandstand-Works	220,000	0	0	0	0
83	COMMUNITIES	CP450	Facilities management	NA	1070710	Expense	[N] Division 7 - Queens Park - Repaint amenities block plant	46,350	0	0	0	0
84	COMMUNITIES	CP450	Facilities management	NA	1071735	Expense	[N] Schotia Place Air Conditioning W4Q	285,000	0	0	0	0
85	COMMUNITIES	CP450	Facilities management	NA	1071735	Revenue	[N] Schotia Place Air Conditioning W4Q	-145,889	0	0	0	0
86	COMMUNITIES	CP450	Facilities management	NA	1071738	Revenue	[N] Walter Pierce Fan Installation W4Q	-11,200	0	0	0	0
87	COMMUNITIES	CP450	Facilities management	NA	1071741	Expense	[R] Mt Morgan Boyd Park Toilets W4Q	110,000	0	0	0	0
88	COMMUNITIES	CP450	Facilities management	NA	1071741	Revenue	[R] Mt Morgan Boyd Park Toilets W4Q	-53,012	0	0	0	0
89	COMMUNITIES	CP450	Facilities management	NA	1071742	Expense	[R] North Rockhampton Library W4Q	41,555	0	0	0	0
90	COMMUNITIES	CP450	Facilities management	NA	1071742	Revenue	[R] North Rockhampton Library W4Q	-29,743	0	0	0	0
91	COMMUNITIES	CP450	Facilities management	NA	1071743	Expense	[R] Childcare Centre Paint W4Q	11,495	0	0	0	0
92	COMMUNITIES	CP450	Facilities management	NA	1071743	Revenue	[R] Childcare Centre Paint W4Q	-6,808	0	0	0	0
93	COMMUNITIES	CP450	Facilities management	NA	1076533	Expense	[N] North Rockhampton Library - Air Conditioner Structure	7,500	0	0	0	0
94	COMMUNITIES	CP450	Facilities management	NA	1076534	Expense	[R] Access Road renewal program - priorities provided by Civil Ops	260,000	308,000	277,000	113,000	698,000
95	COMMUNITIES	CP450	Facilities management	NA	1076535	Expense	[R] CCTV Renewal Program	50,000	103,000	103,000	51,000	257,000
96	COMMUNITIES	CP450	Facilities management	NA	1076543	Expense	[R] Air-conditioner Replacement Program	100,000	103,000	103,000	103,000	309,000
97	COMMUNITIES	CP450	Facilities management	NA	1076544	Expense	[R] Carpet Renewal Program	135,000	103,000	103,000	154,000	360,000
98	COMMUNITIES	CP450	Facilities management	NA	1076545	Expense	[R] Mt Morgan Depot Renewal	60,000	0	0	0	0
99	COMMUNITIES	CP450	Facilities management	NA	1076546	Expense	[N] Music Bowl - Demolish roof	50,000	103,000	0	0	103,000
100	COMMUNITIES	CP450	Facilities management	NA	1076556	Expense	[R/D] Athelstane bowls club - Office & amenities	20,000	0	0	0	0
101	COMMUNITIES	CP450	Facilities management	NA	1076557	Expense	[R/D] Athelstane Bowls Club Renewal from defects	30,000	0	0	0	0
102	COMMUNITIES	CP450	Facilities management	NA	1076572	Expense	[R] Renew Mt Morgan Chambers Roof	25,000	0	0	0	0
103	COMMUNITIES	CP450	Facilities management	NA	1076587	Expense	[R] Mt Morgan Green Shed (Youth Centre)	30,000	0	0	0	0
104	COMMUNITIES	CP450	Facilities management	NA	1076593	Expense	[N] Access Road - Meals on Wheels (Janet Pajolas Park)	85,000	0	0	0	0
105	COMMUNITIES	CP450	Facilities management	NA	1076603	Expense	[R] Depot Master Planning	30,000	0	0	0	0
106	COMMUNITIES	CP450	Facilities management	NA	1078380	Expense	[R] Archer Park Railway Station W4Q	525,000	0	0	0	0
107	COMMUNITIES	CP450	Facilities management	NA	1078380	Revenue	[R] Archer Park Railway Station W4Q	-500,122	0	0	0	0
108	COMMUNITIES	CP450	Facilities management	NA	1079018	Expense	[R] Elfin House roof replacement W4Q	117,000	0	0	0	0
109	COMMUNITIES	CP450	Facilities management	NA	1079018	Revenue	[R] Elfin House roof replacement W4Q	-120,006	0	0	0	0

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
110	COMMUNITIES	CP450	Facilities management	NA	1079788	Expense	[R] Rockhampton Heritage Village Amenities Block Replacement	200,000	0	0	0	0
111	COMMUNITIES	CP450	Facilities management	NA	1079788	Revenue	[R] Rockhampton Heritage Village Amenities Block Replacement	-100,000	-100,000	0	0	-100,000
112	COMMUNITIES	CP450	Facilities management	NA	1079789	Expense	[U] Rockhampton Heritage Village Lighting Upgrade W4Q	150,000	0	0	0	0
113	COMMUNITIES	CP450	Facilities management	NA	1079789	Revenue	[U] Rockhampton Heritage Village Lighting Upgrade W4Q	-75,000	-75,000	0	0	-75,000
114	COMMUNITIES	CP450	Facilities management	NA	1079790	Revenue	[U] REV-Facilities Upgrades W4Q	-74,000	-74,000	0	0	-74,000
115	COMMUNITIES	CP450	Facilities management	NA	1079795	Expense	[U] SES Facilities Upgrades W4Q	20,000	480,000	0	0	480,000
116	COMMUNITIES	CP450	Facilities management	NA	1079795	Revenue	[U] SES Facilities Upgrades W4Q	-250,000	-250,000	0	0	-250,000
117	COMMUNITIES	CP450	Facilities management	NA	1079800	Expense	[U] Reception Room at Rockhampton City Hall W4Q	130,000	1,170,000	0	0	1,170,000
118	COMMUNITIES	CP450	Facilities management	NA	1079800	Revenue	[U] Reception Room at Rockhampton City Hall W4Q	-650,000	-650,000	0	0	-650,000
119	COMMUNITIES	CP450	Facilities management	NA	1079802	Expense	[N] Stapleton Park Toilets W4Q	70,000	50,000	0	0	50,000
120	COMMUNITIES	CP450	Facilities management	NA	1079802	Revenue	[N] Stapleton Park Toilets W4Q	-60,000	-60,000	0	0	-60,000
121	COMMUNITIES	CP450	Facilities management	NA	1079832	Expense	[U] Schotia Place reseal timber floor W4Q	28,000	0	0	0	0
122	COMMUNITIES	CP450	Facilities management	NA	1079833	Expense	[U] Mt Morgan Administration office roof replacement W4Q	55,000	0	0	0	0
123	COMMUNITIES	CP450	Facilities management	NA	1079991	Expense	[U] Japanese Gardens shelter repair defects W4Q	65,000	0	0	0	0
124	COMMUNITIES	CP450	Facilities management	NA	1113751	Expense	[R] 239 Rockonia Road	0	40,000	0	0	40,000
125	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R/D] Customs House - Internal Painting	0	0	0	133,000	133,000
126	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R/D] Mt Morgan - 32 Hall St - Old council chambers	0	0	46,000	0	46,000
127	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R/D] Mt Morgan Squash courts	0	0	17,000	0	17,000
128	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R] Gracemere SES - External repaint	0	0	17,000	0	17,000
129	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R] Mt Morgan Railway Station - Good Shed Defects	0	0	12,000	0	12,000
130	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R] Renew translucent sheeting over Fleet Workshop - Dooley St	0	0	23,000	0	23,000
131	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R] Rockhampton Square Dance Hall	0	0	82,000	0	82,000
132	COMMUNITIES	CP450	Facilities management	NA	5000490	Expense	[R] Saleyards park amenities/ Kiosk and changerooms	0	0	21,000	0	21,000
133	COMMUNITIES	CP450	Facilities management	NA	1126040	Expense	[N] CCTV North Rockhampton Boat ramp	0	25,000	0	0	25,000
134	COMMUNITIES	CP450	Facilities management	NA	1125984	Expense	[R] Rovers Cricket & Hockey Club House Birdwood Park (Kalka Shades)	0	16,000	0	0	16,000
135	COMMUNITIES	CP450	Facilities management	NA	1125986	Expense	[R/D] Rationalise - Victoria Park Cricket Clubhouse	0	30,000	0	0	30,000
136	COMMUNITIES	CP450	Facilities management	NA	1125987	Expense	[R] Regional Library replace internal sliding security door	0	25,000	0	0	25,000
137	COMMUNITIES	CP450	Facilities management	NA	1125988	Expense	[U] Energy Efficiency Program	0	72,000	0	0	72,000
138	COMMUNITIES	CP450	Facilities management	NA	1126026	Expense	[R/D] Rationalise - Park Avenue CWA Hall	0	30,000	0	0	30,000
139	COMMUNITIES	CP450	Facilities management	NA	1126028	Expense	[R] 128 Western St - Amenities Block	0	17,000	0	0	17,000
140	COMMUNITIES	CP450	Facilities management	NA	1126029	Expense	[R] City Hall Defects	0	42,000	0	0	42,000
141	COMMUNITIES	CP450	Facilities management	NA	1126030	Expense	[R] Cricket Grounds Grandstand & Changerooms	0	67,000	0	0	67,000
142	COMMUNITIES	CP450	Facilities management	NA	1126031	Expense	[R] Gme Childcare replace fence	0	36,000	0	0	36,000
143	COMMUNITIES	CP450	Facilities management	Pilbeam Theatre	1125982	Expense	[R] Pilbeam Theatre Backstage Facilities Renewal	0	67,000	0	0	67,000
144	COMMUNITIES	CP450	Facilities management	Pilbeam Theatre	1125983	Expense	[R] Pilbeam Theatre Pathway upgrade	0	55,000	0	0	55,000
145	COMMUNITIES	CP450	Facilities management	Pilbeam Theatre	1125991	Expense	[U] Pilbeam Theatre Fire Panel Upgrade	0	80,000	0	0	80,000
146	COMMUNITIES	CP450	Facilities management	Pilbeam Theatre	1126034	Expense	[R] Pilbeam Theatre understage dressing rooms	0	41,000	0	0	41,000
147	COMMUNITIES	CP450	Facilities management	Pilbeam Theatre	1126036	Expense	[U] Pilbeam Theatre Review New Aircon Plant	0	62,000	0	0	62,000
148	COMMUNITIES	CP450	Facilities management	Pilbeam Theatre	1126037	Expense	[U] Pilbeam Theatre Plan Façade and Roof Renewal	0	77,000	1,025,000	1,025,000	2,127,000
149	COMMUNITIES	CP450	Facilities management	Pools	1076509	Expense	[R] Southside Memorial Pool - Softfall Replacement	230,000	0	0	0	0
150	COMMUNITIES	CP450	Facilities management	Pools	1076541	Expense	[R] Pool Plant Renewal Program	50,000	51,000	51,000	51,000	153,000
151	COMMUNITIES	CP450	Facilities management	Pools	1076550	Expense	[R] Southside Memorial Pool - Re-grout joints and tiling	121,349	0	0	0	0
152	COMMUNITIES	CP450	Facilities management	Pools	1076588	Expense	[U] Mt Morgan Pool Changerooms- Installation of privacy wall	15,000	0	0	0	0
153	COMMUNITIES	CP450	Facilities management	Pools	1125980	Expense	[R] 42nd Battalion Memorial Pool Fence Replacement	0	80,000	0	0	80,000
154	COMMUNITIES	CP450	Facilities management	Pools	1125981	Expense	[R] North Rock Pool Residence Internal works	0	55,000	0	0	55,000
155	COMMUNITIES	CP450	Facilities management	Pools	1125990	Expense	[U] Mt M Pool replace filters & plant room	0	300,000	300,000	0	600,000
156	COMMUNITIES	CP450	Facilities management	Reroof	1064998	Revenue	[R] DF Schotia Place- Reroof curved roof	-4,950	0	0	0	0
157	COMMUNITIES	CP450	Facilities management	Reroof	1076537	Expense	[R] Mt Morgan Library - Reroof	56,000	0	0	0	0
158	COMMUNITIES	CP450	Facilities management	Reroof	1076539	Expense	[R] Mt Morgan School of Arts - Reroof	150,000	0	0	0	0
159	COMMUNITIES	CP450	Facilities management	Reroof	5000490	Expense	[R] Berserker Lodge - 19 Larnach Street Reroof	0	0	26,000	0	26,000
160	COMMUNITIES	CP450	Facilities management	Reroof	1126032	Expense	[R] Mt Morgan Rail complex external works	0	500,000	0	0	500,000
161	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	0976085	Expense	[R] Rton Showgrounds Switchboard enclosure Renewal	61,200	62,000	62,000	0	124,000
162	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1064973	Expense	[R] Showgrounds Hideaway Bar Toilets-Variou Works	0	0	0	30,000	30,000
163	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1071737	Expense	[R] Rockhampton Showgrounds - New Toilet Block (S)	155,000	0	0	0	0
164	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1071737	Revenue	[R] Rockhampton Showgrounds - New Toilet Block (S)	120,000	0	0	0	0
165	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1071739	Revenue	[R] McCamley Pavilion defects W4Q	-12,676	0	0	0	0
166	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1071740	Revenue	[R] Showgrounds Gazebo repaint W4Q	-4,400	0	0	0	0
167	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1076092	Expense	[R] Showgrounds - People's Bar Redevelopment W4Q	215,000	0	0	0	0
168	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1076092	Revenue	[R] Showgrounds - People's Bar Redevelopment W4Q	-200,000	0	0	0	0

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169	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1076515	Expense	[R] Rockhampton Showgrounds replace Kennel Display (Gambling)	45,000	0	0	0	0
170	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1076515	Revenue	[R] Rockhampton Showgrounds replace Kennel Display (Gambling)	-3,182	0	0	0	0
171	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1076558	Expense	[R/D] Rockhampton Showgrounds - Stud cattle Pavilion replace	22,640	160,000	0	0	160,000
172	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1076559	Expense	[U] Agricultural Hall Showgrounds	53,000	0	0	0	0
173	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1076576	Expense	[R] Showgrounds Poultry Pavilion/Kele - Various Defects	30,000	0	0	0	0
174	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	5000490	Expense	[R] Showgrounds - Robert Schwarten Pavilion - Seamless Floors	0	0	49,000	0	49,000
175	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	5000490	Expense	[R] Showgrounds Exhibition Pavilion - Repaint roof & replace roof	0	0	47,000	0	47,000
176	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	5000490	Expense	[R] Showgrounds Exhibition Pavilion - Various Defects	0	0	36,000	0	36,000
177	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	5000490	Expense	[R] Showgrounds Robert Schwarten Pavilion - Replacement of skylight roof panels	0	0	33,000	0	33,000
178	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1125985	Expense	[R] Showgrounds Robert Schwarten Pavilion	0	183,000	0	0	183,000
179	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1126027	Expense	[R/D] Rock Showgrds Robert Schwarten Pavillion	0	149,000	0	0	149,000
180	COMMUNITIES	CP450	Facilities management	Rton Showgrounds	1126035	Expense	[R] Showgrds Replace 3 Lge portable grandstands	0	220,000	0	0	220,000
181	COMMUNITIES	CP450	Facilities management	Mt Morgan Showgrounds	1076538	Expense	[R] Mt Morgan Showgrounds Power Head Replacement	76,000	0	0	0	0
182	COMMUNITIES	CP450	Facilities management	Mt Morgan Showgrounds	1126033	Expense	[R] Mt M Showgrds Amenities Demountable defects	0	18,000	0	0	18,000
183	COMMUNITIES	CP450	Facilities management Total					5,514,921	4,671,000	2,823,000	2,481,000	9,975,000
184	COMMUNITIES	CP520	Arts & heritage	ART	0946189	Expense	[N] Artwork acquisitions Art Gallery	37,800	21,000	21,000	21,000	63,000
185	COMMUNITIES	CP520	Arts & heritage	ART	1045837	Expense	[N] Artwork acquisitions 50th Anniversary 2017 Art Gallery	88,182	0	0	0	0
186	COMMUNITIES	CP520	Arts & heritage	Cultural Precinct	1125994	Expense	[R] Art Collection Management System	0	40,000	0	0	40,000
187	COMMUNITIES	CP520	Arts & heritage	NA	1068710	Expense	[N] Heritage Village Boardwalk and Viewing Platform	2,862	0	0	0	0
188	COMMUNITIES	CP520	Arts & heritage	NA	1076542	Expense	[N] Acquistion of Art from Baton Award	0	5,000	0	5,000	10,000
189	COMMUNITIES	CP520	Arts & heritage	NA	1076542	Revenue	[N] Acquistion of Art from Baton Award	0	-5,000	0	-5,000	-10,000
190	COMMUNITIES	CP520	Arts & heritage	NA	1076715	Expense	[N] Division 1 - Heritage Village - Car Shed/Annex	10,000	0	0	0	0
191	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Event Furniture	0	0	0	40,000	40,000
192	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Exhib Furniture/Plinths	0	0	0	50,000	50,000
193	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Exhib Media Server/AV	0	0	0	150,000	150,000
194	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Exhibition Lighting	0	0	0	150,000	150,000
195	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Foyer Furniture	0	0	0	60,000	60,000
196	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Movable Walls	0	0	0	300,000	300,000
197	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Office fit out	0	0	0	40,000	40,000
198	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Retails Space Fit out	0	0	0	100,000	100,000
199	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Storage Spans	0	0	0	80,000	80,000
200	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Collection Compactor	0	0	0	350,000	350,000
201	COMMUNITIES	CP520	Arts & heritage	NA	5000520	Expense	[N] New Gallery Workshop fit out	0	0	0	50,000	50,000
202	COMMUNITIES	CP520	Arts & heritage	NA	5000530	Expense	Replace audio equipment Shearing Shed	0	0	10,000	0	10,000
203	COMMUNITIES	CP520	Arts & heritage	NA	5000530	Expense	Replace AV equipment 3D movie MMRM	0	0	0	10,000	10,000
204	COMMUNITIES	CP520	Arts & heritage	NA	1124983	Expense	[N] Public Art - Barramundi Riverbank	0	100,000	0	0	100,000
205	COMMUNITIES	CP520	Arts & heritage	NA	1125993	Expense	[R] Public Art Conservation/Management	0	20,000	20,000	20,000	60,000
206	COMMUNITIES	CP520	Arts & heritage Total					138,844	181,000	51,000	1,421,000	1,653,000
207	COMMUNITIES	CP530	Libraries	NA	0983858	Expense	[R] Rockhampton Regional Library Renewal Program	0	0	16,000	0	16,000
208	COMMUNITIES	CP530	Libraries	NA	0984156	Expense	[U] adaptive technologies	0	0	0	16,000	16,000
209	COMMUNITIES	CP530	Libraries	NA	0984201	Expense	[R] Upgrade Library management software	0	0	0	10,000	10,000
210	COMMUNITIES	CP530	Libraries	NA	0983857	Expense	[R] North Rockhampton Library	0	15,000	0	0	15,000
211	COMMUNITIES	CP530	Libraries	NA	1065009	Expense	[N] Gracemere Library Ranger St	90,000	0	0	0	0
212	COMMUNITIES	CP530	Libraries	NA	5000786	Expense	[U] Technology Centre equipment replacement	0	0	0	13,000	13,000
213	COMMUNITIES	CP530	Libraries Total					90,000	15,000	16,000	39,000	70,000
214	COMMUNITIES	CP540	Community programs	NA	0983863	Expense	[R] City Occassional Child Care Centre	0	10,000	0	0	10,000
215	COMMUNITIES	CP540	Community programs	NA	0984152	Expense	[N] Access and Equity Upgrade Projects	66,881	31,000	31,000	31,000	93,000
216	COMMUNITIES	CP540	Community programs	NA	0984196	Expense	[N] Storage Facility for CCD Unit	24,742	0	0	0	0
217	COMMUNITIES	CP540	Community programs	NA	1047097	Expense	[U] Renewal of CCTV cameras	34,000	26,000	0	21,000	47,000
218	COMMUNITIES	CP540	Community programs Total					125,623	67,000	31,000	52,000	150,000
219	COMMUNITIES	CP550	Venues & events	NA	0984183	Expense	[U] Events Perfect Venues Management System	27,230	0	0	0	0
220	COMMUNITIES	CP550	Venues & events	NA	0988074	Expense	[R] Replace AV Equipment and Screen	0	31,000	0	31,000	62,000
221	COMMUNITIES	CP550	Venues & events	NA	1076606	Expense	[N] Heritage Village - Install 2 water chillers	13,500	0	0	0	0
222	COMMUNITIES	CP550	Venues & events	NA	1076612	Expense	[R] Replace 48 Channels of Radio Microphones	35,000	0	0	0	0
223	COMMUNITIES	CP550	Venues & events	NA	1114218	Expense	[N] Pilbeam Auditorium Projector x2 - AV	41,000	0	0	0	0
224	COMMUNITIES	CP550	Venues & events	NA	1114219	Expense	Replace FoH Speaker System and Amplifiers	149,000	0	0	0	0
225	COMMUNITIES	CP550	Venues & events	NA	5000560	Expense	[R] Replace Pilbeam DR AC	0	0	50,000	0	50,000
226	COMMUNITIES	CP550	Venues & events	NA	5000560	Expense	[R] Replace Pilbeam Front Door to Sliding	0	0	20,000	0	20,000
227	COMMUNITIES	CP550	Venues & events	NA	5000560	Expense	[R] Swap Pilbeam crash bars for all Pilbeam doors	0	0	10,000	0	10,000
228	COMMUNITIES	CP550	Venues & events	NA	5000560	Expense	[R] WRCC Auditorium Seating	0	0	30,000	0	30,000

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229	COMMUNITIES	CP550	Venues & events	NA	5000560	Expense	[R] Replace Pilbeam Front Facade Lighting	0	0	0	60,000	60,000
230	COMMUNITIES	CP550	Venues & events	NA	5000570	Expense	Replace WRCC Digital Projector	0	0	0	10,000	10,000
231	COMMUNITIES	CP550	Venues & events	NA	1125995	Expense	[R] Stage lift investigation review/upgrade	0	10,000	0	0	10,000
232	COMMUNITIES	CP550	Venues & events	Pilbeam Theatre	0984138	Expense	[U] Pilbeam Theatre - Upgrade Sound System (Monitors)	0	0	0	26,000	26,000
233	COMMUNITIES	CP550	Venues & events	Pilbeam Theatre	0987824	Expense	[N] Media Server for Pilbeam Theatre	0	0	0	26,000	26,000
234	COMMUNITIES	CP550	Venues & events	Pilbeam Theatre	0988081	Expense	[R] Pilbeam Theatre Stage Lighting Equipment	0	0	62,000	0	62,000
235	COMMUNITIES	CP550	Venues & events	Pilbeam Theatre	1047098	Expense	[N] Add 5 new flylines to Pilbeam Theatre	0	0	0	51,000	51,000
236	COMMUNITIES	CP550	Venues & events	Pilbeam Theatre	1047101	Expense	[R] Replace Pilbeam Theatre Stage Lighting Moving Fixtures	0	60,000	60,000	0	120,000
237	COMMUNITIES	CP550	Venues & events	Pilbeam Theatre	1065010	Expense	[R] Pilbeam Theatre Replace Stage Lighting Dimmers	0	0	0	30,000	30,000
238	COMMUNITIES	CP550	Venues & events Total					265,730	101,000	232,000	234,000	567,000
239	COMMUNITIES	CP560	Parks planning & collections	Botanic Gardens	0988047	Expense	[R] Rockhampton Botanic Gardens - Paving - 3 Stages	20,000	101,991	20,000	20,000	141,991
240	COMMUNITIES	CP560	Parks planning & collections	Botanic Gardens	1065012	Expense	[R] Botanic Gardens-enhancements to improve visitor experience	28,320	0	0	0	0
241	COMMUNITIES	CP560	Parks planning & collections	Botanic Gardens	1065016	Expense	[R] Botanic Gardens-Japanese Gardens pond restoration	30,000	0	0	0	0
242	COMMUNITIES	CP560	Parks planning & collections	Botanic Gardens	1071734	Expense	[N/R] Botanic Gardens Pathways & Shade Shelters W4Q	487,197	0	0	0	0
243	COMMUNITIES	CP560	Parks planning & collections	Botanic Gardens	1071734	Revenue	[N/R] Botanic Gardens Pathways & Shade Shelters W4Q	-320,000	0	0	0	0
244	COMMUNITIES	CP560	Parks planning & collections	Cemeteries	1043278	Expense	[N] Extension of Gracemere Cemetery	184,030	154,000	205,000	200,000	559,000
245	COMMUNITIES	CP560	Parks planning & collections	Cemeteries	1125996	Expense	[N] Mt Morgan Cemetery - Columbarium	0	30,000	0	0	30,000
246	COMMUNITIES	CP560	Parks planning & collections	Cemeteries	1126014	Expense	[R] Upgrade sub-soil drain Memorial Gardens	0	75,000	0	0	75,000
247	COMMUNITIES	CP560	Parks planning & collections	Cemeteries	1126038	Expense	[N] Cemetery extension Mt Morgan Cemetery	0	15,000	0	0	15,000
248	COMMUNITIES	CP560	Parks planning & collections	Hockey	0984305	Expense	[N] Hockey Redevelopment	335,574	3,686,020	0	0	3,686,020
249	COMMUNITIES	CP560	Parks planning & collections	Hockey	0984305	Revenue	[N] Hockey Redevelopment	247,725	-2,234,094	0	0	-2,234,094
250	COMMUNITIES	CP560	Parks planning & collections	Hockey	0984348	Expense	[U] Upgrade field surface provide suitable irrigation	18,869	0	0	0	0
251	COMMUNITIES	CP560	Parks planning & collections	Kershaw Gardens	0988034	Expense	[R] Kershaw Gardens - Waterfall - Renewal of facade pumping	100,000	458,000	0	0	458,000
252	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1064840	Expense	[N] Mt Archer Activation Plan Implementation	240,967	0	0	0	0
253	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1064840	Revenue	[N] Mt Archer Activation Plan Implementation	-200,000	0	0	0	0
254	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1071733	Expense	[R] Fraser Park Canopy Walk Mt Archer W4Q	704,608	0	0	0	0
255	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1071733	Revenue	[R] Fraser Park Canopy Walk Mt Archer W4Q	-570,000	0	0	0	0
256	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1079363	Expense	[N] Fraser Park Stage 1C - Connecting paths	300,000	300,000	0	0	300,000
257	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1079363	Revenue	[N] Fraser Park Stage 1C Mt Archer	0	0	-50,000	0	-50,000
258	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1079665	Expense	[N] Fraser Park Stage 1B - Elevated Boardwalk W4Q	70,000	730,000	0	0	730,000
259	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1079665	Revenue	[N] Fraser Park Stage 1B - Elevated Boardwalk W4Q	-200,000	-200,000	-100,000	0	-300,000
260	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1117029	Expense	Fraser Park Stage 1 D/E - Munda-gudda Discovery Path	20,000	1,280,000	450,000	0	1,730,000
261	COMMUNITIES	CP560	Parks planning & collections	Mount Archer	1117029	Revenue	Fraser Park Stage 1 D/E - Munda-gudda Discovery Path	0	-1,300,000	-450,000	0	-1,750,000
262	COMMUNITIES	CP560	Parks planning & collections	NA	0580850	Expense	[N] Playground Shade Construction Program	0	1,100	90,000	91,000	182,100
263	COMMUNITIES	CP560	Parks planning & collections	NA	0975994	Expense	[N] Enhancement Program for (New) Local Parks	28,714	0	50,000	50,000	100,000
264	COMMUNITIES	CP560	Parks planning & collections	NA	0984225	Expense	[N] Cedric Archer Park - Wetlands	250,000	1,548,217	0	0	1,548,217
265	COMMUNITIES	CP560	Parks planning & collections	NA	0988045	Expense	[R] BBQ Renewal Program	6,000	110,000	76,000	100,000	286,000
266	COMMUNITIES	CP560	Parks planning & collections	NA	1033890	Expense	Col Brown Park	6,591	0	0	0	0
267	COMMUNITIES	CP560	Parks planning & collections	NA	1047181	Expense	Division 5 - Zoo Improvements	71,740	0	0	0	0
268	COMMUNITIES	CP560	Parks planning & collections	NA	1047192	Expense	Division 2 - Stage 2 Frenchmans Creek (previously Div 10)	15,525	1	0	0	1
269	COMMUNITIES	CP560	Parks planning & collections	NA	1065013	Expense	[U] Major Project Seed Funding for Improving sporting facilities	0	0	410,000	410,000	820,000
270	COMMUNITIES	CP560	Parks planning & collections	NA	1065015	Expense	[R] Zoo-renewal of internal pathways	35,000	15,000	15,000	0	30,000
271	COMMUNITIES	CP560	Parks planning & collections	NA	1065017	Expense	[U] Mt Morgan Streetscape Improvement	2,350,000	0	0	0	0
272	COMMUNITIES	CP560	Parks planning & collections	NA	1065017	Revenue	[U] Mt Morgan Streetscape Improvement	-533,503	0	0	0	0
273	COMMUNITIES	CP560	Parks planning & collections	NA	1065050	Expense	[R] Division 1 - Parks Improvement in Division 1 (Currajong)	13,293	0	0	0	0
274	COMMUNITIES	CP560	Parks planning & collections	NA	1065053	Expense	[R] Division 2 - Playground Equipment in Division 2	11,610	11,610	0	0	11,610
275	COMMUNITIES	CP560	Parks planning & collections	NA	1071731	Expense	[N] Cedric Archer Park Water Play W4Q	1,226,758	0	0	0	0
276	COMMUNITIES	CP560	Parks planning & collections	NA	1071731	Revenue	[N] Cedric Archer Park Water Play W4Q	-549,772	0	0	0	0
277	COMMUNITIES	CP560	Parks planning & collections	NA	1076547	Expense	[N] NPSR - Get Playing Plus - Hockey	0	946,594	0	0	946,594
278	COMMUNITIES	CP560	Parks planning & collections	NA	1076547	Revenue	[N] NPSR - Get Playing Plus - Hockey	0	-946,594	0	0	-946,594
279	COMMUNITIES	CP560	Parks planning & collections	NA	1076722	Expense	[N] Division 3 - Koongal DOLA	30,000	0	0	0	0
280	COMMUNITIES	CP560	Parks planning & collections	NA	1076724	Expense	[N] Division 4 - Springers Lagoon Gracemere	65,000	0	0	0	0
281	COMMUNITIES	CP560	Parks planning & collections	NA	1076729	Expense	[N] Division 6 - Springers Lagoon Gracemere	5,000	0	0	0	0
282	COMMUNITIES	CP560	Parks planning & collections	NA	1079335	Expense	[U] Elizabeth Park Irrigation Upgrade W4Q	150,000	0	0	0	0
283	COMMUNITIES	CP560	Parks planning & collections	NA	1079335	Revenue	[U] Elizabeth Park Irrigation Upgrade W4Q	-150,000	0	0	0	0
284	COMMUNITIES	CP560	Parks planning & collections	NA	1079337	Expense	[U] Central Park Irrigation Upgrade W4Q	3,000	0	0	0	0
285	COMMUNITIES	CP560	Parks planning & collections	NA	1079337	Revenue	[U] Central Park Irrigation Upgrade W4Q	-3,072	0	0	0	0
286	COMMUNITIES	CP560	Parks planning & collections	NA	1079791	Expense	[U] Springers Lagoon W4Q	80,000	0	0	0	0
287	COMMUNITIES	CP560	Parks planning & collections	NA	1079791	Revenue	[U] Springers Lagoon W4Q	-40,000	-40,000	0	0	-40,000
288	COMMUNITIES	CP560	Parks planning & collections	NA	1079794	Expense	[R] Hugo Lassen Fernery W4Q	50,000	750,000	0	0	750,000
289	COMMUNITIES	CP560	Parks planning & collections	NA	1079794	Revenue	[R] Hugo Lassen Fernery W4Q	-400,000	-400,000	0	0	-400,000
290	COMMUNITIES	CP560	Parks planning & collections	NA	1112327	Expense	[N] Scrubber for Riverbank area (maintained by Parks)	10,000	0	0	0	0
291	COMMUNITIES	CP560	Parks planning & collections	NA	1112332	Expense	[N] Division 1 - Playground Equipment for Rose Swadling Park	9,000	0	0	0	0

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292	COMMUNITIES	CP560	Parks planning & collections	NA	112333	Expense	[N] Division 1 - Playground Equipment for German Street Park	9,000	0	0	0	0
293	COMMUNITIES	CP560	Parks planning & collections	NA	5000580	Expense	Enclosure renovations - Rockhampton Zoo	0	0	100,000	100,000	200,000
294	COMMUNITIES	CP560	Parks planning & collections	NA	5000590	Expense	Cedric Archer Wet Play Surface Reseal	0	0	50,000	0	50,000
295	COMMUNITIES	CP560	Parks planning & collections	NA	5000590	Expense	Upgrade Irrigation Network	0	0	50,000	50,000	100,000
296	COMMUNITIES	CP560	Parks planning & collections	NA	5000590	Expense	Upgrade Water Reticulation Network	0	0	200,000	200,000	400,000
297	COMMUNITIES	CP560	Parks planning & collections	NA	1126136	Expense	[R] Rigarfsford Park Expenditure	0	25,000	26,000	26,000	77,000
298	COMMUNITIES	CP560	Parks planning & collections	NA	1125997	Expense	[N] Sand cleaning machine Kershaw Gardens	0	100,000	0	0	100,000
299	COMMUNITIES	CP560	Parks planning & collections	NA	1125998	Expense	[R] Access Roads & Carparks Renewal Program	0	123,000	123,000	123,000	369,000
300	COMMUNITIES	CP560	Parks planning & collections	NA	1125999	Expense	[R] Water Fountain renewals	0	50,000	50,000	50,000	150,000
301	COMMUNITIES	CP560	Parks planning & collections	NA	1126001	Expense	[U] Parks Electrical Assets	0	170,000	90,000	85,000	345,000
302	COMMUNITIES	CP560	Parks planning & collections	NA	1126003	Expense	[N] All weather/bird proof bin surrounds	0	20,000	12,000	12,000	44,000
303	COMMUNITIES	CP560	Parks planning & collections	NA	1126004	Expense	[N] Enclosure demolition Rockhampton Zoo	0	75,000	0	0	75,000
304	COMMUNITIES	CP560	Parks planning & collections	NA	1126005	Expense	[R] Fairy Lights East St Replacement	0	65,000	0	0	65,000
305	COMMUNITIES	CP560	Parks planning & collections	NA	1126006	Expense	[R] Cenotaph FP & Create Interpretive Hub	0	180,000	0	0	180,000
306	COMMUNITIES	CP560	Parks planning & collections	NA	1126006	Revenue	[R] Cenotaph FP & Create Interpretive Hub	0	-80,000	0	0	-80,000
307	COMMUNITIES	CP560	Parks planning & collections	NA	1126007	Expense	[N] Master Plan Rockhampton Zoo	0	40,000	0	0	40,000
308	COMMUNITIES	CP560	Parks planning & collections	NA	1126008	Expense	[U] Median Refurbishments	0	75,000	75,000	75,000	225,000
309	COMMUNITIES	CP560	Parks planning & collections	NA	1126009	Expense	[N] Dual cab ute Mt Morgan mowing crew	0	30,000	0	0	30,000
310	COMMUNITIES	CP560	Parks planning & collections	NA	1126010	Expense	[R] New/renewed signage as per Signage Strategy	35,000	80,000	80,000	85,000	245,000
311	COMMUNITIES	CP560	Parks planning & collections	NA	1126011	Expense	[N] Pool Car	0	23,000	0	0	23,000
312	COMMUNITIES	CP560	Parks planning & collections	NA	1126012	Expense	[N] Purchase of Steam Weeder	0	35,000	0	0	35,000
313	COMMUNITIES	CP560	Parks planning & collections	NA	1126013	Expense	[U] Synthetic Roundabout Program	0	50,000	50,000	50,000	150,000
314	COMMUNITIES	CP560	Parks planning & collections	Parks Renewals	0984064	Expense	[R] Irrigation Renewal Program	207,047	300,000	200,000	200,000	700,000
315	COMMUNITIES	CP560	Parks planning & collections	Parks Renewals	0984065	Expense	[R] Playground - Equipment Renewal Program	179,000	300,000	200,000	200,000	700,000
316	COMMUNITIES	CP560	Parks planning & collections	Parks Renewals	0984076	Expense	[R] Tables - Picnic Renewal Program	12,000	10,000	10,000	10,000	30,000
317	COMMUNITIES	CP560	Parks planning & collections	Parks Renewals	0984078	Expense	[R] Fencing/Gates/Bollards Renewal Program	10,000	15,000	50,000	55,000	120,000
318	COMMUNITIES	CP560	Parks planning & collections	Parks Renewals	0984079	Expense	[R] Footpaths Renewal Program	84,236	77,000	26,000	26,000	129,000
319	COMMUNITIES	CP560	Parks planning & collections	Pools	1043282	Expense	[U] Redevelopment of 42nd Battalion Memorial Pool	48,246	0	0	0	0
320	COMMUNITIES	CP560	Parks planning & collections	Pools	1071730	Expense	[N] 42ndBattlionMemorial Pool Water Play W4Q	1,065,655	0	0	0	0
321	COMMUNITIES	CP560	Parks planning & collections	Pools	1071730	Revenue	[N] 42ndBattlionMemorial Pool Water Play W4Q	-562,718	0	0	0	0
322	COMMUNITIES	CP560	Parks planning & collections	Pools	1126000	Expense	[U] Northside Pool Perimeter Fence	0	10,000	420,000	0	430,000
323	COMMUNITIES	CP560	Parks planning & collections	Pools	1126002	Expense	[U] Southside pool upgrades	0	50,000	0	0	50,000
324	COMMUNITIES	CP560	Parks planning & collections	Pools	1126039	Expense	[N] Southside pool shade	0	150,000	0	0	150,000
325	COMMUNITIES	CP560	Parks planning & collections Total					5,325,640	7,064,845	2,528,000	2,218,000	11,810,845
326	COMMUNITIES	CP561	Parks developer contributions	NA	0715719	Revenue	[N] Developer Contributions - Parks	-40,000	-40,000	-40,000	-40,000	-120,000
327	COMMUNITIES	CP561	Parks developer contributions Total					-40,000	-40,000	-40,000	-40,000	-120,000
328	COMMUNITIES	CP563	Parks disaster events	Botanic Gardens	1047105	Expense	[R] TCM - Rock. Botanical Gardens - Fernery & Visitor Centre	259,539	0	0	0	0
329	COMMUNITIES	CP563	Parks disaster events	Kershaw Gardens	1045946	Expense	[R] TCM Kershaw Gardens Remediation	1,500,000	330,286	0	0	330,286
330	COMMUNITIES	CP563	Parks disaster events	Kershaw Gardens	1045947	Expense	[R] TCM Kershaw Gardens Restoration	9,500,000	1,941,249	0	0	1,941,249
331	COMMUNITIES	CP563	Parks disaster events	Kershaw Gardens	1045947	Revenue	[R] TCM Kershaw Gardens Restoration	-5,000,000	0	0	0	0
332	COMMUNITIES	CP563	Parks disaster events	NA	1045945	Expense	[R] TCM RBG - Road Pathways Bridges and carparks restoration	329,761	0	0	0	0
333	COMMUNITIES	CP563	Parks disaster events Total					6,589,300	2,271,535	0	0	2,271,535
334	COMMUNITIES Total							18,050,058	14,331,380	5,641,000	6,405,000	26,377,380
335	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	0951403	Expense	Pathway DataWorks Integration Project	20,000	0	0	0	0
336	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	0951405	Expense	ITR - Storage Area Network Replacement Project	0	79,000	79,000	0	158,000
337	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	0990339	Expense	ITR - Purchase of Printers - MFDs	106,000	78,000	86,000	86,000	250,000
338	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1011088	Expense	ITR - Networking Replacements	20,000	21,000	246,000	228,000	495,000
339	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1011089	Expense	ITR - Server Replacements	100,000	31,000	180,000	43,000	254,000
340	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1037788	Expense	[R] Email Archive Replacement Project	0	0	0	51,000	51,000
341	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1045808	Expense	[R] Replace Comms Hut at Disaster Recovery Site	0	30,000	0	0	30,000
342	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1045811	Expense	[U] Systems Upgrade/Improvements (budget from 1017185)	247,500	201,000	211,000	167,000	579,000
343	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1047027	Expense	[R] ITR - Tape Libraries	0	0	0	72,000	72,000
344	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1047028	Expense	[N] Mount Morgan Radio Link	120,000	0	0	0	0
345	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1047029	Expense	[U] Microsoft Licence Acquistions with SA	148,284	49,000	11,000	0	60,000
346	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1047030	Expense	[R] Windows 10 Upgrade	70,000	0	0	0	0
347	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1047031	Expense	[U] ePathway/Mobile	53,450	0	0	0	0
348	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1047032	Expense	[N] Performance Planning (Audit & Risk Corporate Planning)	0	131,000	0	0	131,000
349	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1049071	Expense	[U] Aurion Improvements/Upgrade	40,000	86,685	0	0	86,685
350	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1064834	Expense	[U] DR Site Ceiling/Door	20,000	0	0	0	0
351	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1064836	Expense	[R] DR Site Backup Airconditioner	80,000	0	0	0	0
352	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1064912	Expense	[N] Asset Management System (Core)	1,057,199	966,197	17,866	0	984,063
353	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1064913	Expense	[R] ITR - Radio Link Renewal Program	85,000	31,000	0	87,000	118,000
354	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1064914	Expense	[R] ITR - Video Conferencing Renewal/Replacement	84,583	0	0	0	0
355	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1064915	Expense	[R] Firewall Replacements	7,000	40,000	0	14,000	54,000

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
356	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1076563	Expense	[R] ITR - Unified Communications Renewal/Replacement (Hardware)	20,000	246,000	154,000	0	400,000
357	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	5000210	Expense	[R] Fibre Multiplexor	0	0	0	31,000	31,000
358	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	5000210	Expense	Storage Replacement	0	0	0	338,000	338,000
359	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1116974	Expense	[N] Electronic Whiteboard for Mayors Office	16,000	0	0	0	0
360	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1116975	Expense	[R] Waste Collection Routing System	96,000	0	0	0	0
361	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1116976	Expense	[N] Rates Modelling Software	65,000	0	0	0	0
362	CORPORATE SERVICES	CP230	Communications & Info Technology	NA	1125956	Expense	[R] ITR - Unified Communications Renewal/Replacement (Hardware)	0	308,000	0	0	308,000
363	CORPORATE SERVICES	CP230	Communications & Info Technology Total					2,456,016	2,297,882	984,866	1,117,000	4,399,748
364	CORPORATE SERVICES	CP235	Smart Regional Centre	Cultural Precinct	1070702	Expense	[U] CBD Cultural Precinct - Bond Store	59,400	0	0	0	0
365	CORPORATE SERVICES	CP235	Smart Regional Centre	NA	1070700	Expense	[N] Smart Hub Fitout - building our regions including co-contribution	750,205	0	0	0	0
366	CORPORATE SERVICES	CP235	Smart Regional Centre	NA	1070700	Revenue	[N] Smart Hub Fitout - building our regions including co-contribution	-250,000	0	0	0	0
367	CORPORATE SERVICES	CP235	Smart Regional Centre	Smart Technologies	1070701	Expense	[N] CBD Smart Technologies - Stage 3A/B/C/D (BOR)	1,500,000	568,110	0	0	568,110
368	CORPORATE SERVICES	CP235	Smart Regional Centre	Smart Technologies	1070701	Revenue	[N] CBD Smart Technologies - Stage 3A/B/C/D (BOR)	-1,208,000	-454,000	0	0	-454,000
369	CORPORATE SERVICES	CP235	Smart Regional Centre	Smart Technologies	1073274	Expense	[N] CBD Smart Technologies - Stage 1C&D Denham St - Quay St	180,763	0	0	0	0
370	CORPORATE SERVICES	CP235	Smart Regional Centre	Smart Technologies	1073275	Expense	[N] CBD Smart Technologies - Stage 2 Central Activation Area	554,969	0	0	0	0
371	CORPORATE SERVICES	CP235	Smart Regional Centre	Smart Technologies	1073276	Expense	[N] CBD Smart Technologies - Parking Sensors (additional)	250,000	0	0	0	0
372	CORPORATE SERVICES	CP235	Smart Regional Centre	Smart Technologies	1073276	Revenue	[N] CBD Smart Technologies - Parking Sensors (additional)	-125,000	0	0	0	0
373	CORPORATE SERVICES	CP235	Smart Regional Centre Total					1,712,337	114,110	0	0	114,110
374	CORPORATE SERVICES	CP440	Fleet	NA	0943050	Expense	Fleet Renewal Program - carryover budget	412,632	0	0	0	0
375	CORPORATE SERVICES	CP440	Fleet	NA	0983816	Expense	[R] Fleet Renewal Program - RRRRC	5,700,000	5,270,000	4,430,000	5,720,000	15,420,000
376	CORPORATE SERVICES	CP440	Fleet	NA	1037949	Expense	[R] 2 way radio System - Equipment	278,000	0	0	0	0
377	CORPORATE SERVICES	CP440	Fleet	NA	1065057	Expense	[N] Division 6 - Enviro Resource Trailer - Including Fitout	27,608	0	0	0	0
378	CORPORATE SERVICES	CP440	Fleet	NA	1068433	Expense	1068433 - New Landfill Compactor	0	1,000,000	0	0	1,000,000
379	CORPORATE SERVICES	CP440	Fleet	NA	1076608	Expense	[N] Local Laws additional vehicle - 4WD utility with animal	62,000	0	0	0	0
380	CORPORATE SERVICES	CP440	Fleet	NA	1079058	Expense	1079058 - Trailer 10 x 5 Box Tandem - 546UFG	4,090	0	0	0	0
381	CORPORATE SERVICES	CP440	Fleet	NA	1112328	Expense	[N] Cleaning Unit for Riverbank area (maintenance TBA)	40,000	0	0	0	0
382	CORPORATE SERVICES	CP440	Fleet	NA	1112549	Expense	1112549 - Nilfisk Viper Scrubber Riverbank	9,595	0	0	0	0
383	CORPORATE SERVICES	CP440	Fleet	NA	1115901	Expense	4x4 2T Trk Pest Mng funded partially from J344000.653.2106	40,000	0	0	0	0
384	CORPORATE SERVICES	CP440	Fleet Total					6,573,925	6,270,000	4,430,000	5,720,000	16,420,000
385	CORPORATE SERVICES	CP630	Property & Insurance	NA	1033878	Expense	[N] Various Small Allotments	20,400	21,000	21,000	21,000	63,000
386	CORPORATE SERVICES	CP630	Property & Insurance	NA	1065019	Expense	[N] Property Disposal-Develop Proj-Olive St (Preparation Exp)	86,350	0	0	0	0
387	CORPORATE SERVICES	CP630	Property & Insurance	NA	1077657	Expense	[N] 175 East Street accommodation - Fibre and Switches	120,916	0	0	0	0
388	CORPORATE SERVICES	CP630	Property & Insurance	NA	1078378	Expense	[N] 220 Quay Street accommodation - Fibre and Switches	23,392	0	0	0	0
389	CORPORATE SERVICES	CP630	Property & Insurance	NA	1078379	Expense	[N] Floodplain Management - Purchase of 222 Elphinstone St	320,000	0	0	0	0
390	CORPORATE SERVICES	CP630	Property & Insurance	NA	1126022	Expense	[N] Mount Morgan Land Consolidation	50,000	0	0	0	0
391	CORPORATE SERVICES	CP630	Property & Insurance Total					621,058	21,000	21,000	21,000	63,000
392	CORPORATE SERVICES		Total					11,363,336	8,702,992	5,435,866	6,858,000	20,996,858
393	REGIONAL SERVICES	CP401	Civil Operations Management	NA	0987767	Expense	Land acquisition costs associated with projects	178,000	157,000	154,000	157,000	468,000
394	REGIONAL SERVICES	CP401	Civil Operations Management	NA	1064923	Expense	Gracemere Depot road upgrade	0	51,000	0	0	51,000
395	REGIONAL SERVICES	CP401	Civil Operations Management	NA	1064942	Expense	Dooley St Depot Access road upgrade	100,000	170,000	205,000	0	375,000
396	REGIONAL SERVICES	CP401	Civil Operations Management	NA	1076599	Expense	Capital Works Contingency Fund	75,000	925,000	1,025,000	1,025,000	2,975,000
397	REGIONAL SERVICES	CP401	Civil Operations Management	NA	1125957	Expense	[N] Job truck for Mt Morgan - Civil Operations	0	85,000	0	0	85,000
398	REGIONAL SERVICES	CP401	Civil Operations Management	NA	1125958	Expense	[N] Tractor and Slasher - Civil Operations	0	100,000	0	0	100,000
399	REGIONAL SERVICES	CP401	Civil Operations Management Total					353,000	1,488,000	1,384,000	1,182,000	4,054,000
400	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster	NA	1076613	Expense	Rural - March 2017 Disaster Event Expenses	539,000	3,687,668	0	0	3,687,668
401	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster	NA	1077210	Revenue	Rural - March 2017 Disaster Event Revenue	-29,000	-4,519,859	0	0	-4,519,859
402	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster	NA	1117422	Expense	[R] RWC-RC - Scrubby Creek Dam (Revenue 1117423)	0	499,000	0	0	499,000
403	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster	NA	1117423	Revenue	[R] REV RWC-RC - Scrubby Creek Dam (Expense 1117422)	0	-230,400	-38,400	0	-268,800
404	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster	NA	1117424	Expense	[R] RWC-RC - Glenroy Crossing (Revenue 1117425)	0	65,000	0	0	65,000
405	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster	NA	1117425	Revenue	[R] REV RWC-RC - Glenroy Crossing (Expense 1117424)	-19,500	-39,000	-6,500	0	-45,500
406	REGIONAL SERVICES	CP412	March 2017 Rural Flood Disaster Total					490,500	-537,591	-44,900	0	-582,491
407	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1076618	Expense	Urban - March 2017 Disaster Event Expenses	430,000	1,047,286	0	0	1,047,286
408	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1077213	Revenue	Urban - March 2017 Disaster Event Revenue	0	-1,018,292	-113,144	0	-1,131,435
409	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1113755	Expense	Urban TCD Reaney St (Touch & Soccer fields) road upgrade	0	132,314	0	0	132,314
410	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1113755	Revenue	Cat D - Reaney Street (Revenue 1114232)	-39,215	-93,100	0	0	-93,100
411	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1114231	Revenue	Urban TCD betterment Pilbeam	-652,395	-1,304,789	-217,465	0	-1,522,254
412	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1114235	Expense	Urban TCD betterment Pilbeam	70,000	2,576,313	0	0	2,576,313
413	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1115315	Revenue	Water Street Rockhampton Betterment	-108,116	-216,231	-36,039	0	-252,270

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414	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster	NA	1116365	Expense	[U] UEC-CAT D Water Street Rockhampton Betterment (Revenue 1115315)	0	750,000	0	0	750,000
415	REGIONAL SERVICES	CP413	March 2017 Urban Flood Disaster Total					-299,725	1,873,501	-366,647	0	1,506,854
416	REGIONAL SERVICES	CP414	July 2016 Rural Disaster Event	NA	1068131	Revenue	Rural - July 2016 Disaster Event Revenue	0	-375,548	-79,060	0	-454,608
417	REGIONAL SERVICES	CP414	July 2016 Rural Disaster Event	NA	1068144	Expense	Rural - July 2016 Disaster Event Expenses - Rev Budget	50,000	740,600	0	0	740,600
418	REGIONAL SERVICES	CP414	July 2016 Rural Disaster Event Total					50,000	365,052	-79,060	0	285,992
419	REGIONAL SERVICES	CP415	July 2016 Urban Disaster Event	NA	1068141	Revenue	Urban - July 2016 Disaster Event Revenue	0	-88,916	-18,926	0	-107,842
420	REGIONAL SERVICES	CP415	July 2016 Urban Disaster Event	NA	1068147	Expense	Urban - July 2016 Disaster Event Expenses Rev Budget	0	189,264	0	0	189,264
421	REGIONAL SERVICES	CP415	July 2016 Urban Disaster Event Total					0	100,348	-18,926	0	81,422
422	REGIONAL SERVICES	CP416	2015 Rural disaster reconstruction	NA	1049076	Revenue	UCC-RC-Rural roads	-198,452	0	0	0	0
423	REGIONAL SERVICES	CP416	2015 Rural disaster reconstruction Total					-198,452	0	0	0	0
424	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1043507	Revenue	UCC-RC-Pilbeam Drive Betterment B	-570,279	0	0	0	0
425	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1049074	Revenue	UCC-RC-Urban roads Revenue	-235,792	0	0	0	0
426	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1057581	Revenue	[R] UCC-RC-Elphinstone St - Craig St to Shepherd St	-65,290	0	0	0	0
427	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1057582	Revenue	[R] UCC-RC-Dean St - Elphinstone St to Peter St	-142,024	0	0	0	0
428	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1059019	Revenue	Dean Street 72.15 Revenue Betterment Cat D	-153,158	0	0	0	0
429	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1059023	Revenue	Pilbeam Drive Restoration 103.15 Works Revenue	-1,265,000	0	0	0	0
430	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1061766	Revenue	York Street - Haynes St to Larcombe St (FW)	-26,254	0	0	0	0
431	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction	NA	1061947	Revenue	Frenchville Road 90.15 (Opp 271) Revenue Betterment	-13,095	0	0	0	0
432	REGIONAL SERVICES	CP417	2015 Urban disaster reconstruction Total					-2,470,892	0	0	0	0
433	REGIONAL SERVICES	CP420	Revenue Civil Operations	Mount Archer	1069399	Revenue	[N] UCC-REV-FP-Pilbeam Walkway Stage 1 Mt Archer Funding	-750,000	0	0	0	0
434	REGIONAL SERVICES	CP420	Revenue Civil Operations	Mount Archer	1079792	Revenue	[N] REV-Pilbeam Drive Walkway Connection to Frenchville Road	-300,000	-300,000	0	0	-300,000
435	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	0639627	Revenue	[R] Roads to Recovery Revenue Commonwealth Government	-2,103,057	-1,252,621	-1,051,529	-1,051,529	-3,355,679
436	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	0971907	Revenue	UEC-Bus Stops Program-Grant Income	-150,000	-150,000	-150,000	-150,000	-450,000
437	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	0993074	Revenue	Contribution from OMYA to South Ulam Road	-70,000	-70,000	-70,000	-70,000	-210,000
438	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1055936	Revenue	[N] D-640/2002 Road Maintenance Levy - Nine Mile Rd	-50,000	-60,000	-60,000	-60,000	-180,000
439	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1059015	Revenue	Revenue [N] UCC-FP-North St Canning St-West St	-155,000	0	0	0	0
440	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1061423	Revenue	Revenue [N] UCC-SW-Park St Drainage Scheme Stages 2B and 3	-159,271	0	0	0	0
441	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1065066	Revenue	[R] Sandy Creek Bridge - Renewal Funding	-169,000	0	0	0	0
442	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1065068	Revenue	[U] Local Govt Cycling Funding Program	-287,500	-197,000	0	0	-197,000
443	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1069578	Revenue	[U] REV Stanwell-Waroula Road - Ch 23.72 to Ch 28.22 Local Govt.	-580,134	0	0	0	0
444	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1069588	Revenue	[R] REV RWC-RC-Nine Mile Road Ch8.37-10.7 Local Government	-577,143	0	0	0	0
445	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1071732	Revenue	[R] REVENUE NorthRock Boat Ramp Carpark & Walkway W4Q	-462,675	0	0	0	0
446	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1071736	Revenue	[U] REVENUE Muellerville Walk Pathway W4Q	-37,800	0	0	0	0
447	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1076636	Revenue	[U] REV UCC-RC-Campbell St-Albert St-North St - TMR Contribution	-337,000	0	0	0	0
448	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1077216	Revenue	[U] Rev - Blackspot Funding General	0	-500,000	-500,000	-500,000	-1,500,000
449	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1077217	Revenue	[R] Rev - TIDS Funding	-829,954	-829,954	-829,954	-825,000	-2,484,908
450	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1077228	Revenue	[R] Rev-UCC-RC-Mason St-School to Norman (Expense 1068656)	-434,872	-700,000	0	0	-700,000
451	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1077230	Revenue	[N] Rev-UCC-NC-Jones St - Brosnan to Norman (Expense 1068657)	-371,207	-400,000	0	0	-400,000
452	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1078640	Revenue	[N] Rev-UWC-BS-Morgan Street Long Range Coach Stop	-12,800	-12,000	0	0	-12,000
453	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1078787	Revenue	[N] Rev - Footpath Funding W4Q - Round 1	-475,000	0	0	0	0
454	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1078984	Revenue	[R] Rev-UCC-AS-Kerrigan Street-Thozet Rd to Moyle St W4Q	-216,434	0	0	0	0
455	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1078985	Revenue	[R] Rev-UCC-AS-Lion Creek Road-Hamilton Av to Wandal Rd W4Q	-404,493	0	0	0	0
456	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079542	Revenue	[U] Rev - UCC-RC-Denham Street-Campbell Street Roundabout	-936,000	0	0	0	0
457	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079544	Revenue	[U] Rev - UCC-RC-Stanley Street-Alma Street Intersection	-222,000	0	0	0	0
458	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079793	Revenue	[U] REV-Macquarie Street Upgrade Works W4Q (Expense 1112828)	-250,000	-250,000	0	0	-250,000
459	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079796	Revenue	[N] REV-Footpath and Cycleway Package W4Q - Round 2	-262,500	-262,500	0	0	-262,500
460	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079797	Revenue	[R] REV-Straightening and Replacement of Street Signage W4Q	-75,000	-75,000	0	0	-75,000
461	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079798	Revenue	[U] REV-Mount Morgan CBD Footpath Upgrade W4Q Round 2	-250,000	-250,000	0	0	-250,000
462	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079799	Revenue	[U] REV-Gracemere CBD Footpath Upgrade W4Q Round 2	-250,000	-250,000	0	0	-250,000
463	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1079801	Revenue	[N] REV-Stapleton Park Flood Valves W4Q Round 2	-50,000	-50,000	0	0	-50,000
464	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1112596	Revenue	[R] Rev RWC-FW-Floodway W4Q Round 1 variation	-442,245	0	0	0	0
465	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	5000240	Revenue	Macquarie Street - Foster Street to Douglas Street	0	0	-387,082	0	-387,082
466	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1078917	Revenue	[R] UCC-Chancellors Estate defect repairs (Expense 1078641)	0	-90,000	0	0	-90,000
467	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1116136	Revenue	[N] Rev - UCC-SW-Park Street Drainage 5A - Tung Yeen Street (Expense 1116002)	-159,766	-372,788	0	0	-372,788
468	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1125959	Revenue	[R] Rev-UCC W&S Belmont Rd FRW to Edenbrook Boundary (Expense 1114224)	-220,000	0	0	0	0

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
469	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1125960	Revenue	[R] Rev-RWC BDG Calmorin Rd - Hansons Bridge - Renewal Funding (Expense 1076573)	0	-463,250	0	0	-463,250
470	REGIONAL SERVICES	CP420	Revenue Civil Operations	NA	1125961	Revenue	[R] Rev-RWC BDG Mt Hopeful Rd CH 0.4 - Renewal Funding (Expense 1076573)	0	-135,000	0	0	-135,000
471	REGIONAL SERVICES	CP420	Revenue Civil Operations	Pilbeam Theatre	1125962	Revenue	[U] Rev-UCC-RC-Quay Ln & Pilbeam Theatre Carpark	0	-95,000	0	0	-95,000
472	REGIONAL SERVICES	CP420	Revenue Civil Operations Total					-12,050,851	-6,765,113	-3,048,565	-2,656,529	-12,470,207
473	REGIONAL SERVICES	CP422	Rural Operations West	Bridges and Major Culverts	1034479	Expense	Mount Hopeful Road - Ch 0.4	0	379,000	0	0	379,000
474	REGIONAL SERVICES	CP422	Rural Operations West	Bridges and Major Culverts	1063380	Expense	Bishop Road - Louisa Creek Bridge	6,500	0	0	0	0
475	REGIONAL SERVICES	CP422	Rural Operations West	Bridges and Major Culverts	1063381	Expense	South Yaamba Road - Sandy Creek	446,000	0	0	0	0
476	REGIONAL SERVICES	CP422	Rural Operations West	Bridges and Major Culverts	1076573	Expense	Calmorin Road - Hansons Bridge	60,000	925,000	0	0	925,000
477	REGIONAL SERVICES	CP422	Rural Operations West	Bridges and Major Culverts	5000430	Expense	Old Capricorn Highway - Scrubby Creek Bridge	0	0	0	51,000	51,000
478	REGIONAL SERVICES	CP422	Rural Operations West	Bridges and Major Culverts	5000430	Expense	O'Shannessy Street - Replace culvert with low level f'way	0	0	0	51,000	51,000
479	REGIONAL SERVICES	CP422	Rural Operations West	Bridges and Major Culverts	1125964	Expense	[U] RWC-BDG Glenroy Rd - Louisa Creek Bridge	0	51,000	0	472,000	523,000
480	REGIONAL SERVICES	CP422	Rural Operations West	Carparks	1067587	Expense	Mount Morgan Scenic Lookout	170,000	0	0	0	0
481	REGIONAL SERVICES	CP422	Rural Operations West	Footpaths / Cycleways	1078785	Expense	Mt Usher Road - Gum Tree Av to Toilet Block W4Q Ro	68,000	0	0	0	0
482	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	0971818	Expense	Renewal of Unsealed Road Gravel Program A	2,000,000	2,053,000	2,000,000	2,000,000	6,053,000
483	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	0992899	Expense	South Ulam Road - Widening 2017 use 1078559	201,100	306,000	0	0	306,000
484	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1007064	Expense	Annual Reseal Program	200,000	410,000	399,000	400,000	1,209,000
485	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1047035	Expense	Struck Oil Road - Ch 1.20 to 1.80	962	0	0	0	0
486	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1047040	Expense	Nine Mile Road - Ch 7.85-10.68 (Floodway)	21,750	513,000	0	0	513,000
487	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064917	Expense	Arthur Street (Westwood) - Ch 2.49	35,700	0	0	0	0
488	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064919	Expense	Bishop Road - Ch 3.41	110,000	0	0	0	0
489	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064920	Expense	J Pierce Road - Ch 1.54	45,900	0	0	0	0
490	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064921	Expense	Lion Mountain Road - Ch4.32, 3.26, 6.86	153,000	0	0	0	0
491	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064922	Expense	Stanwell-Waroula Rd - Ch23.75 to 28.25	537,000	0	0	0	0
492	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064924	Expense	Neerkol Road (Stanwell)	28,000	0	0	0	0
493	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064926	Expense	Wyvills Road - Ch 0.13	26,000	0	0	0	0
494	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1064927	Expense	Sheldrake Road	32,000	0	461,000	0	461,000
495	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1069727	Expense	Nine Mile Road - Ch 8.39-9.99 (Floodway Stage 2)	1,303,000	0	0	0	0
496	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1069728	Expense	Stanwell-Waroula Road - Ch 0.24 to Ch 2.24 Local Govt.	615,000	0	0	0	0
497	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1070706	Expense	Isabella Street (Stanwell) - Ch 0.4 to 0.67	47,000	0	0	0	0
498	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1076217	Expense	Kabra - Scrubby Creek Road (Kabra) - Ch 0.8 -to 1.8	390,000	0	0	0	0
499	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1076398	Expense	Gregory Street - seal road	86,000	0	0	0	0
500	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1076551	Expense	Cherryfield Road - Reigal Street to Ashford Street	7,000	400,000	0	0	400,000
501	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1076574	Expense	Malchi-Nine Mile Road - Ch 7.5 to Ch 9.5	5,000	0	0	0	0
502	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1076585	Expense	Rosewood Road - Ch 42.69, 45.89, 48.11	107,100	0	0	0	0
503	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078452	Expense	Twelve Mile Road- CH 1.55 W4Q	75,000	0	0	0	0
504	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078453	Expense	Dalma-Ridgeland Road - CH 8.4 W4Q	54,000	0	0	0	0
505	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078454	Expense	Glenroy Marlborough Road - CH 7.24 W4Q	34,000	0	0	0	0
506	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078455	Expense	Limestone Road (Mt Morgan) - CH 1.23 W4Q	32,000	0	0	0	0
507	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078456	Expense	Upper Ulam Road - CH 12.5 W4Q	31,000	0	0	0	0
508	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078457	Expense	Morinish Road - CH 5.13 W4Q	30,000	0	0	0	0
509	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078458	Expense	South Yaamba Road - CH 9.7 W4Q	85,000	0	0	0	0
510	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078459	Expense	Garnant Road - CH 3.03 W4Q	56,000	0	0	0	0
511	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078460	Expense	Garnant Road - CH 6.08 W4Q	30,000	0	0	0	0
512	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1078461	Expense	Glenroy Road - CH 11.28 W4Q	46,000	0	0	0	0
513	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1079263	Expense	Boongary Road - Kabra Road Intersection	50,000	0	846,000	0	846,000
514	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1112524	Expense	Kabra-Scrubby Ck Road - Malchi-Nine Mile Road Intersection	30,000	0	0	0	0
515	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1114253	Expense	Alton Downs-Nine Mile Road - Ch 1.50 to Ch 4.70	350,000	0	209,000	261,000	470,000
516	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1116263	Expense	Bishop Road Ch 0.06	50,000	0	0	0	0
517	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Aremby Road Ch 00 to 6.58 , bitumen seal	0	0	209,000	0	209,000
518	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Arthur Street (Westwood) - Ch 00 to 0.80	0	0	0	209,000	209,000
519	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Bobs Creek Road - Ch 00-1.60	0	0	418,000	0	418,000
520	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Bobs Creek Road - Ch 2.36 to 3.44 , bitumen seal	0	0	0	275,000	275,000
521	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Floodways CP422 - Bulk Allocation	0	0	400,000	400,000	800,000
522	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Glenroy Road - Ch 8.50 to 19.90 , bitumen seal	0	0	320,000	0	320,000
523	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Milner Road - Ch 0.25 to 0.55 , bitumen seal	0	0	105,000	0	105,000
524	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Nugget Ave (Bouldercombe) - Ch 0.28 to 1.12, bitumen seal	0	0	210,000	0	210,000
525	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Pink Lily Road - Ch 1.2 to Ch 2.0	0	0	209,000	0	209,000
526	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	South Yaamba Road - Ch 0.00 to 1.20	0	0	236,000	0	236,000
527	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	5000430	Expense	Webb Road (Bouldercombe) - bitumen seal 700m	0	0	0	179,000	179,000
528	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125963	Expense	[U] RWC-FW Glenroy Marlborough Rd - Ch 25.98	0	35,000	0	0	35,000
529	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125965	Expense	[R] RWC-RC Griffith St (Stanwell) - Ch 0 to 0.25	0	73,000	0	0	73,000
530	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125966	Expense	[U] RWC-FW Gum Tree Avenue - Ch 0.40 (upgrade floodway)	0	200,000	0	0	200,000

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
531	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125967	Expense	[U] RWC-FW Kalapa Black Mtn Rd - Ch 4.04, 3.17, 5.42, 5.71, 6.68, 7.23 & 7.99	0	148,000	0	0	148,000
532	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125968	Expense	[U] RWC-FW Morinish Rd - Ch 6.07	0	30,000	0	0	30,000
533	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125969	Expense	[U] RWC-FW Moses Rd - Ch 3.13, 5.19 & 5.29	0	70,000	0	0	70,000
534	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125970	Expense	[U] RWC-FW Rosewood Rd - Ch 36.55	0	35,000	0	0	35,000
535	REGIONAL SERVICES	CP422	Rural Operations West	Roads and Traffic	1125971	Expense	[U] RWC-FW Seymour Rd - Ch 0.26, 0.82	0	75,000	0	0	75,000
536	REGIONAL SERVICES	CP422	Rural Operations West	Stormwater & Floodplain Mgt	1078298	Expense	Melville Street Open Channel	0	0	68,000	0	68,000
537	REGIONAL SERVICES	CP422	Rural Operations West Total					7,655,012	5,703,000	6,090,000	4,298,000	16,091,000
538	REGIONAL SERVICES	CP427	Central Urban Operations	Bridges and Major Culverts	1033868	Expense	Bridge Rehabilitation - Bulk Allocation	150,000	250,000	200,000	200,000	650,000
539	REGIONAL SERVICES	CP427	Central Urban Operations	Bridges and Major Culverts	1076610	Expense	Quay Street - Gavial Creek Bridge Major Renewal	100,000	1,000,000	2,000,000	0	3,000,000
540	REGIONAL SERVICES	CP427	Central Urban Operations	Carparks	1067588	Expense	Ski Gardens Boatramp Carpark	124,000	0	0	0	0
541	REGIONAL SERVICES	CP427	Central Urban Operations	Carparks	1071934	Expense	NorthRock Boat Ramp Carpark & Walkway W4Q	186,000	0	0	0	0
542	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	0943162	Expense	Footpath Reconstruction - Bulk Allocation	279,583	256,000	256,000	256,000	768,000
543	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1015807	Expense	Thozet Road - Lilley Ave to Zervos Avenue	342,000	0	0	0	0
544	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1046043	Expense	Talford Street - Albert Street to North Street	230,000	0	0	0	0
545	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1064934	Expense	Haynes Street - Richardson Road to Harriette Street	60,000	0	0	0	0
546	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1069160	Expense	North Street - Campbell Street to Victoria Parade (Cycle route improvements)	20,000	364,000	0	0	364,000
547	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1070707	Expense	North Street - Campbell Street to Eventide Nursing Home	12,000	0	0	0	0
548	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1070708	Expense	Kerrigan Street - Underpass of Roundabout	625,000	0	0	0	0
549	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1071937	Expense	Muellerville Walk Pathway W4Q1	185,000	0	0	0	0
550	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1076555	Expense	German Street - Rosewood Drive to Sunset Drive	10,000	0	0	0	0
551	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1078546	Expense	Richardson Road - Bruigom Street to Norman Road W4Q1	185,000	0	0	0	0
552	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1078780	Expense	Frenchville Road - existing FP to Pilbeam Dr W4Q	38,500	0	0	0	0
553	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1112830	Expense	Footpath and cycleway Round 2 W4Q	55,000	470,000	0	0	470,000
554	REGIONAL SERVICES	CP427	Central Urban Operations	Footpaths / Cycleways	1125974	Expense	[R]-UCC Kerb Ramp Program - Bulk Allocation	0	25,000	25,000	25,000	75,000
555	REGIONAL SERVICES	CP427	Central Urban Operations	Marine Infrastructure	1076728	Expense	Lucius Street Recreational Fishing Platform (Div 6)	35,000	0	0	0	0
556	REGIONAL SERVICES	CP427	Central Urban Operations	Mount Archer	1069398	Expense	Pilbeam Walkway Stage 1 Mt Archer	63,000	0	0	0	0
557	REGIONAL SERVICES	CP427	Central Urban Operations	Mount Archer	1112829	Expense	Pilbeam Drive - Walkway connection to Frenchville Road	11,235	589,000	0	0	589,000
558	REGIONAL SERVICES	CP427	Central Urban Operations	NA	1068793	Expense	Miscellaneous Small Plant Purchases	50,000	0	0	0	0
559	REGIONAL SERVICES	CP427	Central Urban Operations	NA	1076723	Expense	[N] Division 3 - FP - Rockonia Road (Connor to Stack)	40,000	0	0	0	0
560	REGIONAL SERVICES	CP427	Central Urban Operations	NA	1125936	Expense	[N] Marine Infrastructure Design	0	100,000	0	0	100,000
561	REGIONAL SERVICES	CP427	Central Urban Operations	Pilbeam Theatre	1125976	Expense	[U] UCC RC Quay Ln & Pilbeam Theatre Carpark (Revenue)	0	513,000	0	0	513,000
562	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	0943183	Expense	Misc Traffic Light Upgrades - (PAPL to Radio Link)	0	157,000	209,000	0	366,000
563	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	0971784	Expense	Annual Reseal Program	2,835,000	4,095,000	4,408,000	4,407,500	12,910,500
564	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	0971789	Expense	Street Lighting Improvement Program	32,540	0	0	0	0
565	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	0984745	Expense	Streetlighting Improvement Program	5,000	50,000	0	0	50,000
566	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	0984775	Expense	Road Safety Minor Works Program	234,167	205,000	246,000	256,000	707,000
567	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	0986663	Expense	Guard Rail Renewal - Bulk Allocation	50,000	50,000	50,000	50,000	150,000
568	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	0987922	Expense	Bus Stop Program	300,000	308,000	308,000	256,000	872,000
569	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1033834	Expense	Bevis St - Wandal Road to Cavell Street	230,000	0	0	0	0
570	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1046420	Expense	Bertram Street - Main St to Thomasson St	235,000	0	0	0	0
571	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1047047	Expense	Hindley Street - Elphinstone Street to Livingstone Street	0	190,000	0	0	190,000
572	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1064937	Expense	CBD Roads Bulk Allocation for Pavement Rehabilitation	17,000	0	0	0	0
573	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1064938	Expense	Berserker Street - Simpson Street to Robinson Street	560,000	175,000	0	0	175,000
574	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1064939	Expense	Unnamed Laneway - Off Canning St	3,500	0	0	0	0
575	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1064941	Expense	Campbell Street - Albert Street to North Street	408,000	0	0	0	0
576	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1064945	Expense	Upper Dawson Road - Nathan Street to Wakefield Street	700,000	510,000	0	0	510,000
577	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1064953	Expense	Denison Street - Derby Street Intersection (Blackspot)	42,000	0	0	0	0
578	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1064954	Expense	Denison Street - Denham Street Intersection (Blackspot)	45,000	0	0	0	0
579	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1066613	Expense	Campbell Street - North Street Intersection	72,450	0	0	0	0
580	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1068656	Expense	Mason Avenue - Hotham Close to Norman Road	300,000	835,000	0	0	835,000
581	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1068657	Expense	Jones Street - Brosnan Crescent to Norman Road	371,207	400,000	0	0	400,000
582	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1072633	Expense	Glenmore Road - Main Street to NC Railway	400,000	305,000	0	0	305,000
583	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1073230	Expense	Park St - Glenmore Road to Haynes Street	660,000	0	0	0	0
584	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1074782	Expense	Campbell Street - North Street to Mary Blow Drive	530,000	0	0	0	0
585	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1074783	Expense	Bridge Street - Yeppoon Railway to Queen Elizabeth Drive	301,000	300,000	0	0	300,000
586	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1074786	Expense	Clanfield Street - Wooster Street to Simpson Street	455,000	400,000	0	0	400,000
587	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076401	Expense	Pilbeam Drive Reseal	115,000	315,000	0	0	315,000
588	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076565	Expense	Bolsover Street - Archer Street to Stanley Street	200,000	0	308,000	205,000	513,000
589	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076566	Expense	Quay Street - William Street to Derby street	0	713,000	0	0	713,000
590	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076578	Expense	Dean Street - Talbot Street to Elphinstone Street	775,200	0	0	0	0
591	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076579	Expense	Haynes Street - Hollingsworth Street to Byrne Street	0	72,400	0	0	72,400
592	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076580	Expense	Main Street - Pearce Street to Rodger Street	405,000	100,000	0	0	100,000

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593	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076582	Expense	Power Street - Frontage of No. 34	255,000	0	0	0	0
594	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076583	Expense	Rodger Street - Medcraf Street to Buzacott Street	280,000	0	0	0	0
595	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076595	Expense	Archer Street - Alma Street to Talford Street	380,000	0	0	0	0
596	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076596	Expense	Blackspace Allocation for 100% Projects	0	500,000	500,000	500,000	1,500,000
597	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076597	Expense	Boundary Road - Norman Road Intersection Upgrade	10,000	0	0	703,000	703,000
598	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076602	Expense	Denison Street - Fitzroy Street to Albert Street	120,000	0	0	0	0
599	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076605	Expense	Heavy Patching / Pavement Rehabilitation - Bulk Allocation	400,000	410,000	410,000	410,000	1,230,000
600	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1076617	Expense	Thozet Road - Lilley Avenue to Zervos Avenue	400,000	0	0	0	0
601	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1077716	Expense	Stanley Street - Alma Street Intersection	222,000	0	0	0	0
602	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1077717	Expense	Denham Street - Campbell Street Roundabout	936,000	0	0	0	0
603	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1077724	Expense	Campbell Street - Cambridge Street to Albert Street	9,000	0	603,000	0	603,000
604	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1078220	Expense	Horwell Road - Rattenbury Road to Caporn Road	137,000	0	0	0	0
605	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1078299	Expense	Archer Street - Campbell Street to Kent Street	72,000	0	0	0	0
606	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1078549	Expense	Frenchville School Parking (Traffic Signal Upgrade)	28,000	0	0	0	0
607	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1078641	Expense	Chancellors Estate defect repairs	8,000	82,000	0	0	82,000
608	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1078981	Expense	Kerrigan Street - Thozet Road to Moyle Street W4Q	245,000	0	0	0	0
609	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1078982	Expense	Lion Creek Road - Hamilton Avenue to Wandal Road W4Q	456,000	0	0	0	0
610	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1079049	Expense	Farm Street - Scott Street Intersection (Traffic Signal Upgrade)	28,000	0	0	0	0
611	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1079050	Expense	Farm Street - Alexandra Street Intersection (Traffic Signal Upgrade)	30,000	0	0	0	0
612	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1079051	Expense	Thozet Road - Elphinstone Street Intersection (Traffic Signal Upgrade)	31,000	0	0	0	0
613	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1079052	Expense	Alexandra Street - Main Street Intersection (Traffic Signal Upgrade)	30,000	0	0	0	0
614	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1079053	Expense	Bolsover Street - North Street Intersection (Traffic Signal Upgrade)	40,000	0	0	0	0
615	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1112831	Expense	Replacement & straightening Street Signage W4Q2	30,000	120,000	0	0	120,000
616	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1114224	Expense	Belmont Road - FRW Entrance to Edenbrook Boundary	0	220,000	0	0	220,000
617	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1114225	Expense	Pilbeam Drive - Safety Audit Works	0	30,000	154,000	154,000	338,000
618	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Alexandra Street - Farm Street to Maloney Street	0	0	461,000	461,000	922,000
619	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Boundary Road - Kidd Street to Norman Road	0	0	313,000	200,000	513,000
620	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	CBD Laneway Improvements (resurfacing plus drainage)	0	0	0	369,000	369,000
621	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Denison Street - Derby Street to Stanley Street	0	0	154,000	0	154,000
622	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Roads CP427 - Bulk Allocation	0	0	0	2,574,000	2,574,000
623	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Robison Street - Dooley Street to 260m south	0	0	615,000	0	615,000
624	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Talbot Street - Berserker Street to Clanfield Street	0	0	410,000	600,000	1,010,000
625	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Upper Dawson Road - Brecknell Street to Ward Street	0	0	420,000	0	420,000
626	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Victoria Parade - North Street to Quest Apartments	0	0	0	2,050,000	2,050,000
627	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Yewdale Drive - Richardson Road to Feez Street	0	0	461,000	0	461,000
628	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	5000450	Expense	Upper Dawson Road - King Street to Brecknell Street	0	0	400,000	0	400,000
629	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1125934	Expense	[R] UCC-RC-Haig Street-Wandal Road to Cavell Street	0	500,000	0	0	500,000
630	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1125972	Expense	[R]-UCC-RC Alexander St - Richardson Rd to Moores Creek Rd	0	2,100,000	1,600,000	1,300,000	5,000,000
631	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1125973	Expense	[R]-UCC-RC Bennett St - Ford St to Eldon St	0	205,000	0	0	205,000
632	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1125975	Expense	[R]-UCC-RC North St - Hospital to Hunter St	0	205,000	0	0	205,000
633	REGIONAL SERVICES	CP427	Central Urban Operations	Roads and Traffic	1125977	Expense	[R]-UCC-RC Schultz St - Denham St Ext to Verney St	0	188,000	0	0	188,000
634	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	0984749	Expense	Caribbea Estate Satge 2	230,000	0	0	0	0
635	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1033076	Expense	Denham Street - West Street to George Street	0	0	308,000	0	308,000
636	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1033900	Expense	Replace Stormwater Inlets	95,000	95,000	95,000	95,000	285,000
637	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1056837	Expense	Wackford Street Drainage (Stage 1)	280,000	720,000	1,860,000	0	2,580,000
638	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1056905	Expense	Alexander Street Drainage	100,000	0	0	0	0
639	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1063511	Expense	Quay Lane - North Street to Albert Street	5,000	65,000	0	0	65,000
640	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1064936	Expense	Stack St Stage 2	255,000	0	0	0	0
641	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1064948	Expense	Cheney St Drainage Upgrade - Contribution to Development	0	0	900,000	0	900,000
642	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1064950	Expense	Bawden St - extsion pipe past No10	45,000	0	0	0	0
643	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1064951	Expense	Western St - Meade Street intersection	165,000	0	0	0	0
644	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1076402	Expense	Webber Park Stage 1A inlets/outlets	0	1,210,000	0	0	1,210,000
645	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1076584	Expense	Stormwater - Minor Capital Program	26,000	100,000	113,000	103,000	316,000
646	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1076619	Expense	South Rockhampton Main Drain	160,000	0	0	513,000	513,000
647	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1077719	Expense	Rogar Avenue Frenchville Drainage	18,000	0	0	0	0
648	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1077720	Expense	PCYC Berserker Flood Valves W4Q Round 2	30,000	70,000	0	0	70,000
649	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	1116002	Expense	Park Street Drainage - Stage 5A Tung Yeen St	0	887,592	0	0	887,592
650	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	5000450	Expense	Robison Street - Park Street to Dooley Street	0	0	0	472,000	472,000
651	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	5000450	Expense	Stormwater - Bulk Allocation	0	0	0	1,387,000	1,387,000
652	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	5000450	Expense	Wackford Street Drainage - Stage 3 (Harriette St)	0	0	0	666,000	666,000

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653	REGIONAL SERVICES	CP427	Central Urban Operations	Stormwater & Floodplain Mgt	5000450	Expense	Caribea Estate Drainage - Stage 3 (Inlets)	0	0	51,000	51,000	102,000
654	REGIONAL SERVICES	CP427	Central Urban Operations Total					18,639,382	20,454,992	17,838,000	18,263,500	56,556,492
655	REGIONAL SERVICES	CP428	West Urban Operations	Carparks	1112133	Expense	Pattison Road Carpark	15,000	0	0	0	0
656	REGIONAL SERVICES	CP428	West Urban Operations	Footpaths / Cycleways	1064959	Expense	Ranger Street - Barry Street to Fisher Street	2,500	0	0	0	0
657	REGIONAL SERVICES	CP428	West Urban Operations	Footpaths / Cycleways	1077235	Expense	Lawrie Street - Bicycle Maintenance Station	0	0	0	8,000	8,000
658	REGIONAL SERVICES	CP428	West Urban Operations	Footpaths / Cycleways	1078782	Expense	Johnson Road - Fisher Street to Labanka Court W4Q Round 1	77,000	0	0	0	0
659	REGIONAL SERVICES	CP428	West Urban Operations	Footpaths / Cycleways	1078784	Expense	Fisher Street - Johnson Road to Russell Street W4Q Round	70,000	0	0	0	0
660	REGIONAL SERVICES	CP428	West Urban Operations	Footpaths / Cycleways	1112832	Expense	Morgan Street - CBD inc improve seating and rubbish bins	80,000	420,000	0	0	420,000
661	REGIONAL SERVICES	CP428	West Urban Operations	Footpaths / Cycleways	1112833	Expense	Gracemere CBD W4Q Round 2	20,000	480,000	0	0	480,000
662	REGIONAL SERVICES	CP428	West Urban Operations	Footpaths / Cycleways	1114223	Expense	Bland Street - Johnson rd (Cemetery frontage) to Arlott Street	140,000	0	0	0	0
663	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	0945995	Expense	Annual Reseal Program	262,977	513,000	507,000	482,000	1,502,000
664	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1047072	Expense	Low Cost Seals - minor roads	30,000	103,000	103,000	103,000	309,000
665	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1064038	Expense	Capricorn Street - Gracemere Creek extend to Middle Rd	800,000	0	0	0	0
666	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1064039	Expense	Macquarie Street - Foster Street to Douglas Street	0	0	1,333,000	820,000	2,153,000
667	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1064964	Expense	Middle Road - Capricorn Street to Macquarie street (Stage 3)	295,000	0	0	0	0
668	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1076592	Expense	Morgan Street - Upgrade as part of streetscape	20,000	185,000	0	0	185,000
669	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1077240	Expense	Pepperina Lane - William Street to East Street	142,000	0	0	0	0
670	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1077245	Expense	William Street (Mt Morgan) - East Street to Black Street	0	0	41,000	0	41,000
671	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1077246	Expense	Byrnes Parade - Service Road	0	6,000	0	0	6,000
672	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1078547	Expense	Morgan Street Long Range Coach Stop	0	50,000	0	0	50,000
673	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1112828	Expense	Macquarie Street - Sommerset Road to Foster Street W4Q	95,000	405,000	0	0	405,000
674	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1113423	Expense	Rifle Range Road Profiling CH 0.0 - 0.05 0.1 - 0.15 k	6,000	0	0	0	0
675	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	5000470	Expense	Johnson Road - Charles Crescent to Labanka Crescent	0	0	0	400,000	400,000
676	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	5000470	Expense	Mt Morgan Depot Reseal	0	0	103,000	0	103,000
677	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	5000470	Expense	Sommerset Road - Macquarie Street to No. 31	0	0	513,000	0	513,000
678	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1125978	Expense	[R]-UWC-RC Baree Crescent	0	27,000	0	0	27,000
679	REGIONAL SERVICES	CP428	West Urban Operations	Roads and Traffic	1125979	Expense	[R]-UWC-RC Ranger St - Fisher St to Lawrie St	0	106,000	0	0	106,000
680	REGIONAL SERVICES	CP428	West Urban Operations	Stormwater & Floodplain Mgt	0971793	Expense	Replace Stormwater Inlets	51,000	0	0	0	0
681	REGIONAL SERVICES	CP428	West Urban Operations	Stormwater & Floodplain Mgt	1047071	Expense	Brooks St Drainage FSC Plan 387	30,000	0	0	0	0
682	REGIONAL SERVICES	CP428	West Urban Operations	Stormwater & Floodplain Mgt	1112479	Expense	Byrnes Parade - Roche Street to Possum Street	6,000	0	0	0	0
683	REGIONAL SERVICES	CP428	West Urban Operations Total					2,142,477	2,295,000	2,600,000	1,813,000	6,708,000
684	REGIONAL SERVICES	CP430	Engineering services	NA	0580823	Expense	Infrastructure Planning - Land Acquisitions and Resumptions	385,205	0	0	0	0
685	REGIONAL SERVICES	CP430	Engineering services	NA	0971899	Expense	LDCC Equipment Upgrade	0	0	0	10,000	10,000
686	REGIONAL SERVICES	CP430	Engineering services	NA	0987768	Expense	[U] Traffic and Road Safety Minor Works Program	57,000	0	0	0	0
687	REGIONAL SERVICES	CP430	Engineering services	NA	1017255	Expense	[N] Preliminary design and conceptual layouts	161,336	157,000	157,000	157,000	471,000
688	REGIONAL SERVICES	CP430	Engineering services	NA	1066683	Expense	[N] Webber Park Drainage Scheme Stage 1	15,000	0	0	0	0
689	REGIONAL SERVICES	CP430	Engineering services	NA	1068928	Expense	[N] Drainage - Wackford Street Park Avenue	60,000	0	0	0	0
690	REGIONAL SERVICES	CP430	Engineering services	NA	1070709	Expense	[N] Purchase of Charles Street Residence (SES)	46,309	0	0	0	0
691	REGIONAL SERVICES	CP430	Engineering services	NA	5000330	Expense	Renewal of Design Office Survey equipment	0	0	0	77,000	77,000
692	REGIONAL SERVICES	CP430	Engineering services Total					724,850	157,000	157,000	244,000	558,000
693	REGIONAL SERVICES	CP431	Engineering services revenue	NA	0637788	Revenue	[N] Developer Contributions Roadworks	-1,000,000	-500,000	-1,000,000	-1,000,000	-2,500,000
694	REGIONAL SERVICES	CP431	Engineering services revenue Total					-1,000,000	-500,000	-1,000,000	-1,000,000	-2,500,000
695	REGIONAL SERVICES	CP460	Major projects	NA	1112120	Expense	[N] Riverbank - Toonooba Park Amenities (Quay St)	350,000	0	0	0	0
696	REGIONAL SERVICES	CP460	Major projects	NA	1125992	Expense	[N] Supercars	0	1,500,000	18,500,000	0	20,000,000
697	REGIONAL SERVICES	CP460	Major projects	NA	1125992	Revenue	[N] Supercars	0	-1,000,000	-19,000,000	0	-20,000,000
698	REGIONAL SERVICES	CP460	Major projects	Riverbank	1049206	Expense	[N] Riverbank Upper-Stage 1A Quay St-Fitzroy St to Denham St	129,204	0	0	0	0
699	REGIONAL SERVICES	CP460	Major projects	Riverbank	1049207	Expense	[N] Riverbank Upper-Stage 1B Quay St - Denham St to William St	658,113	0	0	0	0
700	REGIONAL SERVICES	CP460	Major projects	Riverbank	1049208	Expense	[N] Riverbank Upper-Stage 1C&D Denham St - Quay St to East St	2,800,000	0	0	0	0
701	REGIONAL SERVICES	CP460	Major projects	Riverbank	1049208	Revenue	[N] Riverbank Upper-Stage 1C&D Denham St - Quay St to East St	-1,000,000	0	0	0	0
702	REGIONAL SERVICES	CP460	Major projects	Riverbank	1049209	Expense	[N] Riverbank Lower - Stage 2A Central Activation Area	11,000,000	0	0	0	0
703	REGIONAL SERVICES	CP460	Major projects	Riverbank	1049209	Revenue	[N] Riverbank Lower - Stage 2A Central Activation Area	-8,384,025	0	0	0	0
704	REGIONAL SERVICES	CP460	Major projects Total					5,553,292	500,000	-500,000	0	0
705	REGIONAL SERVICES	CP470	CBD cultural precinct	Cultural Precinct	1070713	Expense	[N] CBD Cultural Precinct - Land Acquisition	2,100,000	0	0	0	0
706	REGIONAL SERVICES	CP470	CBD cultural precinct	Cultural Precinct	1070714	Expense	[U] CBD Cultural Precinct - Design	1,200,000	1,600,000	0	0	1,600,000
707	REGIONAL SERVICES	CP470	CBD cultural precinct	Cultural Precinct	1070714	Revenue	[U] CBD Cultural Precinct - Design	-2,000,000	0	0	0	0
708	REGIONAL SERVICES	CP470	CBD cultural precinct	Cultural Precinct	1073144	Revenue	[N] Construction of new Art Gallery	0	-2,000,000	-7,500,000	-10,500,000	-20,000,000
709	REGIONAL SERVICES	CP470	CBD cultural precinct	Cultural Precinct	1076600	Expense	[N] New Art Gallery Construction	0	2,000,000	15,000,000	14,500,000	31,500,000
710	REGIONAL SERVICES	CP470	CBD cultural precinct	Cultural Precinct	1076941	Expense	[N] CBD Cultural Precinct - Demolish One East St Property	100,000	200,000	0	0	200,000
711	REGIONAL SERVICES	CP470	CBD cultural precinct	Cultural Precinct	5000510	Revenue	CBD Cultural Precinct - Donations	0	0	0	-1,370,000	-1,370,000
712	REGIONAL SERVICES	CP470	CBD cultural precinct	NA	1076940	Expense	[N] Car Parking Solution for CBD	150,000	50,000	0	513,000	563,000
713	REGIONAL SERVICES	CP470	CBD cultural precinct	NA	1079503	Expense	[N] CBD Car Parking - Purchase of 135 & 143 Alma St	1,400,000	200,000	0	0	200,000
714	REGIONAL SERVICES	CP470	CBD cultural precinct Total					2,950,000	2,050,000	7,500,000	3,143,000	12,693,000
715	REGIONAL SERVICES	CP480	Strategic projects regional serv	NA	1031086	Expense	[N] Levee Bank South Rockhampton	700,000	6,000,000	29,000,000	29,000,000	64,000,000
716	REGIONAL SERVICES	CP480	Strategic projects regional serv	NA	1031086	Revenue	[N] Levee Bank South Rockhampton	0	0	-27,500,000	-27,500,000	-55,000,000

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717	REGIONAL SERVICES	CP480	Strategic projects regional serv	NA	1076553	Expense	[N] TMR land purchases - Parkhurst / Gracemere	0	500,000	0	0	500,000
718	REGIONAL SERVICES	CP480	Strategic projects regional serv	NA	1076554	Revenue	[N] TMR land sales - Parkhurst / Gracemere	-1,000,000	0	0	0	0
719	REGIONAL SERVICES	CP480	Strategic projects regional serv	NA	1114221	Expense	[N] Olive St - Site Investigation	150,000	0	0	0	0
720	REGIONAL SERVICES	CP480	Strategic projects regional serv	NA	1114222	Expense	[N] Werribee St - Site Investigation	150,000	0	0	0	0
721	REGIONAL SERVICES	CP480	Strategic projects regional serv Total					0	6,500,000	1,500,000	1,500,000	9,500,000
722	REGIONAL SERVICES	CP620	Waste	Lakes Ck Landfill	0580971	Expense	[N] Lakes Creek Rd Landfill - Capping Trimming Construction	580,000	487,216	0	0	487,216
723	REGIONAL SERVICES	CP620	Waste	Lakes Ck Landfill	1047107	Expense	[N] Lakes Creek Road Landfill - Life Extension	2,832,000	2,050,000	4,500,000	0	6,550,000
724	REGIONAL SERVICES	CP620	Waste	Lakes Ck Landfill	1116590	Expense	[N] Lakes Creek Road Landfill - Life Extension interim capping and cover	0	0	595,000	595,000	1,190,000
725	REGIONAL SERVICES	CP620	Waste	Lakes Ck Landfill	1116591	Expense	[N] Lakes Creek Road Landfill - Life Extension final capping & rehabilitation	168,000	0	0	0	0
726	REGIONAL SERVICES	CP620	Waste	NA	0959221	Expense	Gracemere WTS Design and Construction	0	70,000	0	0	70,000
727	REGIONAL SERVICES	CP620	Waste	NA	0983826	Expense	[R] Rubbish Bins - Rockhampton Regional Council Renewal Program	0	180,000	180,000	180,000	540,000
728	REGIONAL SERVICES	CP620	Waste	NA	0984024	Expense	[N] Capping & Closure of Stage 1 & 2 - Gracemere Landfill	151,123	0	50,000	315,000	365,000
729	REGIONAL SERVICES	CP620	Waste	NA	1066422	Expense	[N] LCR Pedestrian Path from Office to WTS	60,000	0	0	0	0
730	REGIONAL SERVICES	CP620	Waste	NA	1066431	Expense	[N] LCR Stormwater outlets at WTS	160,000	0	0	0	0
731	REGIONAL SERVICES	CP620	Waste	NA	1066667	Expense	[N] Purchase of Automatic Tarping Machine	0	0	30,000	0	30,000
732	REGIONAL SERVICES	CP620	Waste	NA	1076955	Expense	[U] LCR Carpark Upgrade Front Office Area	216,000	0	0	0	0
733	REGIONAL SERVICES	CP620	Waste	NA	1078945	Expense	[R] LCR Electric & Boundary Fence	60,000	0	100,000	0	100,000
734	REGIONAL SERVICES	CP620	Waste	NA	1112620	Expense	[R] Water evaporation system Lakes Creek Landfill	150,000	0	0	120,000	120,000
735	REGIONAL SERVICES	CP620	Waste	NA	1116285	Expense	Leachate Treatment System to allow discharge to sewer	65,000	0	1,000,000	0	1,000,000
736	REGIONAL SERVICES	CP620	Waste	NA	5000600	Expense	Water Truck / Fire Cannon / Hose Reels	0	0	70,000	0	70,000
737	REGIONAL SERVICES	CP620	Waste	NA	1126015	Expense	[U] Alton Downs Waste Transfer Station	20,000	80,000	0	0	80,000
738	REGIONAL SERVICES	CP620	Waste	NA	1126016	Expense	[N] Donga Office Extension - Leading Hand LCRL	0	85,000	0	0	85,000
739	REGIONAL SERVICES	CP620	Waste	NA	1126017	Expense	[N] Flying Debris netting to reduce light waste leaving tip face LCRL	0	50,000	150,000	0	200,000
740	REGIONAL SERVICES	CP620	Waste	NA	1126018	Expense	[N] Heavy Equipment Service Trailer Lakes Creek Rd Landfill	0	25,000	0	0	25,000
741	REGIONAL SERVICES	CP620	Waste	NA	1126019	Expense	[U] Historical Closed Landfill Remediation	0	50,000	50,000	50,000	150,000
742	REGIONAL SERVICES	CP620	Waste	NA	1126020	Expense	[N] Landscaping Lakes Creek Rd Landfill	0	50,000	150,000	0	200,000
743	REGIONAL SERVICES	CP620	Waste	NA	1126021	Expense	[N] Mower for Lakes Creek Rd Landfill	0	10,000	0	0	10,000
744	REGIONAL SERVICES	CP620	Waste Total					4,462,123	3,137,216	6,875,000	1,260,000	11,272,216
745	REGIONAL SERVICES	CP710	2015 FRW disaster event	NA	1044832	Expense	[R] R WPS Forbes Ave Replacement (covered by Insurance)	11,000	0	0	0	0
746	REGIONAL SERVICES	CP710	2015 FRW disaster event	NA	1056030	Expense	[R] R S Main 225mm Moores Ck crossing (behind 283 Creek St)	271	0	0	0	0
747	REGIONAL SERVICES	CP710	2015 FRW disaster event Total					11,271	0	0	0	0
748	REGIONAL SERVICES	CP761	Network water-Mt Morgan	NA	0581020	Expense	[R] M - Water Main Replacement Program	500,000	1,000,000	750,000	513,000	2,263,000
749	REGIONAL SERVICES	CP761	Network water-Mt Morgan	NA	0581074	Expense	[R] M Water Meter Replacement	10,000	3,000	4,000	4,000	11,000
750	REGIONAL SERVICES	CP761	Network water-Mt Morgan Total					510,000	1,003,000	754,000	517,000	2,274,000
751	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	0581078	Expense	[R] R -Water Main Replacement Program	2,550,000	2,200,000	2,800,000	2,500,000	7,500,000
752	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	0581081	Expense	[R] R Water Meter Replacement	150,000	300,000	300,000	300,000	900,000
753	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	0984990	Expense	[R] G Water Meter Replacement	15,000	6,000	7,000	7,000	20,000
754	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	0988096	Expense	[R] R Valve & Hydrant Renewal	15,000	52,000	52,000	52,000	156,000
755	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	1017148	Expense	[R] R - W Property Service Replacements	80,000	154,000	154,000	154,000	462,000
756	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	1065021	Expense	[N] G-W Main 150mm Johnson Rd (Capricorn-Dawson)	53,000	0	0	0	0
757	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	1065022	Expense	[N] R-W Main 150mm Gladstone Rd (Prospect-Port Curtis Rd)	14,082	0	0	0	0
758	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	1065023	Expense	[R] R W Main Yaamba Rd 600mm renewal	3,300,000	0	0	0	0
759	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	5000762	Expense	[N] R W Main 200mm North St (Campbell-Victoria Pde)	0	0	0	523,000	523,000
760	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	5000762	Expense	[R] R PRV's & District meters gatic lids	0	0	20,000	20,000	40,000
761	REGIONAL SERVICES	CP762	Network water-Rockhampton	NA	1126229	Expense	[N] G W Main (Gravity) 150mm Elizabeth St extension	0	300,000	0	0	300,000
762	REGIONAL SERVICES	CP762	Network water-Rockhampton Total					6,177,082	3,012,000	3,333,000	3,556,000	9,901,000
763	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	0984153	Expense	[N] M W Dam No. 7 CCTV	20,000	0	0	0	0
764	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1017150	Expense	[R] M - WTP Coagulant dosing replacement	15,000	0	0	0	0
765	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1033790	Expense	[N] M WTP CCTV installation	20,000	0	0	0	0
766	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1033848	Expense	[U] M W Dam No 7 - Raw Lift pump upgrade	1,000	0	0	0	0
767	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1047111	Expense	[N] M WTP UV Disinfection Installation	79,000	0	0	0	0
768	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1047115	Expense	[R] M WTP Chemical Dosing Pump and Pipework Upgrade	35,000	0	0	0	0
769	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1047116	Expense	[N] M WTP Clarifier Access Upgrade	0	20,000	0	0	20,000
770	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1047118	Expense	[R] M WTP Filter refurbishment and media replacement	14,000	0	0	0	0
771	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1047120	Expense	[N] M WTP Installation of Clarifier Sludge Blanket Level Sensor	15,000	0	0	0	0
772	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1065025	Expense	[R] M WPS Baree WPS Electrical Upgrade	30,000	0	0	0	0
773	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1065026	Expense	[R] M WPS Fletcher Creek Electrical Re-commissioning	20,000	0	0	0	0
774	REGIONAL SERVICES	CP764	Process water-Mt Morgan	NA	1065028	Expense	[U] M WPS Black St WPS Shed Renewal	20,000	30,000	0	0	30,000
775	REGIONAL SERVICES	CP764	Process water-Mt Morgan Total					269,000	50,000	0	0	50,000
776	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	0581085	Expense	[R] R - Water Barrage Crane Restore	38,160	0	0	0	0

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
777	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	0640316	Expense	[R] Water Barrage Gates Maintenance	80,000	82,000	82,000	82,000	246,000
778	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	0989614	Expense	[R] WTP Glenmore concrete refurbishment	25,000	0	0	0	0
779	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1011371	Expense	[U] R - WPS Lucas St (Gce) Upgrade pump	18,000	0	0	0	0
780	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1033805	Expense	[N] W Reservoir Rogar Ave Rechlorination	260,000	0	0	0	0
781	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1045358	Expense	[N] R GWTP Install 3rd Rechlorination process	210,000	0	0	0	0
782	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047127	Expense	[R] GWTP Tube Settlers Support Structures	10,000	0	0	0	0
783	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047128	Expense	[R] GWTP River Intake Walkway Bridge Renewal	1,360	0	0	0	0
784	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047129	Expense	[R] GWTP Sludge Scraper Mechanical Renewal	30,000	0	0	0	0
785	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047130	Expense	[R] R WPS Low lift suction pipes Condition Assessment & remedy	30,000	0	0	0	0
786	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047131	Expense	[R] Barrage Civil Preservation Works	50,000	0	0	0	0
787	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047132	Expense	[R] Barrage Gate Winch M&E renewal	50,000	51,000	105,000	105,000	261,000
788	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047135	Expense	[R] G W Reservoir Mawdesley Hill Roof Access Upgrade	50,000	0	0	0	0
789	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047136	Expense	[R] R W Reservoir Samuel Crescent Roof Access Renewal	40,000	0	0	0	0
790	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047138	Expense	[R] R WPS Braddy St pump upgrade	20,000	0	0	0	0
791	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1047139	Expense	[R] R WPS Lakes Creek Electrical and control upgrade	30,000	0	0	0	0
792	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1064831	Expense	[R] GWTP Backwash Drain Valves	10,000	0	0	0	0
793	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1065029	Expense	[N] R WPS Thozet Rd Generator installation	43,400	0	0	0	0
794	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1065030	Expense	[R] GWTP Electrical and Control Renewal	250,000	1,000,000	1,850,000	0	2,850,000
795	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1065033	Expense	[R] R WPS Low Lift Valves Renewal	50,000	84,000	0	0	84,000
796	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1065034	Expense	[U] R WPS Low Lift Pump No 2 and 3 Renewal	100,000	485,000	0	0	485,000
797	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1065035	Expense	[U] R Barrage Gate Height Increase Project	150,000	150,000	0	0	150,000
798	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1065036	Expense	[R] R SCADA system upgrade Whole of FRW	120,000	0	0	0	0
799	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1069815	Expense	[N] R Reservoir Boundary Hill Water Quality Monitoring Upgrade	6,000	0	0	0	0
800	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1076560	Expense	[R] Barrage Control Room Switchboard Upgrade	0	150,000	0	0	150,000
801	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1076561	Expense	[R] GWTP Flocculation tank in-tank mechanicals	10,000	0	0	0	0
802	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1076562	Expense	[R] GWTP Poly Dosing Plant Renewal	0	61,000	0	0	61,000
803	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1076586	Expense	[U] G WPS Old Cap Hwy mechanical and electrical upgrade	0	150,000	0	0	150,000
804	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1076604	Expense	[R] GWTP - Replace roof	15,000	0	0	0	0
805	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	1112541	Expense	[N] R WPS Ibis Ave No. 2 Pump 3 Upgrade	150,000	363,000	0	0	363,000
806	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] Barrage rock filled wire mats below high tide mark	0	0	0	207,000	207,000
807	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] GWTP Backwash Pumps Renewal	0	0	84,000	0	84,000
808	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] GWTP Backwash VSD	0	0	51,000	0	51,000
809	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] GWTP Coagulant Tanks Renewal	0	0	0	105,000	105,000
810	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] GWTP Inlet flow meter renewal	0	0	26,000	0	26,000
811	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] GWTP Lime dosing refurbishment	0	0	157,000	0	157,000
812	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R W Reservoir Yaamba Rd Mechanical and Electrical Renewal	0	0	52,000	0	52,000
813	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Agnes St Generator renewal	0	0	0	105,000	105,000
814	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Agnes St Pump No 1 renewal	0	0	105,000	0	105,000
815	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Agnes St Pump No 2 renewal	0	0	105,000	0	105,000
816	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Agnes St Pump No 3 renewal	0	0	105,000	0	105,000
817	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Highlift Ganty Crane Renewal	0	0	0	105,000	105,000
818	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Low Lift rising main Condition Assessment & remedial works	0	0	31,000	0	31,000
819	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Low Lift High Level Intake Structure refurbishment	0	0	100,000	0	100,000
820	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Mt Archer No 1 M&E Renewal	0	0	0	125,000	125,000
821	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Mt Archer No 2 M&E Renewal	0	0	0	125,000	125,000
822	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Mt Archer No 3 M&E Renewal	0	0	0	125,000	125,000
823	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Thozet Rd Mechanical and Electrical Renewal	0	0	261,000	0	261,000
824	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[R] R WPS Thozet Rd Res Valves	0	0	51,000	0	51,000
825	REGIONAL SERVICES	CP765	Process water-Rockhampton	NA	5000765	Expense	[U] GWTP Widening of Access Road to Rear of site	0	0	0	131,000	131,000
826	REGIONAL SERVICES	CP765	Process water-Rockhampton Total					1,846,920	2,576,000	3,165,000	1,215,000	6,956,000
827	REGIONAL SERVICES	CP781	Network Sewerage-Mt Morgan	NA	1036368	Expense	[N] M-Sewer Stg 2 (Nth of Railway line)	870,000	0	0	0	0
828	REGIONAL SERVICES	CP781	Network Sewerage-Mt Morgan Total					870,000	0	0	0	0
829	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	0581031	Expense	[R] R - S - Jump up & mainline priority	408,000	418,000	418,000	418,000	1,254,000
830	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	0581032	Expense	[R] R - S Access Chamber Raising	250,000	105,000	105,000	105,000	315,000
831	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	0581107	Expense	[R] Sewer Main Relining & associated works	1,100,000	1,046,000	1,046,000	1,046,000	3,138,000
832	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	1030318	Expense	[N] R-S Gracemere STP - effluent return	0	0	0	200,000	200,000
833	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	1030501	Expense	[R] R Sewer Combined Lines Control	150,000	105,000	105,000	105,000	315,000
834	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	1113425	Expense	[N] R Sewer Toonooba Park connection sewer & water	50,000	0	0	0	0
835	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	5000782	Expense	[N] G - S Main (Gravity) 225mm Capricorn to Macquarie	0	0	0	513,000	513,000
836	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	5000782	Expense	[N] G - S Main (Rising) 200mm Capricorn St to Cedric Archer Park gravity main SE	0	0	0	335,000	335,000

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
837	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	5000782	Expense	[N] G S Main (Rising) 300mm (SPS Breakspeare St PS#6 to GSTP) - 2.4km SEW 41	0	0	0	400,000	400,000
838	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	5000782	Expense	[N] R S Main (Gravity) 225mm (Western Boundary of Lot 41 on SP226571 across Yaam	0	0	0	51,000	51,000
839	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE	NA	5000782	Expense	[N] G S Main (Gravity) 450mm Platen Street (Arthur Street to Sewerage Pump Station)	0	0	0	185,000	185,000
840	REGIONAL SERVICES	CP782	Network sewerage-ROC-GCE Total					1,958,000	1,674,000	1,674,000	3,358,000	6,706,000
841	REGIONAL SERVICES	CP784	Process sewerage-Mt Morgan	NA	1047148	Expense	[N] MMSTP Install Standby Inlet Screen	27,000	0	0	0	0
842	REGIONAL SERVICES	CP784	Process sewerage-Mt Morgan	NA	1047151	Expense	[R] MMSTP UV disinfection renewal	65,380	0	0	0	0
843	REGIONAL SERVICES	CP784	Process sewerage-Mt Morgan	NA	1047153	Expense	[N] MMSTP Procure full list of critical spares	20,000	0	0	0	0
844	REGIONAL SERVICES	CP784	Process sewerage-Mt Morgan	NA	1047155	Expense	[R] M SPS Dee River Pump No 1 and 2 renewal	10,000	0	0	0	0
845	REGIONAL SERVICES	CP784	Process sewerage-Mt Morgan Total					122,380	0	0	0	0
846	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	0581068	Expense	[R] R SPS No1 & No2 NRSTP Upgrade Switchboards	52,960	0	0	0	0
847	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	0640282	Expense	R-STP Rockhampton North	0	0	205,000	800,000	1,005,000
848	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	0640283	Expense	[N] R-STP Rton South (Pipeline from West Rton catchment) SEW	3,000,000	0	0	0	0
849	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	0959061	Expense	[N] S NRSTP Effluent Reuse Scheme	0	50,000	0	0	50,000
850	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	0959212	Expense	[U] GSTP Augmentation	450,000	2,500,000	2,500,000	1,825,000	6,825,000
851	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	0987931	Expense	[R] NRSTP Aerator replacement	160,000	0	0	0	0
852	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1017159	Expense	[U] Fisher St SPS - Upgrade pumps	0	31,000	0	0	31,000
853	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1042122	Expense	[R] NRSTP RAS pump replacement	1,200	0	0	0	0
854	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047161	Expense	[R] NRSTP Aerator Bridge Walkway Cover Renewal	55,700	0	0	0	0
855	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047162	Expense	[N] SRSTP Inlet Screen Duty Standby Upgrade	60,000	0	0	0	0
856	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047164	Expense	[R] SRSTP Primary Sedimentation Tanks M&E renewal	60,000	60,000	0	0	60,000
857	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047165	Expense	[R] SRSTP Primary Digesters Internal Renewal	230,000	60,000	60,000	0	120,000
858	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047167	Expense	[R] R SPS Armstrong St Pump No 1 and 2 renewal	63,000	0	0	0	0
859	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047172	Expense	[R] R SPS Hadgraft St Electrical Isolators and PLC renewal	0	30,000	0	0	30,000
860	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047173	Expense	[R] R SPS Hadgraft St Pump No 1 and 2 Renewal	0	80,000	0	0	80,000
861	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047174	Expense	[R] R SPS Kerrigan St Comms Renewal (Unlicenced)	10,000	0	0	0	0
862	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047175	Expense	[R] R SPS Lakes Creek No 1 Complete Electrical Renewal	70,518	0	0	0	0
863	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047176	Expense	[R] G SPS Gavial Ck Rd Control Upgrade	67,400	0	0	0	0
864	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047177	Expense	[R] G SPS Rosella St Control Upgrade	42,000	0	0	0	0
865	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1047178	Expense	[R] G SPS Tippett Crt Control Upgrade	39,400	0	0	0	0
866	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1062796	Expense	[R] SRSTP Primary and Secondary Sludge Pump Renewals	94,000	0	0	0	0
867	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1064845	Expense	[R] NRSTP Grit lifter blower renewal	29,800	0	0	0	0
868	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1064846	Expense	[R] SPS Pump lifting chains renewal	20,000	0	0	0	0
869	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065038	Expense	[R] NRSTP Complete Electrical Upgrade	925,000	1,538,000	0	0	1,538,000
870	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065040	Expense	[R] NRSTP Outfall Pipe Condition Assess-Relining	80,000	0	0	0	0
871	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065041	Expense	[R] NRSTP Sludge Lagoons Supernatant Return Renewal	25,000	0	0	0	0
872	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065042	Expense	[R] R SPS Blackall St No 1 and 2 Pump renewal	50,000	0	0	0	0
873	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065043	Expense	[R] R SPS Harman St Comms Renewal (Unlicenced)	10,000	0	0	0	0
874	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065044	Expense	[R] R SPS Kele Park Comms Renewal (Unlicenced)	10,000	0	0	0	0
875	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065047	Expense	[R] R SPS Soundshell Complete Electrical Upgrade (Unlicenced)	54,000	0	0	0	0
876	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065048	Expense	[R] R SPS York St Comms Renewal (Unlicenced)	10,000	0	0	0	0
877	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1065049	Expense	[U] R SPS Jardine Park Mechanical and Electrical Upgrade	0	250,000	0	0	250,000
878	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1070712	Expense	[R] SRSTP Anoxic Mixers Renewal	25,000	0	0	0	0
879	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076564	Expense	[R] NRSTP Secondary Clarifier Mech and Elec Renewal	0	150,000	150,000	0	300,000
880	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076567	Expense	[R] R SPS Blackall St Complete Electrical Renewal	75,800	0	0	0	0
881	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076568	Expense	[R] R SPS Brothers Club Electrical and Comms Renewal (Unlicenced)	0	50,000	0	0	50,000
882	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076569	Expense	[R] R SPS Fitzroy St Electrical and Comms Renewal (Unlicenced)	0	91,800	0	0	91,800
883	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076570	Expense	[R] R SPS Melbourne St Electrical and Comms Renewal (Unlicenced)	0	91,800	0	0	91,800
884	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076571	Expense	[R] R SPS Pennyquick St Electrical and Comms Renewal (Unlicenced)	0	91,800	0	0	91,800
885	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076589	Expense	[U] R SPS Ferguson St Site renewal	0	120,000	0	0	120,000
886	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	1076731	Expense	[N] Division 7 - Welsh St Sewer Pump Station	70,000	0	0	0	0
887	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[N] R - SPS Breakspeare St (Gce) PS#6	0	0	0	150,000	150,000
888	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[N] R-SPS Beak St (Gce) (Capricorn St PS#7to be replaced)	0	0	0	150,000	150,000
889	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[N] SRSTP Construction of Recycled Water Scheme	0	0	0	513,000	513,000
890	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[N] SRSTP Mechanical Dewatering	0	0	0	700,000	700,000
891	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] NRSTP Oxidation Ditch Tank Concrete Joint Renewal	0	0	52,000	0	52,000
892	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Airport Carpark Electrical and Pump Renewal	0	0	80,000	0	80,000
893	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Airport Fuel Depot Pump No 1 and 2 Renewal	0	0	26,000	0	26,000

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
894	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Aquatic Place Complete Electrical and Comms (Unlicenced)	0	0	80,000	0	80,000
895	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Armstrong St Complete Electrical Renewal	0	0	0	94,000	94,000
896	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Arthur St Civil Structure Renewal	0	0	150,000	0	150,000
897	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Belmont Rd Pump No 1 and 2 Renewal	0	0	21,000	0	21,000
898	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Blue Gum Tce Complete Electrical and Comms (Unlicenced)	0	0	94,000	0	94,000
899	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Blue Gum Tce Pump No 1 and 2 Renewal	0	0	0	16,000	16,000
900	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Bodero Electrical and Site Renewal	0	0	94,000	0	94,000
901	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Bodero Pump No 1 and 2 Renewal	0	0	20,000	0	20,000
902	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Brothers Club Pump No 1 and 2 Renewal	0	0	0	16,000	16,000
903	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Canoona Rd SPS Electrical and Pump Renewal	0	0	80,000	0	80,000
904	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Hadgraft St Switchboard Renewal	0	0	115,000	0	115,000
905	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Hadgraft St Valves	0	0	0	42,000	42,000
906	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Kalka Shades Pump No 1 and 2 Renewal	0	0	0	21,000	21,000
907	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Lakes Creek Rd East Pump No 1	0	0	6,000	0	6,000
908	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Lakes Creek Rd East Pump No 2	0	0	6,000	0	6,000
909	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Lakes Creek Rd East Valves	0	0	25,000	0	25,000
910	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Lakes Creek Rd West Pump No 1	0	0	12,000	0	12,000
911	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Lakes Creek Rd West Pump No 2	0	0	12,000	0	12,000
912	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Lion Creek Rd Electrical Renewal	0	0	60,000	0	60,000
913	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Lion Creek Rd Pump Renewal	0	0	10,000	0	10,000
914	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Melbourne St Pump No 1	0	0	0	15,000	15,000
915	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Melbourne St PumpNo 2	0	0	0	15,000	15,000
916	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Nuttall St Pump No 1	0	0	0	6,000	6,000
917	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Nuttall St Pump No 2	0	0	0	6,000	6,000
918	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Park St Complete Electrical and Comms (Unlicenced)	0	0	60,000	0	60,000
919	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Pennycaick St Pump No 1	0	0	0	15,000	15,000
920	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Pennycaick St Pump No 2	0	0	0	15,000	15,000
921	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Prestige Estate Pump No 1 and 2 Renewal	0	0	0	21,000	21,000
922	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] R SPS Red Hill Pump No 1 and 2 Renewal	0	0	26,000	0	26,000
923	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[R] SRSTP Sludge Transfer Station Refurbishment and Odour Control	0	0	82,000	0	82,000
924	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE	NA	5000785	Expense	[U] NRSTP WAS Pump Station Upgrade (DutyStandby)	0	0	63,000	0	63,000
925	REGIONAL SERVICES	CP785	Process sewerage-ROC-GCE Total					5,840,778	5,194,400	4,089,000	4,420,000	13,703,400
926	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	Facility Renewal	0993532	Expense	[R] 34 Belmont Road - Building Renewal Program	0	10,000	10,000	0	20,000
927	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	Facility Renewal	0993533	Expense	[R] 32 Belmont Road - Building Renewal Program	0	10,000	10,000	0	20,000
928	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	0688556	Revenue	Water Developer Contributions Received	-900,100	-673,000	-923,000	-923,000	-2,519,000
929	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	0688557	Revenue	Sewerage Developer Contributions Received	-650,100	-416,000	-666,000	-666,000	-1,748,000
930	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	1057230	Revenue	GWTP Cat D Betterment Funding	-210,000	0	0	0	0
931	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	1061477	Revenue	QRA RRC.111.15 Tropical Cyclone Marcia - Various projects	-30,483	0	0	0	0
932	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	1061478	Revenue	BoR Round1 funding Mt M Sewerage scheme	-400,000	0	0	0	0
933	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	1075081	Revenue	[R] Yaamba Rd 600mm water main relocation	-3,135,000	0	0	0	0
934	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	1076552	Expense	[N] R GWTP New Storage Shed	0	220,000	0	0	220,000
935	REGIONAL SERVICES	CP790	Fitzroy River Water general admin	NA	1113745	Expense	[N] R Sustainable Rockhampton Investment Fund	10,000	800,000	1,800,000	0	2,600,000
936	REGIONAL SERVICES	CP790	Fitzroy River Water general admin Total					-5,315,683	-49,000	231,000	-1,589,000	-1,407,000
937	REGIONAL SERVICES Total							39,290,464	50,281,805	52,131,902	39,523,971	141,937,678
938	RESOURCING	CP910	Whole of Council	Facility Renewal	1065056	Expense	[R] Division 6 - Bajool Amenities Building	40,000	0	0	0	0
939	RESOURCING	CP910	Whole of Council	NA	1047187	Expense	Division 1 - Funds Available - Prev - Juds Park Clubhouse	35,000	0	0	0	0
940	RESOURCING	CP910	Whole of Council	NA	1065051	Expense	[R] Division 2 - Footpaths in Division 2	28,500	0	0	0	0
941	RESOURCING	CP910	Whole of Council	NA	1076601	Expense	[R] Councillor Projects Allowance	0	500,000	513,000	513,000	1,526,000
942	RESOURCING	CP910	Whole of Council	NA	1076716	Expense	[U] Division 1 - Janet Pajolas Park - Proposed Orchard & All	8,250	0	0	0	0
943	RESOURCING	CP910	Whole of Council	NA	1076717	Expense	[U] Division 1 - Rotary Project - BBQs and Seating for Swadl	15,000	0	0	0	0
944	RESOURCING	CP910	Whole of Council	NA	1076718	Expense	[*] Division 1 - *Remaining to be allocated*	36,750	0	0	0	0
945	RESOURCING	CP910	Whole of Council	NA	1076719	Expense	[U] Division 2 - Janet Pajolas Park - Proposed Orchard & All	50,000	0	0	0	0
946	RESOURCING	CP910	Whole of Council	NA	1076720	Expense	[N] Division 2 - Seating & Benches - State High Schools & Mt Archer	2,000	0	0	0	0
947	RESOURCING	CP910	Whole of Council	NA	1076721	Expense	[N] Division 2 - Various Pathways (Infrastructure - location)	18,000	0	0	0	0
948	RESOURCING	CP910	Whole of Council	NA	1076725	Expense	[U] Division 4 - Gracemere Industrial Area landscaping	5,000	0	0	0	0
949	RESOURCING	CP910	Whole of Council	NA	1076726	Expense	[N] Division 5 - Mt Morgan Dam Activities 16/17 & 17/18	70,000	70,000	0	0	70,000
950	RESOURCING	CP910	Whole of Council	NA	1076730	Expense	[N] Div 6 1718 - Environment Trailer Addit Fitout	10,000	0	0	0	0
951	RESOURCING	CP910	Whole of Council	NA	1114204	Expense	[N] Adani Airport contribution	0	15,500,000	0	0	15,500,000
952	RESOURCING	CP910	Whole of Council	NA	1126024	Expense	[N] Bio tanks - Dooley St Environmental	0	50,314	0	0	50,314

Line #	Department Description	Cost Center	Cost Centre Description	Program Description	Capital Project Number	Account Type Description	Project Description	March Revised Budget 2017-18	Year 1 2018-19	Year 2 2019-20	Year 3 2020-21	Budget Total (Year 1 - 3)
953	RESOURCING	CP910	Whole of Council	NA	1126024	Revenue	[N] Bio tanks - Dooley St Environmental	0	-25,157	0	0	-25,157
954	RESOURCING	CP910	Whole of Council	NA	1126025	Expense	[R] Purchase 3 Quik Spray FTBT-400 Quik Spray Locker System	78,000	0	0	0	0
955	RESOURCING	CP910	Whole of Council Total					396,500	16,095,157	513,000	513,000	17,121,157
956	RESOURCING Total							396,500	16,095,157	513,000	513,000	17,121,157
957	Grand Total							71,074,986	100,330,514	66,435,268	56,298,971	223,064,753

ADDITIONAL INFORMATION - Resourcing Total - CP910 Councillor Projects Allowance 2018/19

Division	Name	Project	Amount
Division 1	Cr Rose Swadling		
		Allocation for Bill Neven, Sunset Drive and Swadling Parks to match funds from Rotary	70,000
Division 2	Cr Neil Fisher		
		Mobile Skate Park (50% funded by Division 3)	30,000
		Apex Park for playground equipment	10,000
		Janet Pajolas Park for materials required for walkway/Orchard project	30,000
Division 3	Cr Tony Williams		
		Mobile Skate Park (50% funded by Division 2)	31,000
		Equipment for All Blacks Park (dog off leash area)	5,000
		Footpath - Rockonia Rd to 366 Stack St	15,000
		Footpath Thozet Rd to Elphinstone Street	18,000
Division 4	Cr Ellen Smith		
		Beautification of the GIA Gracemere	5,000
		BMX Track at Cedric Archer Park Gracemere	15,000
		Footpath in Bouldercombe	50,000
Division 5	Cr Cherie Rutherford		
		All-ability Playground Equipment - Kershaw Gardens	70,000
Division 6	Cr Drew Wickerson		
		Disability Access Infrastructure - Ramps (Various locations in the broader CBD areas)	20,000
		Environmental Sustainability Initiatives	50,000
Division 7	Cr Stephen Schwarten		
		Sheehy & Denning Streets intersection - Road & Drainage works	70,000
All		Project Contingency	11,000
TOTAL ALL COUNCILLOR PROJECTS			500,000

5.2 2018-19 OPERATIONAL PLAN

File No:	8320
Attachments:	1. 2018-19 Operational Plan ↓
Authorising Officer:	Tracy Sweeney - Manager Workforce and Strategy
Author:	Allysa Brennan - Coordinator Corporate Improvement and Strategy

SUMMARY

Presenting Rockhampton Regional Council's Operational Plan for the financial year 2018-19 for adoption.

OFFICER'S RECOMMENDATION

THAT Rockhampton Regional Council's Operational Plan for financial year 2018-2019 be adopted.

COMMENTARY

Section 174 of the *Local Government Regulation 2012* requires Council to adopt an Operational Plan each financial year.

This is an annual document and, in simple terms, its purpose is to advise how Council intends to address its Corporate Plan over the coming financial year by outlining the activities, actions and targets Council will undertake in accordance with the adopted budget.

A Councillor workshop was conducted on 1 May 2018 to review and comment on the proposed Operational Plan actions and targets. Following the workshop, further changes were made to the draft Operational Plan to reflect the organisational structure changes adopted by Council in June 2018 which were then included in the Operational Plan distributed for review on 26 June 2018.

The annual Operational Plan is based on corporate outcomes from the 2017-2022 Corporate Plan and highlights a number of related strategies and plans that Council already has in place.

LEGISLATIVE CONTEXT

Council has a legislative requirement under the *Local Government Act 2009* and *Local Government Regulation 2012* to produce an annual Operational Plan.

Section 174 of the *Local Government Regulation 2012* requires that a local government must:

- Prepare and adopt an annual Operational Plan for each financial year;
- The Chief Executive Officer must present a written assessment of the local government's progress towards implementing the annual Operational Plan at meetings of the local government held at regular intervals of not more than 3 months; and
- A local government must discharge its responsibilities in a way that is consistent with its annual Operational Plan.

Section 175 of the *Local Government Regulation 2012* outlines that a local government's Operational Plan must:

- Be consistent with its annual budget;
 - State how the local government will:
 - Progress the implementation of the 5 year Corporate Plan during the period of the annual operational plan; and
 - Manage operational risks; and
-

- Include an annual performance plan for each commercial business unit of the local government.

CONCLUSION

The Rockhampton Regional Council Operational Plan 2018-2019 which outlines activities and actions Council will undertake for the financial year is attached for Council adoption.

2018-19 OPERATIONAL PLAN

2018-19 Operational Plan

Meeting Date: 13 July 2018

Attachment No: 1

ROCKHAMPTON REGIONAL COUNCIL

OPERATIONAL PLAN 2018 - 2019

WHAT IS AN OPERATIONAL PLAN?

The Operational Plan is an annual document which outlines activities and actions Council will undertake for the financial year in accordance with the adopted budget. These activities and actions directly align to Council's five year Corporate Plan strategies and overall themes:

1. Community
2. Economy
3. Environment
4. Service Excellence
5. Local Government Leader

Council's 2017-2022 Corporate Plan sets the direction and priorities for our organisation, identifying expectations that the community desires within the Region and what Council will do to achieve these. Services, operations and projects conducted by the Council are established based on the goals and outcomes identified in the Corporate Plan.

1. Community

Our Goal

A connected community that values a sense of belonging; where residents celebrate their diversity and have modern services available to support a safe, healthy and engaged lifestyle now and into the future.

Related Strategies and Plans

- Animal Management Strategy
- Child and Youth Risk Management Strategy
- Customer Service Standards
- Dengue Management Plan
- Drought Management Plan
- Flood Management Strategy
- Local Disaster Management Plan
- Mount Archer Activation Master Plan
- Natural Hazards Risk Assessment
- Rockhampton Recreational Fishing Development Strategy
- Rockhampton Regional Planning Scheme
- Vector Management Plan
- Wayfinding and Signage Strategy
- Wild Dog Management Plan
- Workplace Health and Safety Management System Plan

Regional Infrastructure and Facilities

1.1 Safe, accessible, reliable and sustainable infrastructure and facilities				
1.1.1 Maintain high quality infrastructure				
Reference	Operational Action	Target	Department	Section
1.1.1.1	Operate, maintain and repair infrastructure as detailed in the annual maintenance programs	Achieve minimum 95% of annual Operating budget	Regional Services	Civil Operations Fitzroy River Water Rockhampton Regional Waste and Recycling
			Community Services	Community Assets and Facilities
1.1.1.2	Deliver the annual capital works program	Achieve minimum 95% of annual Operating budget	Regional Services	Civil Operations Fitzroy River Water Project Delivery Rockhampton Regional Waste and Recycling
1.1.1.3	Ensure safe and reliable operation of raw water storages	Compliance with state legislation and national guidelines	Regional Services	Fitzroy River Water
1.1.1.4	Ensure safe and reliable treatment and supply of drinking water	Compliance with Customer Service Standards, state legislation and national guidelines	Regional Services	Fitzroy River Water
1.1.1.5	Ensure safe and reliable transport and treatment of sewage	Compliance with Customer Service Standards, state legislation and national guidelines	Regional Services	Fitzroy River Water
1.1.1.6	Ensure safe and reliable supply of non-potable water	Compliance with Customer Service Standards, state legislation and national guidelines	Regional Services	Fitzroy River Water

1.1.2 Provide effective and efficient infrastructure services				
1.1.2.1	Provide an effective quality assurance system which supports the civil design function	No major non-conformances identified in the annual audit	Regional Services	Infrastructure Planning
1.1.2.2	Effective delivery of major infrastructure projects	Project meets objectives and completed on time and budget	Regional Services	Project Delivery
1.1.2.3	Conduct an annual review of the 10 year forward works program for roads, pathways, stormwater, flood mitigation, water and sewerage new and upgrade projects	Annual review completed with 2019/20 budget submission	Regional Services	Infrastructure Planning
1.1.3 Develop plans that support the delivery of trunk infrastructure and service future development				
1.1.3.1	Complete preliminary planning, design and cost estimating for projects identified from the Schedule of Works for Transport, Stormwater, Water and Sewerage Trunk Infrastructure that may be required in the near term to 2021	Projects identified by 1 September 2018 with project development works completed by 30 June 2019	Regional Services	Infrastructure Planning
1.1.3.2	Implement governance arrangements for the management of the Capricorn Municipal Development Guidelines	Governance arrangements implemented by 30 June 2019	Regional Services	Planning and Regulatory Services
1.1.3.3	Develop and implement a strategic plan for the Region's open space, parks and streetscapes that improves amenity and encourages/increases physical activity and builds communities	Develop supporting policy documents that will be developed from the council adoption of Sports Parks, Active Recreation and Community (SPARC)for implementation for 2018/2019	Community Services	Parks
1.1.4 Maintain Council Buildings and Facilities				
1.1.4.1	Undertake required statutory maintenance	Compliance standards met	Community Services	Community Assets and Facilities
1.1.4.2	Clean and maintain Council buildings	Buildings cleaned and maintained in accordance with the priority rating schedule and budget allocation	Community Services	Community Assets and Facilities
1.1.4.3	Develop and Implement conservation management plans for heritage listed buildings	Conservation Management Plan review conducted in accordance with schedule	Community Services	Community Assets and Facilities

1.2 Regional public places that meet our community's needs				
1.2.1 Ensure that a range of community meeting spaces, public venues and facilities are provided to service the needs and expectations of our community				
1.2.1.1	Provide quality arts and cultural facilities throughout the Region	Deliver 100% of the See It Live program at Pilbeam Theatre	Community Services	Communities and Culture
		Community long-term use of available spaces at the Walter Reid Cultural Centre are 100% tenanted by the arts and cultural community	Community Services	Communities and Culture
		Deliver 100% of the endorsed Rockhampton Art Gallery program	Community Services	Communities and Culture
		All venues are compliant with statutory requirements	Community Services	Community Assets and Facilities
1.2.1.2	Provide quality regional cemeteries for burial and memorialisation services	Cemeteries have high community satisfaction with service provided resulting in less than five complaints annually	Community Services	Community Assets and Facilities
1.2.1.3	Further development of the Kershaw gardens and the Botanical gardens	Develop a program that considers the ongoing maintenance and long term improvement	Community Services	Parks
1.2.1.4	Ensure the project steering group governance model is utilised when identifying needs and developing and delivering built infrastructure solutions	All significant projects to be delivered through the project governance model	Regional Services	Project Delivery
1.2.2 Develop, maintain and promote the Rockhampton Zoo's profile and place of Regional significance				
1.2.2.1	Work with stakeholders to promote the Zoo both regionally and nationally	Increase visitors to the Zoo to 140,000 and monitor through visitor intercept surveys	Community Services	Parks
1.2.3 Provide quality mowing and horticultural services to Rockhampton Regional Council parks				
1.2.3.1	Review and implement changes to the mowing and horticultural services matrix to ensure sustainable quality park environments	25% reduction in park service complaints	Community Services	Parks

Safety

1.3 Safe places for our community				
1.3.1 Public safety initiatives and emergency services and systems are in place to prevent crime and respond effectively if required				
1.3.1.1	Maintain and monitor CCTV systems	System maintained in accordance with schedule, with less than 2% downtime	Community Services	Community Assets and Facilities
1.3.2 Public Safety initiatives that enhance public amenity and lifestyle				
1.3.2.1	Prevention of disease and adverse impact of domestic animals	Implement actions in accordance with the Animal Management Guidelines	Community Services	Planning and Regulatory Services
		Ensure educational programs are completed in accordance with the Animal Management Strategy	Community Services	Planning and Regulatory Services
1.3.3 High risk events are identified and threat specific responses are developed				
1.3.3.1	Natural and man-made hazard risk assessments are reviewed on a five yearly basis	The 2018 Natural Hazards Risk Assessment be reviewed and updated by 30 June 2019	Regional Services	Infrastructure Planning
1.3.3.2	Local Disaster Management Plan Threat Specific Sub-Plans are maintained for high risk events	Cyclone, East Coast Low and Bushfire Threat Specific Plan reviewed by 30 June 2019	Regional Services	Infrastructure Planning
1.3.4 Maintain a safe work environment for all employees, volunteers and contractors of Council				
1.3.4.1	Provide a safety management system that minimises the risk to all people and property	Implement actions as per the timeframes detailed within the Safety and Training Strategic Plan	Office of the CEO	Workforce and Governance
		Achievement of KPIs in accordance with the Workplace Health and Safety Performance Measures Procedure	Office of the CEO	Workforce and Governance
1.3.5 Identify and implement disaster mitigation strategies to reduce impacts from disasters on the community and assets				
1.3.5.1	Deliver and implement community disaster awareness education	Disaster Management event and communications plan to be developed and implementation underway by 30 September 2018	Regional Services	Infrastructure Planning

1.3.6 Public safety initiatives and emergency response services and systems are in place to respond to a disaster effectively				
1.3.6.1	Ensure the safe and reliable operation of raw water storages	Compliance with legislative requirements for dam safety management	Regional Services	Fitzroy River Water
1.3.6.2	Conduct an annual review of the Local Disaster Management Plan in accordance with statutory requirements	Annual review completed by 30 November 2018	Regional Services	Infrastructure Planning
1.3.6.3	Conduct an annual preparedness activity in accordance with statutory requirements	Annual preparedness activity completed by 30 November 2018	Regional Services	Infrastructure Planning
1.3.6.4	Ensure the Local Disaster Management Group meet regularly to coordinate disaster management activities	Local Disaster Management Group meet at least three times per year	Regional Services	Infrastructure Planning

Active and Healthy Lifestyles

1.4 Healthy living and active lifestyles				
1.4.1 Healthy living and active lifestyles				
1.4.1.1	Increase utilisation through a range of entertainment, education and recreation events in parks	Undertake usage surveys of four parks per year	Community Services	Parks
1.4.1.2	Provide community sponsorship for activities in various sectors	Administer the Rockhampton Regional Australia Day Fund in accordance with the guidelines	Community Services	Communities and Culture
		Community sponsorship and grant funding applied in accordance with the guidelines	Community Services	Directorate
1.4.1.3	Deliver a range of performances, programs and activities for various age groups	Community programs and performances are delivered in accordance with contracts, schedules and funding agreements	Community Services	Communities and Culture
1.4.1.4	Provide library services	Library services delivered in accordance with Council standards	Community Services	Communities and Culture
1.4.1.5	Deliver funded home maintenance and modification services to support seniors and people with a disability to continue living independently	Service delivered in accordance with eligibility and funding arrangements	Community Services	Communities and Culture

1.4.2 Ensure strategic place making, planning and regional development initiatives are targeted at understanding, promoting and enhancing sustainable development within the Region				
1.4.2.1	Update traffic modelling for the urban areas of Rockhampton and Gracemere	Complete base case modelling and scenario testing by 30 June 2019	Regional Services	Infrastructure Planning
1.4.2.2	Consider the Environmental Sustainability Strategy in future planning	Establish riparian management principles for the urban catchments by 30 June 2019	Regional Services	Infrastructure Planning
1.4.2.3	Key outcomes from the CBD Redevelopment Framework to be incorporated into the major amendment to the Rockhampton Region Planning Scheme	Complete and lodge with the State Government the major amendment to the Rockhampton Region Planning Scheme by 31 July 2018	Corporate Services	Strategy and Planning
1.4.3 Provide opportunities for volunteers to contribute to the community				
1.4.3.1	Deliver programs and activities that promote development, lifelong learning, social inclusion and capacity building	Provide a minimum of 2500hrs of volunteer services per annum	Community Services	Communities and Culture
1.4.3.2	Engage volunteers to assist with activities in the zoo, selected major parks, Heritage Village and Pilbeam Theatre	Increase in number of volunteers at each venue by 5% and confirm by visitor intercept surveys	Community Services	Directorate
1.4.3.3	Engage with and provide support to community and volunteer organisations in the delivery of sport and recreation activities	Make formal contact with all sporting clubs and associations in the Region	Community Services	Parks

An Engaged and Connected Community

1.5 Inclusive, connected and informed community				
1.5.1 Provide library facilities and programs that are inclusive and promote community development and cohesion				
1.5.1.1	Deliver programs and activities that promote development, lifelong learning, social inclusion and capacity building	Programs delivered annually with in excess of 1000 person participation rate	Community Services	Communities and Culture
1.5.1.2	Provide facilities and training through the Library Technology Centre and libraries to develop digital skills and reduce social exclusion	Deliver 2000 hours per annum of contact community training	Community Services	Communities and Culture
1.5.1.3	Provide a home delivery library service to people who are housebound	Provide a home delivery service with a high satisfaction rating from an annual survey of clients	Community Services	Communities and Culture

1.5.2 Regional and locality signage				
1.5.2.1	Implement the Wayfinding Strategy across the Region	Achieve milestones set out in the Wayfinding Strategy	Advance Rockhampton	Regional Development and Promotions
1.5.3 Provide the community with information/input about Council services, policies and decisions				
1.5.3.1	Implement two-way conversation opportunities with the community	Update reports on facilitating departmental client community engagement strategies and marketing strategies presented to Council on a quarterly basis	Advance Rockhampton	Regional Development and Promotions
1.5.3.2	Social media attract increasing levels of reach, engagement and interaction demonstrated by monitoring software	Social media levels of reach, engagement and interaction meet benchmark targets	Office of the CEO	Directorate
1.5.3.3	Position Council and My Rockhampton websites as the go-to place for the Region events and Council information	My Rockhampton and the Council website is updated at least monthly	Advance Rockhampton	Regional Development and Promotions
1.5.3.4	Implement and deliver the My Rockhampton magazine and associated platforms	Three magazines designed and distributed per annum	Advance Rockhampton	Regional Development and Promotions
1.6 Our sense of place, diverse culture, history and creativity are valued and embraced				
1.6.1 Promote awareness programs of strong indigenous history and significant cultural representation				
1.6.1.1	Inclusiveness in key projects and events	Facilitate identified celebrations	Advance Rockhampton	Regional Development and Promotions
1.6.2 Develop, maintain and promote our Region's history and places of local interest				
1.6.2.1	Operate the Rockhampton Heritage Village	Heritage Village opened in accordance with operating hours and has total site visitation exceeding 30000 persons	Community Services	Communities and Culture
1.6.2.2	Operate and manage the Rockhampton Botanic Gardens	Botanic Gardens opened in accordance with operating hours and managed in accordance with Strategic Master Plan. Deliver site improvements as per the approved 2018/2019 capital works plan	Community Services	Parks
1.6.2.3	Maintain the documentary heritage of the Region through maintaining and developing the Local History Centre and its collection	Develop a guideline on the accession and deaccession of donated items	Community Services	Communities and Culture
1.6.3 Develop, nurture and support local and regional events and celebrations that enhance our community's sense of place and promote our cultural diversity				

1.6.3.1	Deliver and support local events and celebrations	Conduct annual Rockhampton Cultural Festival	Community Services	Communities and Culture
		Conduct Heritage Festival event	Community Services	Communities and Culture
		Conduct Rockhampton Carols by Candlelight annual event	Community Services	Communities and Culture
		Deliver Festive Season display throughout the Region	Community Services	Directorate
		Provide inclusive culturally and linguistically diverse Library programs	Community Services	Communities and Culture
		Deliver civic events and ceremonies in collaboration with stakeholders	Office of the CEO	Directorate
		Deliver the CapriCon Steampunk and Pop Culture Convention at Rockhampton Regional Library	Community Services	Communities and Culture
		All sites meet the requirements of events and celebrations	Community Services	Parks
1.6.3.2	Deliver and support major regional events	Deliver one large music theatre production attended by in excess of 3000 patrons at the Pilbeam Theatre	Community Services	Communities and Culture
		Deliver two major exhibitions delivering in excess of 4000 visitors at the Rockhampton Art Gallery	Community Services	Communities and Culture
		Increase the number of regional events across the Region by 10%	Advance Rockhampton	Regional Development and Promotions
		Rockhampton Showgrounds is used for 25 days for whole-of-grounds events	Community Services	Communities and Culture
		Deliver the Rockhampton River Festival with an increase in the number of people attending and conduct a satisfaction survey with traders and visitors	Advance Rockhampton	Regional Development and Promotions

1.6.4 Provide and support the community's development of and creative participation in the arts				
1.6.4.1	Deliver a diverse range of creative arts programs	Programs are delivered in accordance with guidelines and schedules	Community Services	Communities and Culture
1.6.4.2	Deliver the Regional Arts Development Fund	All Regional Arts Development Fund applications are assessed in accordance with the guidelines	Community Services	Communities and Culture
1.6.4.3	Support the creation of public art throughout the Region	Three public art commissions supported under the Public Art Program, within available budget and resourcing	Community Services	Communities and Culture
1.6.5 Develop and maintain opportunities that celebrate our local residents				
1.6.5.1	Implement key local resident stories and achievements into Council publications and platforms	My Rockhampton magazines incorporate profiles including Who's New in the Zoo, Why Rockhampton, Who to Follow, What are they doing now?	Advance Rockhampton	Regional Development & Promotions

2. Economy

Our Goal

A thriving regional capital that creates and nurtures diverse opportunities to balance work, play and growth.

Related Strategies and Plans

- CBD Redevelopment Framework
- Rockhampton Regional Council Economic Action Plan 2016-2020
- Economic Development Strategy
- Rockhampton Airport Masterplan 2017-2037
- Smart Hub Operational Plan
- The Smart Regional Centre Strategy
- Smart Way Forward Action Plan

Regional Profile and Services

2.1 A destination sought for lifestyle, community events and tourism				
2.1.1 Promote local tourism				
Reference	Operational Action	Target	Department	Section
2.1.1.1	Engage with stakeholders to develop and implement a Destination Management Plan for the Rockhampton Region	Implement Destination Management Plan in accordance with timeframes detailed in the plan	Advance Rockhampton	Regional Development and Promotions
2.1.1.2	Develop and implement strategies and initiatives to promote and improve Regional tourism opportunities	Develop a new tourism product 'History Tour of Rockhampton' by 30 September 2018	Advance Rockhampton	Regional Development and Promotions
2.1.2 Develop and implement regional strategies encompassing sports, tourism, heritage, arts and culture				
2.1.2.1	Undertake a feasibility study for the development of a multipurpose sport and entertainment precinct	Study to be finalised and endorsed by Council by 1 December 2018	Community Services	Parks
2.1.2.2	Deliver or support the staging of national, state, regional and local sporting events	Prepare a Capabilities Statement documenting the Region's current capacity to host international and national events by 30 March 2019	Advance Rockhampton	Regional Development and Promotions
2.1.3 Implement marketing strategies to position the Rockhampton Region as a place to live, invest and visit				
2.1.3.1	Review current multilayered marketing plans for Advance, Explore and Live Rockhampton	Implement marketing plan by 30 June 2019	Advance Rockhampton	Regional Development and Promotions
2.1.4 Identify opportunities for Airport growth and utilisation				
2.1.4.1	Identify and implement business development opportunities for the Airport	Continue the development of the airport precinct in line with the Masterplan	Advance Rockhampton	Commercial
		Conduct annual passenger surveys	Advance Rockhampton	Airport
2.2 Value add to the strengths of industry to deepen regional economic activity				
2.2.1 Stimulate economic growth within the Region				
2.2.1.1	Work with key industry stakeholders to develop investment profile opportunities for national and international investors	Industry stakeholder engagement and opportunity development as per the Economic Development Action Plan update reports presented to Advisory Committee	Advance Rockhampton	Regional Development and Promotions

2.2.2 Advance education within the Rockhampton Region				
2.2.2.1	Support community training programs/education workshops held in the Region	Conduct 40 Certificate IV Business programs by 30 June 2019	Advance Rockhampton	Regional Development and Promotions
		Provide 500 hours of Microsoft training courses through the Library Technology Centre per year	Community Services	Communities and Culture
2.2.3 Support programs that assist people with seeking employment				
2.2.3.1	Support programs that encourage residents to transition away from social support options	Consider options in budget planning to support employment programs in 2019/20	All Units	
		Implementation and delivery of the National Disability Insurance Scheme (NDIS) scheme	Advance Rockhampton	Regional Development and Promotions
2.2.3.2	Provide access to resources and free community technology training courses to develop skills	Conduct satisfaction survey to determine effectiveness of training provided	Community Services	Communities and Culture
2.2.3.3	Provide quality child care services	Services provided meet the national quality standard	Community Services	Communities and Culture
2.2.4 Infrastructure services are driven to deliver future economic growth				
2.2.4.1	Council's procurement of goods and services are in line with the Local Preference Policy guiding purchasing decisions.	Annual local goods and services spend analysis \geq 70% local	Corporate Services	Corporate and Technology Services
2.2.5 Promote, foster and embrace growth opportunities, strategic investment and international exports				
2.2.5.1	Foster growth of the small business and Startup ecosystem as guided by the Smart Hub 2018-20 Operation Plan	Implementation of the Smart Hub Operational Plan activities for 2018 and increase Smart Hub members to 50	Corporate Services	Corporate and Technology Services
2.3.1 Revitalisation across all centres is achieved by promoting economic growth and redevelopment				
2.3.1.1	Develop incentives and strategies to support economic activity and business confidence in centres across the Region	Support the key catalyst projects from the CBD Redevelopment Framework and implement incentive policies and monthly place making activities across centres throughout the region	Corporate Service	Strategy and Planning
2.3.1.2	Provide strategies and marketing to support economic activity and business confidence within the CBD	Develop and implement a branding strategy for the Rockhampton CBD by 31 October 2018	Advance Rockhampton	Commercial

2.3.2 Develop a CBD Quay Street Cultural Precinct				
2.3.2.1	Effectively deliver the design, development and construction of Art Gallery Project	Project completed in accordance with allocated budget and timeframes	Regional Services	Project Delivery

Industry Growth

2.4 Infrastructure services are driven to deliver future economic growth				
2.4.1 Provision of infrastructure that supports state of the art IT networks to service the community				
2.4.1.1	Ongoing implementation of Council's Smart Way Forward Strategy Action Plan	Achievement of milestones in line with adopted strategies	Corporate Services	Corporate and Technology Services
2.4.2 Implement a planning scheme to support growth				
2.4.2.1	Encourage further development of industrial estates to support future growth of a wide range of industries both inside and outside of the Region	Implementation of new Gracemere Industrial Area and Parkhurst Industrial Area documents/information	Advance Rockhampton	Regional Development and Promotions
2.4.3 Develop knowledge and understanding of infrastructure implications associated with the Advance Rockhampton agenda				
2.4.3.1	Determine strategic infrastructure implications of the Airport masterplan	Infrastructure implications determined and advised to Airport management by 1 September 2018	Regional Services	Infrastructure Planning
2.5 Promote, foster and embrace growth opportunities, strategic investment and international exports				
2.5.1 Support the growth of export businesses within the Region				
2.5.1.1	Deliver Advance Rockhampton forums	Deliver at least four sessions	Advance Rockhampton	Regional Development and Promotions
2.5.2 Support and encourage new development that attracts and retains skilled works in the Region				
2.5.2.1	Establish additional commercial activities for Airport operations	An increase in revenue from commercial aviation activities	Advance Rockhampton	Airport
2.5.3 Support initiatives that promote demand for local goods and services				
2.5.3.1	Work with industry and local businesses providing learning sessions that create a greater internet presence	Increased online visibility of 10 local businesses per year	Advance Rockhampton	Regional Development and Promotions
2.5.3.2	Support local business to build capacity and encourage growth	Complete local supply chain analysis by 30 June 2019	Advance Rockhampton	Regional Development and Promotions

2.5.4 Support and encourage entrepreneurial and innovative businesses				
2.5.4.1	Develop and facilitate small business and Startup support programs in the Smart Hub. Seek other government funding to guarantee the facilitation of Smart Hub programs for the three years - 2018-20	Implement the 2018-19 elements of the Smart Hub 2018/20 Operational Plan	Corporate Services	Corporate and Technology Services
2.6 Promote, foster and embrace growth opportunities, strategic investment and international exports				
2.6.1 Ensure the Region is cemented as the lead military training hub within Australia				
2.6.1.1	Strengthen relationship with Singapore	Successfully deliver Wallaby 18 by 30 November 2018	Advance Rockhampton	Airport
2.6.1.2	Explore further commercial opportunities by building Rockhampton's role and capacity as a logistics and forward deployment base	Update reports to be presented to Council on a quarterly basis	Advance Rockhampton	Commercial
2.6.1.3	Actively engage with the ADF/DOD to maintain current levels of military engagement and exercises and advocate for an increase in exercise activity	Update reports presented to Council on a quarterly basis	Advance Rockhampton	Airport
2.6.2 Ensure the Region is cemented as the agricultural service hub for Central Queensland				
2.6.2.1	Development of Regional Water Services Scheme	Completed by 30 December 2018	Advance Rockhampton	Regional Development and Promotions
2.6.3 Ensure the Region is cemented as the resource sector service hub for Central Queensland				
2.6.3.1	Engage with the resource sector to identify and implement opportunities for the Region	Report to Council on opportunities on a quarterly basis	Advance Rockhampton	Regional Development and Promotions

3. Environment

Our Goal

An environmentally balanced and aware community, which preserves and maintains our natural environment and incorporates contemporary and proven sustainability principles, as part of all activities for current and future generations.

Related Strategies and Plans

- Biosecurity Plan for Pest Management 2017 - 2021
- Rockhampton Regional Planning Scheme
- Waste Reduction and Recycling Plan 2016-2024

Protect, Enhance and Sustain our Natural Environment

3.1 Contribute to healthy natural ecosystems				
3.1.1 Ensure effective management, protection and future sustainability of the Region's wider landscapes, river network, ecosystems, ecological processes, fauna and flora				
Reference	Operational Action	Target	Department	Section
3.1.1.1	Develop strong regional partnerships to maintain and enhance the condition of our natural assets	Establish a stakeholder group to identify key priorities, actions and collaborative opportunities by 30 June 2019	Corporate Services	Finance
3.1.2 Encourage the sustainable use of water resources				
3.1.2.1	Promote water wise behaviours and practices	Achievement of annual marketing communications plan activities in accordance with agreed timeframes	Regional Services	Fitzroy River Water
		Provide water rebates for residential water efficient products, and process all rebate applications within 10 business days	Regional Services	Fitzroy River Water
3.1.3 Provide effective weed, pest animal and environmental health management programs				
3.1.3.1	Implement strategic plans to advise community on programs	Achieve strategy outcomes in the Biosecurity Plan in accordance with timeframes	Community Services	Planning and Regulatory Services

3.1.4 Increase biodiversity and tree canopy cover in urban/suburban areas across the Region, particularly along major thoroughfares to provide cooler micro-climates and improve use of public space and waterways				
3.1.4.1	Improve landscape design and delivery within parks and streetscapes to provide diversity of vegetation cover	Planting in accordance with the Streetscape Design Manual in identified priority areas	Community Services	Infrastructure Planning
3.1.5 Develop and implement management practices for improved waterway health				
3.1.5.1	Minimise nutrient and sediment discharges to local waterways	Demonstrate compliance with Environmental Authority release limits and continuous improvement initiatives	Regional Services	Fitzroy River Water
3.1.6 Reduce the amount of waste generated in the Region per capita				
3.1.6.1	Develop and deliver an effective educational program to the community promoting kerbside recycling and general resource conservation	Achieve targets in line with the Waste Reduction and Recycling Plan	Regional Services	Rockhampton Regional Waste and Recycling

Minimise the Environmental Footprint

3.2 Sustainable and innovative environmental practices				
3.2.1 Develop sustainable alternative energy sources and increased energy efficiency				
3.2.1.1	Develop a renewable energy program for Rockhampton	Program completed by 30 June 2019	Corporate Services	Finance
3.2.2 Foster sustainable behaviour within Council and the community				
3.2.2.1	Develop and implement engagement programs that increase sustainability awareness and action	Develop and implement sustainability engagement programs by 30 June 2019	Corporate Services	Finance
3.2.3 Advocate for and support the development of new energy generation options				
3.2.3.1	Industry engagement and the provision of support for new energy generation options	Develop a plan to engage with industry in order to develop new energy generation options	Advance Rockhampton	Commercial
3.3 Sustainable and innovative environmental practices				
3.3.1 Consider the potential impacts of climate change on Council operations				
3.3.1.1	Ensure climate change is factored into Council planning and decision making	Identify potential impacts of climate change	All Departments	

3.3.2 Ensure environmentally sustainable business processes and decision making				
3.3.2.1	Develop an Environmental Sustainability Strategy that outlines Council's areas of focus and key priority actions	Environmental Sustainability Strategy endorsed by Council by December 2018	Corporate Services	Finance
3.3.2.2	Facilitate implementation of Council's Environmental Sustainability Strategy	Report on progress on environmental sustainability	Corporate Services	Finance

4. Service Excellence

Our Goal

A modern thinking, community outcome focused organisation that effectively balances the community's aspirations with the resources available now and in the future.

Related Strategies and Plans

- Corporate Systems Consolidation Strategy
- Customer Service Standards
- Region Rockhampton Regional Council Economic Development Action Plan 2016-2020
- eServices Strategy
- Information and Communications Technology Strategic Plan 2015-2020
- IT Mobility Strategy
- Rockhampton Regional Planning Scheme
- Workplace Health and Safety Management System Plan

A Customer Focused Organisation

4.1 Customer focused services				
4.1.1 Customer focused organisation that ensures Council's service delivery is efficient and representative of the community's needs and views				
Reference	Operational Action	Target	Department	Section
4.1.1.1	Provide timely and effective delivery of Council's services	Non-compliances of the unit's customer service standards or adopted service levels reported quarterly	All Units	
4.1.1.2	Respond to queries and engage with the public through Council's social media sites	Service delivery in accordance with Social Media Strategy	Office of the CEO	Directorate
4.1.1.3	Respond to queries received from media organisations in a timely manner.	Provide same day responses to the media for requests received prior to 11.00am	Office of the CEO	Directorate
4.2 Practical and values based compliance frameworks				
4.2.1 Ensure public health, safety, policies and local laws are adhered to				
4.2.1.1	Provide effective development management programs in line with legislative requirements for environment, health, food, safety, noise, odour and dust protection	Compliance with development management programs	Community Services	Planning and Regulatory Services
4.2.1.2	Provide formal and informal education opportunities to the public to ensure the community are aware of their legislative obligations	Education program implemented in accordance with program milestones	Community Services	Planning and Regulatory Services
4.2.2 Monitor compliance and trigger legislative changes				
4.2.2.1	Manage an annual compliance training program	Implement a six monthly schedule of mandatory training at the end of July 2018 and end of January 2019	Office of the CEO	Workforce and Governance
4.2.2.2	Review how legislative updates are communicated and implemented in areas of responsibility	Undertake a review of processes used throughout Council that captures changes to legislation and report on recommendations by 30 June 2019	Office of the CEO	Workforce and Governance
4.2.2.3	Provide a diverse range of compliance tools to a wide range of amenity, health and safety issues across the community to enhance liveability	Review and update the enforcement manual by 30 June 2019	Community Services	Planning and Regulatory Services

4.3 Accountable and motivated organisation				
4.3.1 Council's information and communication systems are strategically planned and actively managed to meet Council and community needs				
4.3.1.1	Ongoing implementation of the ICT Strategic Plan, including the eServices and IT Mobility Strategies	Achievement of 2018-19 targets as detailed in the ICT Strategic Plan	Corporate Services	Corporate and Technology Services
4.3.2 Encourage leaders of today to educate and mentor potential leaders of the future				
4.3.2.1	Implement programs that support leadership development	Deliver leadership development program with a twice yearly intake	Office of the CEO	Workforce and Governance
		Develop and implement a Mentoring Program and review Performance Review system by 30 June 2019	Office of the CEO	Workforce and Governance
4.3.3 Employees are proactive, take accountability and are clear on expectations				
4.3.3.1	Implement a rehabilitation/fitness for work program	90% of workers on fit for work programs are placed within their own department	Office of the CEO	Workforce and Governance
4.3.3.2	Undertake an employee survey that measures employee engagement and satisfaction with the organisation	Employee survey results show 5% increased overall satisfaction (from 63% in 2015)	Office of the CEO	Workforce and Governance
4.3.4 Encourage personal development whilst ensuring employees have the necessary qualifications and accreditation to safely fulfil the requirements of their position				
4.3.4.1	Implement compliance training programs that also support employee personal development	Deliver annual compliance training program in accordance with the timeframes detailed within the Safety and Training Strategic Plan	Office of the CEO	Workforce and Governance

Regional Planning and Development

4.4 Plan for the future population and economic growth giving consideration to a diverse range of industries and services				
4.4.1 Engage with health and aged care providers to expand opportunities				
4.4.1.1	Update the Economic Development Action Plan to include engagement initiatives with this sector	Update Economic Action Plan by December 2018	Advance Rockhampton	Regional Development and Promotions
4.4.2 Encourage, plan and develop areas for high density living and expand cultural and economic development potential for the CBD				
4.4.2.1	Ensure land use instruments achieve policy objectives	Continue the implementation of CBD Redevelopment Framework and catalyst projects throughout 2018/2019	Corporate Services	Strategy and Planning

4.4.3 Plan for future sustainable growth throughout the region and provide opportunities for mix use and redevelopment within suitable urban areas				
4.4.3.1	Ensure statutory land use instruments achieve policy objectives	Incorporate overlay mapping, Quay Lane office, Fitzroy accommodation and industry precincts and character provisions into the major amendment to the Rockhampton Region Planning Scheme by July 2019	Corporate Services	Strategy and Planning

5. Local Government Leader

Our Goal

Delivering a high performing and progressive organisation that leads by example

Related Strategies and Plans

- Asset Management Plans
- Enterprise Risk Framework
- Long Term Financial Forecast
- Fraud & Corruption Control Plan

Consistent and Engaging Leadership

5.1 Productive partnerships with all levels of government and relevant stakeholders				
5.1.1 Ensure local government is represented on all key decision making or advocacy groups				
Reference	Operational Action	Target	Department	Section
5.1.1.1	Review and audit existing organisations and advocacy groups where Council is represented. Identify any groups where inclusion is considered appropriate and report to Council accordingly	Review undertaken by 31 December 2018 and quarterly update reports are presented to Council	Advance Rockhampton	Directorate
5.1.2 Develop and maintain critical relationships with key stakeholders, government and community agencies				
5.1.2.1	Actively source grant, funding and other business opportunities	All relevant grants are applied for	Advance Rockhampton	Directorate

5.2 Strong leadership that provides quality governance to support and service the community				
5.2.1 Council's decision making, planning and reporting processes provide transparent and accountable governance				
5.2.1.1	Work with stakeholders to identify policies and delegations required to support Local Laws as adopted by Council	Work with stakeholders to identify and implement policies and delegations in line with adopted Local Laws	Office of the CEO	Workforce and Governance
5.2.1.2	Develop and implement Governance Framework	Develop framework by June 2019	Office of the CEO	Workforce and Governance
5.2.1.3	Internal Audit function is undertaken in accordance with legislative requirements and timeframes	Achievement of 85% of the annual audit plan completed	Corporate Services	Internal Audit
		Audit and Business Improvement Committee Meetings are held at least twice each financial year	Corporate Services	Internal Audit
5.2.1.4	Operational risks are monitored and managed in accordance with legislative requirements	Risks register is being maintained	All Departments	
5.2.1.5	Coordinate Council's Enterprise Risk Management Framework via provision of consulting and reporting services	Risk register updates presented to Council as per the Enterprise Risk Management Framework	Corporate Services	Internal Audit
5.2.1.6	Manage employee complaints and grievances in accordance with legislation and policy requirements	100% actioned in accordance with Council policy and procedure	Office of the CEO	Workforce and Governance
5.2.1.7	Registers of Interest for Councillors are updated on the public website as per legislative requirements	Registers uploaded within three days of being notified of changes	Office of the CEO	Directorate
5.2.1.8	Right to Information and Information Privacy applications are managed and processed in accordance with legislative requirements.	100% of Right to Information and Information Privacy applications processed within legislative timeframes	Corporate Services	Corporate and Technology Services
5.2.1.9	Monitor and review non-compliance of legislative requirements	Report on legislative non-compliance included in sectional reports presented to Council on a monthly basis	All Departments	
5.2.1.10	Investigate options to address abnormalities with signing delegations	Complete investigation and provide a recommendation by 30 June 2019	Office of the CEO	Workforce and Governance

Fair and Balanced

5.3 Financially sustainable organisation				
5.3.1 Council's resources are allocated in an efficient and effective manner				
5.3.1.1	Business plan developed setting out the section's proposed services, programs and projects to support the strategic objectives of Council's Corporate Plan for the period 1 July 2019 to 30 June 2022	A Business plan for the section is to be prepared and approved by 30 June 2019	All Sections*	
5.3.2 Ensure the efficient and effective management of Council's finances				
5.3.2.1	Review operational budgets to ensure effective capture and reporting of activities	Monthly review of the Operational Budget	All Sections*	
5.3.2.2	The annual financial statements meet acceptable governance standards	Council's annual financial statements are 'unqualified'	Corporate Services	Finance
		The quality of the financial statements is not rated 'below average' by the Queensland Audit Office	Corporate Services	Finance
		The timelines of the annual financial statements as rated by the Queensland Audit Office is not 'untimely'	Corporate Services	Finance
		There are no internal controls as rated by the Queensland Audit Office deemed 'ineffective'	Corporate Services	Finance
5.3.2.3	Review and update long-term financial forecasts to attain a financially sustainable organisation	Long Term Financial Forecast updated at each budget and budget revision	Corporate Services	Finance
		Financial targets as set by the Department of Local Government, Racing and Multicultural Affairs are met in the Long Term Financial Forecast	Corporate Services	Finance
5.3.2.4	Financial systems and processes are managed to meet the appropriate audit requirements and community expectation	The required asset revaluations are completed by 28 February 2018 and integrated into asset management and relevant financial plans	Regional Services	Infrastructure Planning
		Unpaid rates and charges are managed in accordance with the Debt Recovery Policy, achieving an overdue balance of less than 3% at its lowest point	Corporate Services	Finance

5.3.3 Council's asset management and its asset management plans are monitored and reviewed to ensure appropriate replacements and utilisation of resources are undertaken				
5.3.3.1	Refine the long-term asset management plans with asset custodians to guide the replacement and utilisation of resources	Annual review of asset management plans by 30 June 2019	Regional Services	Infrastructure Planning
5.3.3.1	Refine the long-term asset management plans with asset custodians to guide the replacement and utilisation of resources	Annual asset sustainability ratio is greater than 90%	Regional Services	Infrastructure Planning
5.3.4 Ensure significant business activities are financially sustainable				
5.3.4.1	Review significant business activities for appropriate return on assets, and other Code of Competitive Conduct requirements by 30 June 2019	Conduct review by 30 June 2019	Corporate Services	Finance
5.3.5 Encourage greater risk taking in the pursuit of innovation, improved processes and the delivery of efficient and effective services				
5.3.5.1	Contribute towards implementation of Technology One Asset Lifecycle Management System	New Asset System implemented by 30 June 2019	Corporate Services	Finance
5.4 Leading public sector employer				
5.4.1 Ensure Councillors are supported to govern the Region efficiently				
5.4.1.1	Promote good democratic governance by adhering to legislative requirements for local governments	Present organisational updates and matters impacting local government to Council on a monthly basis	Office of the CEO	Directorate

5.4.2 Encourage greater risk taking in the pursuit of innovation, improved processes and the delivery of efficient and effective services				
5.4.2.1	Implement improved payroll processes that allow greater flexibility and more efficient processing of employee records	Progress towards the implementation of Aurion timekeeper module and award interpreter by 30 June 2019	Office of the CEO	Workforce and Governance
5.4.2.2	Undertake certified agreement negotiations that consider the application of the new Queensland Local Government Industry Award - State 2017 and the <i>Industrial Relations Act 2016</i>	Negotiations completed and certified agreement conditions implemented by 31 March 2019	Office of the CEO	Workforce and Governance
5.4.2.3	Improve the online customer experience when completing customer forms	Implement changes to improve the online customer experience when completing customer forms by 30 June 2019	Office of the CEO	Workforce and Governance
5.4.2.4	Identify opportunities to enhance the provision of in-house legal services	Present a business proposal by 31 December 2018 for further consideration	Office of the CEO	Workforce and Governance
5.4.2.5	Ensure policies and procedures provide the appropriate framework and approvals to facilitate efficient and effective operations	Implement changes to corporate delegations and update policy and procedure documents by 30 June 2019	Office of the CEO	Workforce and Governance
5.4.2.6	Undertake process review on a key activity within the section	Identify key activity by 30 September 2018 and complete process review by 30 June 2019	All Sections*	
5.4.2.7	Investigate the functionality of performance planning software	Submit report and recommendations by 30 June 2019	Office of the CEO	Workforce and Governance
5.4.3 Council resources are effective and efficient in the delivery of robust recruitment processes				
5.4.3.1	Ensure all panel members are trained prior to participating in the recruitment process	50 panel members trained per annum	Office of the CEO	Workforce and Governance
5.4.4 Create an environment where staff are proud of working at Council by the implementation of corporate and staff initiatives				
5.4.4.1	Undertake a survey that show staff are proud to work at Council	Maintain 75% of staff that are proud to work at Council	Office of the CEO	Workforce and Governance
5.4.4.2	Develop and implement annual communication plan that considers strategic branding and awareness by providing improved communication and streamlined processes for key strategy areas	Identify at least two improved communication plans per strategy area	Office of the CEO	Workforce and Governance

* Excludes Internal Audit

ROCKHAMPTON AIRPORT
2018-2019 PERFORMANCE PLAN
EXECUTIVE SUMMARY

Rockhampton Regional Council (Council), in its ongoing commitment to transparency and ensuring that the Rockhampton Airport is well placed to meet the demands, both in services and financial management, of its community, elected to prepare a public benefit assessment that met the requirements of associated legislation.

The public benefit assessment undertaken indicated it would be in the interests of the community for the Rockhampton Airport to be corporatised however, Council at its meeting on 28 June 2011 resolved that the airport services be commercialised and the commercialised business unit be named Rockhampton Airport.

This performance plan is Rockhampton Airport's agreement with Council to deliver those airport services. The plan describes Rockhampton Airport's objectives and functions in respect of:

- airport operations;
- commercialisation;
- community service obligations;
- customer service;
- reporting requirements;
- asset management objectives; and
- financial policies.

This plan is required by Section 175(2) of the *Local Government Regulation 2012* (the *Regulation*) which states:

1. there must be an annual performance plan for each commercial business unit;
2. a local government's operational plan must include the annual performance plan for each of its commercial business units; and
3. a performance plan may be amended at any time before the end of the financial year for which it is prepared.

Key financial and non-financial targets are detailed within this plan.

1. STRATEGIC DIRECTION

1.1 Vision, Mission, Values

Vision

To be recognised as the most innovative and professionally operated airport in Australia.

Mission

To generate a commercial rate of return on our infrastructure while remaining the preferred airport for high volume regular public transport (RPT) operations within Central Queensland.

Values Statement

Rockhampton Airport will provide a service which embraces Council's corporate values.

Council Values and Behaviours

Accountable – We are proactive and take personal responsibility. We are clear on our expectations, if in doubt we seek clarification. We do what we say we will do and deliver our promises on time. We hold ourselves and others accountable. We take personal accountability for our own and others safety. We trust individuals to do their job.

Customer Focused – We are timely and responsive to our customers and community. Our decisions and actions have the customer and community at the front of mind. We engage with and listen to the customer. We support each other to achieve the best outcome for the customer.

People Development – Leaders coach, support and listen to their people. We support and develop our people to ensure they can reach their full potential. We will seek and provide feedback with the constructive intent. Development is focused on technical and behavioural capability. People are valued and treated with respect regardless of position.

One Team – We work together to find solutions and opportunities. We openly share knowledge, information and resources in order to deliver the best outcome for Council. We talk with each other and seek ways to collaborate. We understand our shared goals and how each area fits together. We develop solutions with the big picture in mind ensuring we encourage collaboration and consider the impact on others. Communication and engagement are priorities at all levels.

Continuous Improvement – We take the time to explore better ways to do things. We listen to and genuinely value ideas from all staff. We accept mistakes will happen and we ensure we share the learnings. Continuous improvement is valued as an opportunity not an expense. We will be open to change, have an open mind and maintain a positive attitude.

1.2 Objectives

The key objective of the Rockhampton Airport is to safely deliver aeronautical and non-aeronautical services.

Core business includes the following activities:

Aeronautical Activities

This includes all activities that are vital to airport activity and their removal would render the Rockhampton Airport unable to function in an aeronautical capacity. They include the runways, taxiways and aircraft parking apron areas. This is the core activity of the Rockhampton Airport.

Non-aeronautical Activities

This includes all other activities undertaken by Rockhampton Airport and includes the operation of the terminal building, car park facilities, concessions and related leases and licences, etc. All of these activities are ancillary to the operation of a modern airport.

2. OPERATIONS

2.1 Nature and Scope of Activities

The Rockhampton Airport is responsible for the operation and maintenance of assets totalling approximately \$116.0 million.

Broadly, the scope of the Rockhampton Airport (as at 30 June 2019 unless otherwise stated) is as follows:

Operational Revenue	\$16.3 million
Operational Expenditure	\$12.7 million
Net Community Assets	\$115.1 million
Number of staff	22
Estimated Annual Passenger Movements (12 months)	571,091

to 30 June 2019)

2.2 Governance

The objectives of commercialisation are to improve overall economic performance and the ability of Council to carry out its responsibilities for good rule and government, establishing an efficient and effective commercial business unit and establishing a framework for operation and accountability of that unit.

To assist in satisfying the principles of commercialisation it was considered that the commercial business unit, Rockhampton Airport, should be discretely identified in Council's corporate structure and with the mechanisms in place to ensure that it has the opportunity to meet its objectives. To facilitate this, the corporate structure has Rockhampton Airport within the Advance Rockhampton Department. The internal structure of Rockhampton Airport remains within the legislative domain of the Chief Executive Officer (of Council), as determined by the *Local Government Act 2009*.

2.3 Community Service Obligations

The *Regulation* Chapter 3 Section 24 defines a community service obligation as:

an obligation the local government imposes on a business entity to do something that is not in the commercial interests of the business entity to do.

The community service obligation (CSO) is to be treated as revenue for the activity of an amount equivalent to the cost of carrying out the obligation less any revenue arising from carrying out the obligation.

Council may direct Rockhampton Airport to use internal services over external services and to provide services where it is not in commercial interests to do so. In each of these cases an appropriate CSO will be paid by Council. The budgeted value of CSOs in 2018-19 is detailed in Annexure 1.

When additional CSOs are identified within the period of this performance plan the valuation of the CSO will be in accordance with Council resolution.

3. COUNCIL SERVICE PROVIDER RIGHTS AND RESPONSIBILITIES

3.1 Provision of Services

Council as the owner of the Rockhampton Airport will be responsible for approving the strategic direction and broad policies for the business unit.

Council will be responsible for providing a number of support services to the Rockhampton Airport including:

- corporate governance support;
- corporate business systems;
- finance support services and systems;
- human resource services and systems;
- safety support services and systems;
- IT services support and systems;
- procurement and tenders;
- records management support and systems;
- collection of revenue;
- supply of fleet and plant;
- project management; and
- other miscellaneous support services (payroll, etc).

The Rockhampton Airport is required to use internal support services over external service providers.

Any disputes concerning the availability or cost of the internal service provider and the urgency of the task to be undertaken will be resolved by mutual agreement between the General Manager Advance Rockhampton and the general manager of the relevant Council department with Council's Chief Executive Officer as the final adjudicator in line with the intentions of the commercialisation aspects of the *Local Government Act 2009*.

Rockhampton Airport with the approval of the Chief Executive Officer may use an external service provider when the internal providers are unable to provide delivery within a reasonable timeframe or at a cost that is commercially competitive.

Council will be responsible for providing an environment in which Rockhampton Airport can operate in a manner in which it has every opportunity to meet the objectives of commercialisation and that responsibility will include:

- providing Rockhampton Airport with management autonomy to operate and achieve outcomes set by Council, within the context of the management framework of Council, in line with legislation, and in accordance with the adopted performance plan;
- providing funding as agreed in budget;
- not unnecessarily withholding approvals; and
- not to expect non-commercial effort unless identified as a CSO and appropriate funding provided.

3.2 Council's Commitment to Improve Quality of Internal Service Providers

In adopting this performance plan, Council recognises that the standard of service provided by Rockhampton Airport is heavily dependent upon Council's internal support service providers. There is a strong commitment by Council and its internal support service providers to deliver the quality of service required.

4. ROCKHAMPTON AIRPORT GENERAL RESPONSIBILITIES

4.1 General

Council requires Rockhampton Airport to carry out its undertakings in accordance with the requirements of the following:

- legislative obligations including the *Local Government Act 2009* and other state and subordinate regulation;
- Council policies and procedures; and
- this performance plan.

4.2 Levels of Service

Council have set desired levels of service in line with overall funding considerations and implications on the long term financial plan. Rockhampton Airport operates to provide target levels of service as part of longer term plans and these are as outlined in Annexure 2.

4.3 Customer Service

Rockhampton Airport is responsible for the contact and commitment with customers in accordance with its customer service charter as per Annexure

3. Commercial customers will also have a formal contract with Council but the service will be provided by Rockhampton Airport on behalf of Council.

4.4 Delegated Authorities

The Rockhampton Airport's overall delegated authorities are in accordance with Section 259 of the *Local Government Act 2009*. Delegated authorities for specific Rockhampton Airport staff are included in Council's Register of Delegations in accordance with Section 260 of the *Local Government Act 2009*.

To protect its assets and to ensure that it can meet its performance agreement with Council, the Rockhampton Airport is responsible for managing and controlling the operations and development of its assets in accordance with Council's adopted policies.

4.5 Resource Allocation

With the approval of the Chief Executive Officer, the General Manager Advance Rockhampton is responsible for determining:

- the appropriate mix of internal and external resources necessary to carry out the undertakings of the business (in accordance with Council's Certified Agreements); and
- the most appropriate organisational structure for carrying out the undertakings of the business below the establishment of each of the broad management areas in accordance with Council's delegations.

4.6 Required Return

Council will identify a target rate of return and dividend it requires from Rockhampton Airport operational activities. This performance plan has been developed on the basis that one of the outcomes is to deliver the required returns for Council adoption.

Rockhampton Airport will be, as far as possible, responsible for driving performance improvements to ensure target dividends are returned. Should Rockhampton Airport consider that by realising the dividend service levels it will be unduly impacted, a case is to be made for presentation to Council to reconsider the position (for example, pricing).

4.7 Capital Works

Rockhampton Airport will deliver aeronautical and non-aeronautical related capital works in line with Council approved budgets and programs of work.

An indicative five year rolling program is proposed as part of future performance plans with one to three years considered to be firm. This rolling program incorporates new works identified in the Priority Infrastructure Plan, strategic initiatives and upgrade/replacement works identified in the adopted Asset Management Plans (AMPs).

4.8 Dealing with External Parties

Rockhampton Airport will represent Council on relevant industry groups and working parties. Rockhampton Airport will provide advice and recommendations for future planning reliability. Issues requiring involvement of the Chief Executive Officer and/or Mayor will be facilitated as required.

4.9 Compliance and Regulatory Reporting

Council is the registered airport provider with ultimate responsibility for compliance in service delivery.

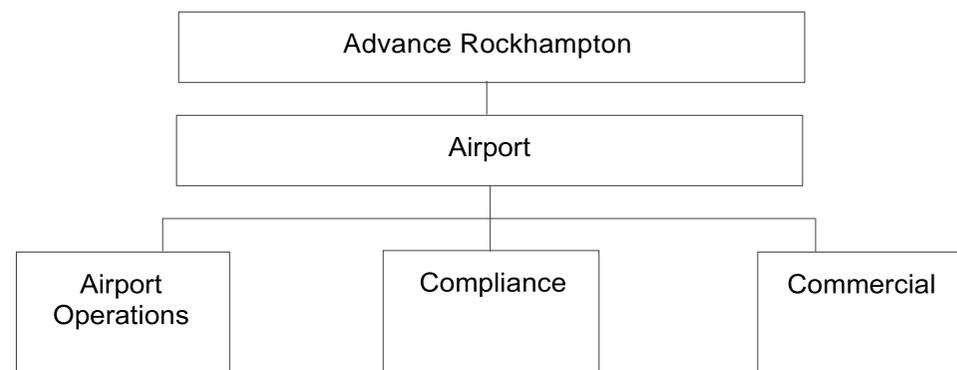
Rockhampton Airport will be responsible for managing the day to day requirements of Council's responsibilities under various licences and will be responsible for preparing all relevant regulatory reports.

4.10 Purchasing of Materials and Services and Disposal of Assets

Rockhampton Airport is bound by Council's purchasing, procurement and asset disposal policies.

5. ORGANISATIONAL STRUCTURE

Council has approved the following organisational structure as appropriate for delivering its objectives as set out in the corporate and operational plans.



6. KEY STRATEGIES

Rockhampton Airport's key strategies for the 2018-19 financial year are set out in Council's 2018-19 Operational Plan.

7. BUSINESS ACTIVITIES

7.1 Reporting to Council, Customers and Agencies

Reporting to Council

Rockhampton Airport will report to Council through whatever forum the Council decides from time to time.

Reporting to Customers

The *Local Government Act 2009* requires that an annual statement on the operations of the commercialised business unit for the preceding financial year is given to the local government and included in the local government's annual report. Rockhampton Airport will provide the following information to Council on its annual performance:

- information to enable an informed assessment of the operations of Rockhampton Airport including a comparison with its annual performance plan;
- particulars of any amendments made to its annual performance plan in the financial year;
- particulars of any directions to Rockhampton Airport during the financial year (including directions about any CSOs to be carried out); and
- particulars of the impact that any changes to its annual performance plan may have had on Rockhampton Airport's financial position and operating surplus/deficit.

Council is required to satisfy the requirements set out in the *Local Government Act 2009* and the *Regulation*. Rockhampton Airport will provide Council with the necessary information pertaining to Rockhampton Airport undertakings to enable it to comply with this requirement.

Quarterly Reporting

The Rockhampton Airport will prepare a quarterly report to Council on its operations in accordance with the agreed format after the end of each month or other time as agreed with Council.

The quarterly report will generally include the following:

- manager's overview;
- performance against the adopted customer service standards;
- financial performance against budget;
- compliance matters;
- safety management;
- environmental management; and
- any amendments proposed to this plan.

Other matters to be reported as required are:

- risk management and strategic planning;
- expenditure requirements greater than the delegation of the Chief Executive Officer;
- exceptional circumstances and issues affecting policy;
- new statutory, regulatory and other information to facilitate informed policy making;
- policies and future directions requiring Council endorsement; and
- benchmarking of Rockhampton Airport activities to state and/or nationally recognised published standards.

Annual Reporting

Rockhampton Airport will comply with the *Regulation* and provide an annual statement on its operations for the preceding financial year to Council for inclusion in the local government's annual report. Rockhampton Airport will provide the following information on its annual performance:

- (a) information to enable an informed assessment of the operations of Rockhampton Airport including a comparison with its annual performance plan;
- (b) particulars of any amendments made to its annual performance plan in the financial year;
- (c) particulars of the impact that any changes to its annual performance plan may have had on Rockhampton Airport's financial position; operating surplus/deficit and prospects; and

(d) particulars of any directions given to Rockhampton Airport, by Council, during the financial year (including directions about any CSOs to be carried out).

The annual statement will include all matters included in the monthly report as well as the following financial indicators.

Item	2018-19 Target
Operating surplus ratio	21.9%
Interest coverage ratio	747.3x
Asset sustainability ratio	452.3%
Gross revenue	\$16,275,359
Earnings before interest, tax, depreciation and amortisation (EBITDA)	\$6,802,582
Competitive neutrality ratio (% of gross revenue)	23.1%
Depreciation ratio	20.2%
Total written down asset value	\$115,997,070
Return on assets	2.1%

Commentary

Operating Surplus Ratio is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes or other purposes. A positive result indicates that surplus revenue is available to support the funding of capital expenditure, offset past or future operating deficits or used to reduce current debt levels. This positive result shows that the Rockhampton Airport is raising enough revenue to meet its operating expenditure.

Interest Coverage Ratio is an indicator of the extent to which operating results (before interest and depreciation) are committed to funding interest expense on current loan borrowings and leases. The Rockhampton Airport will raise new loans during this financial year, with operating results (before

interest and depreciation) will provide 747x the funds required to pay the interest falling due this financial year.

Asset Sustainability Ratio is an indication of the extent to which the infrastructure assets are being replaced as they reach the end of their useful lives. The Department of Local Government, Racing and Multicultural Affairs (DLGRMA) target is greater than 90% per annum (on average over the long-term). Rockhampton Airport in 2018-19 is sufficiently replacing or renewing existing infrastructure assets as they reach the end of their useful life.

EBITDA is a measure of profitability used as comparison within and across industry and is net income with interest, taxes, depreciation and amortisation added back to it. It eliminates the effects of financing and accounting decisions. It is a useful measure of profitability for business with large amounts of assets and/or debt. This shows the funds the Rockhampton Airport has available to fund interest payments and principle repayments on loans and can be used to acquire debt leverage.

Competitive Neutrality Ratio measures the extent to which operating revenues are committed to competitive neutrality adjustments such as tax equivalents and return to Council. Rockhampton Airport is contributing 23.1% of its operating revenues to Council's general fund, that is, for every dollar of operating revenue earned the Rockhampton Airport returns to Council 23.1 cents.

Depreciation Ratio indicates the extent to which operating revenues are committed to funding depreciation. Rockhampton Airport depreciation is 20.2% of its operating revenues, that is, for every dollar of operating revenue earned, Rockhampton Airport requires 20.2 cents to fund asset renewal.

Return on Assets (ROA) is an indicator of how profitable a business is relative to its total assets. ROA tells you what earnings were generated from invested capital (assets). It gives investors an idea of how effectively the company is converting the money it has to invest into net income. The higher the ROA number, the better, because the company is earning more money on less investment. The Rockhampton Airport's ROA indicates it is generating sound earnings from its investment in capital. Rockhampton Airport is generating net income of 2.1 cents for every dollar of investment in non-contributed assets.

Rockhampton Airport will generate indicators as required which are measured annually for collation by state government agencies as part of

the state wide annual comparative data collection process and any other aviation reporting requirement.

7.2 Customer Service

Customer Service Standards

Rockhampton Airport is determined to meet customer needs and provide quality services. Customer needs shall be evaluated by a variety of measures including, but not limited to stakeholder analysis and engagement through:

- customer feedback;
- analysis of services provided by other airport authorities; and
- continuity of services provided.

Information on Rockhampton Airport's customer service standards will be provided through customer service centres and on its web page.

When delivering aviation services Rockhampton Airport recognises that customers are entitled to be guaranteed of a certain level of service.

Customer Contact

Rockhampton Airport will be responsible for customer contact relating to all aviation matters

7.3 Risk Management

The Rockhampton Airport will identify, assess and manage risks in relation to business risk, major asset failure and interruption to supply or delivery in accordance with Council's Enterprise Risk Management Framework.

7.4 Policy Compliance

Rockhampton Airport shall be bound by Council's corporate policies and procedures until such time that Rockhampton Airport develops specific policies and procedures that improve its performance. Any such policies and procedures are subject to the proposed policy complementing the Council policy direction and the approval process.

8. ASSETS

8.1 Asset Management

Rockhampton Airport is devolved responsibility for the aeronautical and non- aeronautical assets owned by Council that are required to allow it to operate as an airport service provider.

To align the business goals and objectives with the assets, Rockhampton Airport will maintain information on the assets and quantify the regulated asset base for the purpose of deriving revenue requirements and developing pricing proposals for Council adoption.

Rockhampton Airport will minimise the whole-of-life cost whilst achieving the desired levels of service required by Council. Rockhampton Airport will prepare and maintain an AMP in line with Council's long term asset management plan and long term financial plan.

Rockhampton Airport will manage assets to minimise the whole-of-life cost whilst achieving the desired levels of service. To achieve this objective the following are undertaken:

- maintaining detailed asset registers;
- maintaining asset valuations and depreciation schedules for the purpose of allowing Council to report externally in accordance with provisions of the *Local Government Act 2009*, the *Regulation* and the Australian Accounting Standards Board; and
- detailed planning, design and construction of new assets.

8.2 Asset Relationship

Under National Competition Policy guidelines, Rockhampton Airport is required to maintain an appropriate return on these assets which is in turn paid as a dividend to Council after reserve requirements are met.

9. FINANCIAL MATTERS

9.1 Long Term Financial Strategy

The two tables contained within Annexure 4 provide the long term Operating Statement and Statement of Financial Position for Rockhampton Airport for the period 2018-19 to 2026-27.

9.2 Capital Structure

The Rockhampton Airport will continue to develop long term financial planning models which upon adoption, will be incorporated into Council's overall financial strategy. All Rockhampton Airport's financial planning is subject to approval by Council.

9.3 Funding Sources

The following are the funding sources for the Rockhampton Airport capital expenditure program:

Revenue

- Depreciation funding; and
- Existing operational funds

Loans

Current liability/redemption (forecast closing as at 30 June 2019)	\$0.3 million
Total liability (forecast closing as at 30 June 2019)	6.0 million
2018-19 (proposed new loans)	6.0 million
Capital Expenditure for 2018-19 is approximately	\$15.0 million

9.4 Operational Budget

The operational budget as detailed in Council's Financial Strategic Plan is as follows:

Operating Revenue for 2018-19 is estimated to be \$16.3 million (inc CSOs) comprising:

Airport Fees	72.7%
Rent Revenue	13.6%
Commission Revenue	11.8%
Community Services Obligations and C.N.A's	1.6%
Other sources	0.3%

Operating expenditure including tax and return for 2018-19 is estimated to be \$13.8 million, comprising:

Operations Expense	68.5%
Depreciation	23.8%
Income tax and Dividends	7.7%

10. FINANCIAL POLICIES

10.1 Accounting

Financial statements are prepared in accordance with all Australian Accounting Standards, Australian Accounting Interpretations and other pronouncements issued by the Australian Accounting Standards Board. They also comply with the requirements of the *Local Government Act 2009* and the *Regulation*. Financial statements are prepared under the historical cost convention except for the revaluation of certain non-current assets.

10.2 Asset Depreciation

The calculation of asset depreciation for external reporting and tax purposes shall be in accordance with the *Regulation*, AASB 116 – Property, Plant and Equipment Accounting Standard, Australian Accounting Standards Board and the Local Government Tax Equivalent Manual, respectively.

Depreciation is calculated annually and effectively creates a cash backed source of funds available to fund Rockhampton Airport's infrastructure replacement works. Other sources of funds for capital expenditure may arise from grants and subsidies, loan borrowings and other reserves.

Rockhampton Airport accumulates any unspent depreciation funds for the future capital renewal of assets to either maintain or reinstate their service potential.

10.3 Taxation

Rockhampton Airport is required to pay the following taxes, either to Council or via Council to the relevant government agencies:

1. Commonwealth taxes including, fringe benefits and GST;
2. State taxes, specifically payroll tax; and
3. all remaining taxes as tax equivalents directly to Council. These tax equivalents shall include:
 - income tax;
 - land tax; and
 - stamp duty.

10.4 Treatment of Surpluses/Losses

In accordance with Council resolution, after the required ROA and Income Tax Equivalents have been forwarded to Council each year, any remaining surplus/loss will be held by the Rockhampton Airport.

10.5 Borrowing Policy

Section 104 of the *Local Government Act 2009* requires a local government to have a financial management system, and this system must have a long term financial forecast and included within this system a debt policy.

Section 192 of the *Regulation* provides that a Council must prepare a debt policy each financial year and the policy must state:

- new borrowings planned for the current financial year and the next nine financial years; and
- the timeframe which it is planned to repay existing and new borrowings.

Rockhampton Airport's AMP Financial Strategy identifies new capital expenditure over the 10 year planning horizon providing the basis for future borrowings.

The following principles underlie Council's Debt (Borrowings) Policy:

- loans will only be used for capital expenditure; and
- long term capital works and borrowing strategies will be reviewed on a yearly basis and any necessary adjustments made, but any changes will be in line with the financial plan adopted by Council.

Where Rockhampton Airport requires debt financing, Council will raise funds for Rockhampton Airport. Council will make explicit the terms and conditions of all funds raised for Rockhampton Airport, having due regard to Council's determination on Rockhampton Airport's capital structure. Rockhampton Airport will be responsible for managing this debt and use Council's services where necessary to assist in this regard.

11. PRICING AND REVENUE COLLECTION

11.1 Revenue Target

Consideration will be given to the following principles when setting the revenue targets for the financial year:

- full cost recovery including required rate of return;

- elimination of cross subsidies;
- economic, asset and ecological sustainability; and
- transparency in pricing regarding CSOs.

Rockhampton Airport will actively work with Council to maximise the realisation of the above principles.

11.2 Revenue Collection

Rockhampton Airport in conjunction with Council's Finance Department is responsible for revenue collection for the provision of aeronautical and non-aeronautical services.

11.3 Recovery for Damage to Infrastructure

Rockhampton Airport will recover compensation for third party damage to Rockhampton Airport infrastructure.

12. FINANCIAL STATEMENTS

The *Regulation* requires that Rockhampton Airport must provide to Council an annual statement of operations and this statement must be included in Council's annual report.

13. REVIEW OF PERFORMANCE PLAN

The *Regulation* allows a performance plan to be amended at any time before the end of the financial year for which it is prepared.

This plan is to be reviewed and amendments made where necessary on a quarterly basis. Such a review or amendment of the plan should be as a result of the following:

- reviewing Rockhampton Airport's actual performance and the reasonableness of the performance targets or standards set as part of the plan;
- resolution of any of the matters referred to in the plan as being unresolved; and
- any new direction of Council in relation to the overall strategic direction of the Rockhampton Airport.

ANNEXURE 1: COMMUNITY SERVICE OBLIGATIONS

Community service obligations (CSO) are the activities required by Council that are not in the Rockhampton Airport's commercial interests to perform and do not arise because of an accountability for performance, or competitive neutrality.

CSOs have been identified and adopted by Council for 2018-19 in the following areas. These CSOs will be funded by a contribution from Council to Rockhampton Airport.

Description	Amount
Royal Flying Doctors Service, Capricorn Rescue Helicopter Service and Patient car parking waiver	\$ 239,603
Total (proposed in 2018-19)	\$ 239,603

CSOs as identified and adopted by Council will be funded by a contribution from Council to the Rockhampton Airport. This section of the performance plan will be updated as required to reflect any CSOs adopted.

It should be noted however that the Rockhampton Airport makes an annual donation of landing fees and lease costs to the Royal Flying Doctors Service and the Capricorn Helicopter Rescue Service. This donation is in the form of waiving associated costs.

ANNEXURE 2: PERFORMANCE TARGETS FOR QUARTERLY REPORTING

Non-Financial Performance Targets

Performance Indicator	Target
Passenger Numbers	0%
Aircraft Movements	0%
Bird Strikes	10 per quarter
Lost Time Days – workplace injuries	0
Reported Public Injuries on Airport Precinct	0
Customer Requests Actioned	100%
Airline Engagement Meetings	Quarterly
Military Exercise Briefings Attended	100%

Financial Performance Targets

Indicator	Target	Reporting Frequency
Operating Budget	Conduct all activities in accordance with required timelines and budget	Quarterly or when variations arise
Annual Revenue	Timely reporting of any significant variations to budget revenue and collection timing	Quarterly or when variations arise
Capital Works	Completion of capital program in accordance with adopted timeframe and budget (within 5%)	Quarterly or when variations arise

ANNEXURE 3: ROCKHAMPTON AIRPORT CUSTOMER SERVICE CHARTER

Rockhampton Airport is owned and operated by Council. A key strategic objective for the Rockhampton Airport is for customers to expect and receive a high level of customer service throughout their travel experience.

Rockhampton Airport leverages its relationship with Council to provide guidance and direction in relation to the service of its customers.

Council is committed to service excellence and monitors its service to ensure that it meets the standards set out in this service charter.

Rockhampton Airport has several groups of customers, each with their specific needs and expectations. Some examples of customers include but are not limited to:

The General Public

- travellers (airline, bus, taxi and pedestrian);
- people meeting or assisting travellers; and
- people attending the Rockhampton Airport for other reasons.

Regional Partners

- government agencies and their personnel;
- local, regional and state development organisations;
- significant businesses; and
- visiting business people.

Business Partners

- airlines, their staff, contractors and representatives;
- lessees, licences and concessionaires, their staff, contractors and representatives;
- service agents and associated facilities maintenance personnel; and
- sales representatives.

WHAT CUSTOMERS CAN EXPECT:

Where possible we will resolve your enquiry at the first point of contact. We will aim for seven out of ten enquiries to be resolved by our Customer Service Officers.

Customer requests for service will be entered into Council's Request Management System on the same day that they are received.

WE ASK OUR CUSTOMERS TO:

- provide complete and accurate information;
- keep us informed of any changes to personal details;
- offer suggestions on service improvements; and

- seek appointments for complex enquiries.

FRONTLINE CUSTOMER SERVICE:

- You will be greeted in a friendly, professional manner;
- Wherever possible, a one stop service will be provided at the first point of contact;
- All enquiries will be processed accurately and efficiently by the Customer Service Officers;
- You will be afforded respect and courtesy.

ON THE TELEPHONE:

- Your call will be answered promptly;
- Staff will introduce themselves;
- Wherever possible, a one stop service will be provided at the first point of contact;
- We are conscious your time may be precious and we actively work to reduce call waiting times; Please note that in peak periods, delays are inevitable.

Please note: Our Call Centre system does allow you to either leave a contact telephone number or voice mail message. Both of these options are presented to you after 45 seconds. If you choose to take these options your place in the queue is retained and you will receive a call from a Customer Service Officer when your call would have reached the head of the queue.

IN WRITING:

- We will forward a letter, email or facsimile of reply within 10 working days of receiving your correspondence;
- We will forward an interim letter advising progress of correspondence if there is a delay in answering your enquiry.

RESPECT FOR YOUR PRIVACY:

- We will respect and protect your personal information through our policies created under Right to Information and Privacy Legislation.

YOUR FEEDBACK:

- We welcome and encourage feedback or suggestions and will take these into account to continually improve our levels of service on our path to customer service excellence.

RESPONSE and RESOLUTION TARGETS:

The follow the target response and resolution times to your enquiries.

General Public

Service Enquiry	Target Response (working days)	Target Resolution (working hrs/days)
Carparking		

Disabled Access	Immediate	2 hours
Refunds/Equipment Failures	Immediate	5 days
General Enquiries	3 days	10 days
Operations		
Security Incidents	Immediate	4 days
Safety Incidents	Immediate	4 days
General Enquiries	3 days	10 days
Facilities		
Service Failures	Immediate	3 hours
General Enquiries	3 days	10 days
Commercial		
General Enquiries	3 days	10 days

Regional Partners

Service Enquiry	Target Response (working days)	Target Resolution (working hrs/days)
VIP Activities	Immediate	3 hours
Media/Time Critical Enquiries	Immediate	3 hours
General Information Requests	3 days	5 days

Business Partners

Service Enquiry	Target Response (working days)	Target Resolution (working hrs/days)
Operations		
Security Incidents	Immediate	4 days
Safety Incidents	Immediate	4 days
Operationally Sensitive Enquiries	Immediate	4 days
General Enquiries	3 days	10 days
Facilities		
Service Failures	Immediate	3 hours
Development Requests	3 days	30 days
General Enquiries	3 days	10 days
Commercial		
Operationally Sensitive Enquiries	Immediate	3 hours
Lease/Licence Enquiries	3 days	10 days
Development Proposals	3 days	30 days
General Enquiries	3 days	10 days

CUSTOMER FACILITIES:

Rockhampton Airport's car parks, access points and general terminal layout has been designed to provide a safe and efficient passenger experience for all airport customers.

Rockhampton Airport has published a Disability Access Facilitation Plan that explains the services and facilities available to assist customers with limited mobility or specialised requirements.

We will continue to participate and invest in the Queensland University of Technology's Airports of the Future international collaborative research project (<http://www.airportsofthefuture.qut.edu.au/>) to ensure that passenger facilitation continues to improve in line with contemporary customer service practices.

OPERATIONAL INFORMATION:

We will endeavour to communicate changes to our operations and our daily flight schedule via our web site (www.rrc.qld.gov.au) and Council's social network sites (Twitter and Facebook). In emergencies all external communication must be channelled through the Chair of the Local Disaster Management Group. In most instances, this will be the Mayor of Council.

Annexure 4: LONG TERM OPERATING AND FINANCIAL POSITION STATEMENTS

Statement of Comprehensive Income for Airport Business 2018 to 2027 (\$'000,s)

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Income									
Revenue									
Operating revenue									
Fees and charges	11,822	12,426	12,799	13,183	13,579	13,986	14,406	14,838	15,283
Rental income	2,217	2,261	2,306	2,353	2,400	2,448	2,497	2,546	2,597
Interest received	42	93	88	77	50	197	188	136	86
Other income	2,195	2,240	2,287	2,334	2,382	2,431	2,481	2,532	2,584
Total operating revenue	16,275	17,021	17,480	17,946	18,410	19,061	19,571	20,052	20,551
Capital revenue									
Grants, subsidies, contributions and donations	4,508	-	-	-	-	-	-	-	-
Total revenue	20,783	17,021	17,480	17,946	18,410	19,061	19,571	20,052	20,551
Total income	20,783	17,021	17,480	17,946	18,410	19,061	19,571	20,052	20,551
Expenses									
Operating expenses									
Employee benefits	2,760	2,843	2,928	3,016	3,106	3,200	3,296	3,395	3,496
Materials and services	6,671	6,906	7,150	7,402	7,663	7,933	8,212	8,502	8,802
Finance costs	0	188	163	134	95	223	132	119	119
Depreciation and amortisation	3,285	3,496	3,604	3,679	3,802	3,915	3,970	4,085	4,204
Other expenses	-	-	-	-	-	-	-	-	-
Total operating expenses	12,716	13,434	13,844	14,230	14,666	15,270	15,610	16,100	16,621
Total expenses	12,716	13,434	13,844	14,230	14,666	15,270	15,610	16,100	16,621
Net result	8,067	3,587	3,636	3,717	3,744	3,791	3,962	3,952	3,930
Net result before tax equivalents	8,067	3,587	3,636	3,717	3,744	3,791	3,962	3,952	3,930

Tax equivalents payable	1,068	1,061	1,071	1,090	1,087	1,075	1,106	1,107	1,109
Net result after tax equivalents	6,999	2,527	2,565	2,626	2,657	2,716	2,855	2,844	2,821
Total comprehensive income for the year	8,067	3,587	3,636	3,717	3,744	3,791	3,962	3,952	3,930

Operating result

Operating revenue	16,275	17,021	17,480	17,946	18,410	19,061	19,571	20,052	20,551
Operating expenses	12,716	13,434	13,844	14,230	14,666	15,270	15,610	16,100	16,621
Operating result	3,559	3,587	3,636	3,717	3,744	3,791	3,962	3,952	3,930

Statement of Financial Position for Airport Business 2019 to 2027 (\$'000,s)

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Assets									
Current assets									
Cash and cash equivalents	4,927	5,114	4,717	4,414	8,793	10,277	8,548	6,294	4,738
Trade and other receivables	1,750	1,820	1,875	1,927	1,980	2,029	2,090	2,148	2,207
Inventories	27	27	27	27	27	27	27	27	27
Other current assets	8	8	8	8	8	8	8	8	8
Non-current assets held for sale	-	-	-	-	-	-	-	-	-
Total current assets	6,712	6,969	6,628	6,376	10,807	12,341	10,673	8,477	6,980
Non-current assets									
Property, plant & equipment	116,522	118,094	120,279	122,513	127,108	127,211	130,651	134,628	137,887
Other non-current assets	10	19	92	73	54	36	18	10	10
Total non-current assets	116,532	118,113	120,370	122,586	127,162	127,246	130,670	134,638	137,896
Total assets	123,244	125,083	126,998	128,962	137,970	139,587	141,343	143,115	144,877
Liabilities									
Current liabilities									
Trade and other payables	1,772	1,828	1,895	1,960	2,027	2,091	2,169	2,243	2,320
Borrowings	333	322	334	345	746	746	773	800	828
Provisions	307	307	307	307	307	307	307	307	307
Total current liabilities	2,412	2,457	2,536	2,613	3,080	3,144	3,248	3,350	3,454
Non-current liabilities									
Borrowings	5,676	5,354	5,020	4,675	10,940	10,194	9,421	8,621	7,793
Provisions	85	85	85	85	85	85	85	85	85
Total non-current liabilities	5,761	5,439	5,105	4,760	11,025	10,279	9,506	8,706	7,878
Total liabilities	8,173	7,896	7,641	7,373	14,105	13,423	12,754	12,056	11,332
Net community assets	115,071	117,187	119,357	121,589	123,865	126,164	128,589	131,059	133,544
Community equity									

Asset revaluation surplus	40,310	42,916	45,626	48,430	51,363	54,428	57,626	60,951	64,374
Retained surplus	74,761	74,271	73,731	73,159	72,502	71,736	70,963	70,108	69,170
Total community equity	115,071	117,187	119,357	121,589	123,865	126,164	128,589	131,059	133,544

Community equity

FITZROY RIVER WATER

2018-2019 PERFORMANCE PLAN

EXECUTIVE SUMMARY

Fitzroy River Water (FRW) is a commercial business unit of Rockhampton Regional Council (Council) and is charged with the responsibility as a water service provider to deliver water and sewerage services.

Under the provisions of the *Local Government Act 2009*, on 9 June 2009, Council considered reform options for this business activity and adopted the option of commercialisation for its Type 2 water and sewerage business activity.

FRW provides water and/or sewerage services to the communities of Rockhampton, Gracemere and Mount Morgan. It is also a bulk drinking water supplier to Livingstone Shire Council.

This plan describes FRW's objectives and functions, commercialisation objectives, risk management objectives, community service obligations, customer service standards, reporting requirements, environmental management objectives, asset management objectives and financial policies.

This plan is required by Section 175 of the *Local Government Regulation 2012* (the Regulation) which states that:

1. there must be an annual performance plan for each commercial business unit;
2. a local government's operational plan must include the annual performance plan for each of its commercial business units; and
3. a performance plan may be amended at any time before the end of the financial year for which it is prepared.

Key financial and non-financial targets are detailed within this plan.

1. STRATEGIC DIRECTION

1.1 Vision, Mission, Values

Vision

Contribute to the region's liveability, growth and development by being a leading water and sewerage business.

Mission

To efficiently and reliably provide both sustainable, high quality water and sewerage services.

Values Statement

FRW will provide a service which embraces Council's Corporate Values as well as a number of other values.

Council Values and Behaviours

Accountable – We are proactive and take personal responsibility. We are clear on our expectations, if in doubt we seek clarification. We do what we say we will do and deliver our promises on time. We hold ourselves and others accountable. We take personal accountability for our own and others safety. We trust individuals to do their job.

Customer Focused – We are timely and responsive to our customers and community. Our decisions and actions have the customer and community at the front of mind. We engage with and listen to the customer. We support each other to achieve the best outcome for the customer.

People Development – Leaders coach, support and listen to their people. We support and develop our people to ensure they can reach their full potential. We will seek and provide feedback with the constructive intent. Development is focused on technical and behavioural capability. People are valued and treated with respect regardless of position.

One Team – We work together to find solutions and opportunities. We openly share knowledge, information and resources in order to deliver the best outcome for the Council. We talk with each other and seek ways to collaborate. We understand our shared goals and how each area fits together. We develop solutions with the big picture in mind ensuring we encourage collaboration and consider the impact on others. Communication and engagement are priorities at all levels.

Continuous Improvement – We take the time to explore better ways to do things. We listen to and genuinely value ideas from all staff. We accept mistakes will happen and we ensure we share the learnings. Continuous improvement is valued as an opportunity not an expense. We will be open to change, have an open mind and maintain a positive attitude.

FRW will also conduct its activities having regard for the following:

- our people;
- public health;

- environment;
- customer service;
- business efficiency;
- integrity;
- quality and safety; and
- innovation.

1.2 Objectives

FRW will deliver all services relating to water and sewerage on behalf of Council in accordance with the parameters outlined within this performance plan and other documents as set by Council.

FRW will enhance the community's quality of life by providing sustainable water and sewerage services, through innovation, technical expertise, business efficiency, excellence in customer service and commitment to the environment.

The key objectives of FRW are to deliver commercially viable, safe and reliable water and sewerage services that satisfy adopted customer service standards.

FRW will, in conducting the activities on behalf of Council:

- provide high-quality, safe, reliable and cost-effective water and sewerage services;
- operate in an efficient and financially sustainable manner and provide Council with an appropriate rate of return;
- responsibly manage, improve and augment infrastructure;
- be responsive to customer needs;
- meet performance targets;
- optimise costs and business processes;
- protect the environment, encourage water conservation and effluent re-use; and
- undertake other commercial activities on a cost recovery basis with an appropriate rate of return.

2. OPERATIONS

2.1 Nature and Scope of Activities

FRW is responsible for the operation and maintenance of water and sewerage assets totalling approximately \$558.6 million.

General functions of these assets include the storage and supply of raw water for urban, commercial and agricultural purposes. Treating and distributing potable water for urban and industrial use and the collection, treatment and discharge of treated effluent or supply of recycled water. All opportunities for re-use will be investigated having regard for both economic and environmental drivers.

Broadly, the scope of FRW (as at 30 June 2019 unless otherwise stated) is as follows:

Operational Revenue	\$67.2 million
Operational Expenditure	\$35.8 million
Net Community Assets	\$568.7 million
Number of staff (as at 30/06/17)	107
Properties served* – Water (as at 30/06/17)	39,542
Properties served* – Sewerage (as at 30/06/17)	51,731
Water Treated	19,920 ML
Sewage Treated	6,513 ML
Barrage	1
Dams	1
Water Treatment Plants (providing full treatment)	2
Sewage Treatment Plants	4
Water Mains (including common services)	834.1km
Potable Water Supply Reservoirs	20

Water Pumping Stations and Bores	41
Sewer Mains	725.6
Sewerage Pumping Stations	54

* Not including vacant land

2.2 Asset Protection Functions

The asset protection functions to be performed by FRW for Council include:

- building over/adjacent sewers policy and compliance;
- permit to work process;
- infrastructure charges policy;
- drinking water quality management plan implementation and compliance;
- trade waste environmental management plan implementation and compliance;
- catchment management;
- dam safety management for the Mount Morgan No. 7 Dam;
- identification of illegal connections; and
- assessment of water and sewerage aspects of development applications.

2.3 Governance

The objectives of commercialisation are to improve overall economic performance and the ability of Council to carry out its responsibilities for good rule and government, establishing an efficient and effective commercial business unit and establishing a framework for operation and accountability of that unit.

To assist in satisfying the principles of commercialisation, it was considered that the commercial business unit, FRW, should be discretely identified in Council's corporate structure and with the mechanisms in place to ensure it has the opportunity to meet its objectives. To facilitate this, the corporate structure has FRW within the Regional Services Department. The internal structure of FRW remains within the legislative domain of the Chief

Executive Officer (of Council), as determined by the *Local Government Act 2009*.

2.4 Community Service Obligations

The *Regulation* Chapter 3 Section 24 defines a community service obligation as:

an obligation the local government imposes on a business entity to do something that is not in the commercial interests of the business entity to do.

The community service obligation (CSO) is to be treated as revenue for the activity of an amount equivalent to the cost of carrying out the obligation less any revenue arising from carrying out the obligation.

Council may direct FRW to use internal services over external services and to provide services where it is not in commercial interests to do so. In each of these cases an appropriate CSO will be paid by Council. The budgeted value of CSOs in 2018-19 is detailed in Annexure1.

When additional CSOs are identified within the period of this performance plan the valuation of the CSO will be in accordance with Council resolution.

3. COUNCIL SUPPORT AND OBLIGATIONS

3.1 Provision of Services

Council as the owner of FRW, will be responsible for approving the strategic direction and broad policies for the business unit.

Council will be responsible for providing a number of support services to FRW including:

- corporate governance support;
- corporate business systems;
- financial support services;
- procurement and logistics support services;
- safety support services and systems;
- human resource services and systems;
- IT services support and systems;
- records management support and systems;

- collection of revenue and infrastructure charges;
- supply of fleet and plant; and
- other miscellaneous support services (payroll, etc).

The above support services will be provided via Council's internal service providers. FRW is required to use internal support services over external service providers.

Any disputes concerning the availability or cost of the internal service provider and the urgency of the task to be undertaken will be resolved by mutual agreement between the General Manager Regional Services and the general manager of the relevant Council department with Council's Chief Executive Officer as the final adjudicator in line with the intentions of the commercialisation aspects of the *Local Government Act 2009*.

FRW with the approval of the Chief Executive Officer may use an external service provider when the internal providers are unable to provide delivery within a reasonable timeframe or at a cost that is commercially competitive.

Council will be responsible for providing an environment in which FRW can operate in a manner in which it has every opportunity to meet the objectives of commercialisation and that responsibility will include:

- providing FRW with management autonomy to operate to achieve outcomes set by Council, within the context of the management framework of Council, in line with legislation, and in accordance with the adopted performance plan;
- providing funding as agreed in budget;
- not unnecessarily withholding approvals; and
- not to expect non-commercial effort unless identified as a CSO and appropriate funding provided.

3.2 Council's Commitment to Improve Quality of Internal Service Providers

In adopting this performance plan, Council recognises that the standard of service provided by FRW is heavily dependent upon Council's internal support service providers.

4. FITZROY RIVER WATER'S GENERAL RESPONSIBILITIES

4.1 General

Council requires FRW to carry out its undertakings in accordance with the requirements of the following:

- legislative obligations including the *Local Government Act 2009*, *Water Supply (Safety and Reliability) Act 2008* and other state and federal legislation and subordinate regulation;
- Council policies and procedures; and
- this performance plan.

While this plan details FRW's specific responsibilities, the following section outlines the more generic requirements of the business unit.

4.2 Levels of Service

Council have set desired levels of service in line with overall funding considerations and implications on the long term financial plan. FRW operates to provide target levels of service as part of longer term plans and these are as outlined in Annexure 2.

4.3 Customer Service

FRW is responsible for the contact with, and commitment to, customers in accordance with customer service standards (CSS). Commercial customers will also have a formal contract with Council but the service will be provided by FRW on behalf of Council.

4.4 Delegated Authorities

FRW's overall delegated authorities are in accordance with Section 259 of the *Local Government Act 2009*. Delegated authorities for specific FRW staff are included in Council's Register of Delegations in accordance with Section 260 of the *Local Government Act 2009*.

To protect its assets and to ensure that it can meet its performance agreement with Council, FRW is responsible for managing and controlling the operations and development of the following, where required, in accordance with Council's adopted policies:

- barrage and dam;
- water treatment plants;
- water pumping stations;
- reservoirs;
- water mains;

- sewage treatment plants;
- sewerage pumping stations; and
- sewerage mains.

The above facilities may change from time to time, as resolved by Council, to meet the changing needs of the community and FRW will be responsible for managing and controlling the water and sewerage infrastructure that is in place at any given time.

A full list of delegations and authorisations is maintained in Council's Delegations and Authorisations Registers including delegations as applicable according to the *Water Supply (Safety and Reliability) Act 2008*.

4.5 Resource Allocation

With the approval of the Chief Executive Officer, the Manager FRW is responsible for determining:

- the appropriate mix of internal and external resources necessary to carry out the undertakings of the business (in accordance with Council's Certified Agreements); and
- the most appropriate organisational structure for carrying out the undertakings of the business below the establishment of each of the broad management areas in accordance with Council's delegations.

4.6 Required Return

Council will identify a target rate of return and dividend it requires from water and sewerage activities. This performance plan has been developed on the basis that one of the outcomes is to deliver the required returns for Council adoption.

FRW will be, as far as possible, responsible for driving performance improvements to ensure target dividends are returned. Should FRW consider that by realising the dividend service levels it will be unduly impacted, a case is to be made for presentation to Council to reconsider the position (for example, pricing).

4.7 Capital Works

FRW will deliver water and sewerage related capital works in line with Council approved budgets and programs of work.

An indicative five year rolling program is proposed as part of future performance plans with one to three years considered to be firm. This

rolling program incorporates new works identified in the Priority Infrastructure Plan, strategic initiatives and upgrade/replacement works identified in the adopted Asset Management Plans (AMPs).

4.8 Dealing with External Parties

FRW will represent Council on relevant industry groups and working parties. FRW will provide advice and recommendations for future planning and/or water allocation reliability. Issues requiring involvement of the Chief Executive Officer and/or Mayor will be facilitated as required.

4.9 Compliance and Regulatory Reporting

Council is the registered water service provider with ultimate responsibility for compliance in service delivery.

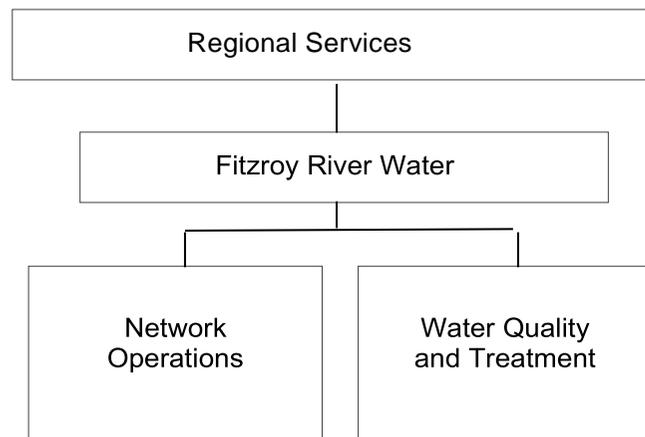
FRW will be responsible for managing the day to day requirements of Council's responsibilities under various licences including the Resource Operations Licence, Environmental Authority approvals and will be responsible for preparing all relevant regulatory reports.

4.10 Purchasing of Materials and Services and Disposal of Assets

FRW is bound by Council's purchasing, procurement and asset disposal policies.

5. ORGANISATIONAL STRUCTURE

Council has approved the following organisational structure as appropriate for delivering its objectives as set out in the corporate and operational plans.



6. KEY STRATEGIES

FRW's key strategies for the 2018-19 financial year are set out in the Council's 2018-19 Operational Plan.

7. BUSINESS ACTIVITIES

7.1 Reporting to Council, Customers and Agencies

Reporting to Council

FRW will report to Council through whatever forum Council decides from time to time but such reporting will be funded by CSO funding should it exceed commercial requirements.

Reporting to Customers

The *Local Government Act 2009* requires that an annual statement on the operations of the commercialised business unit for the preceding financial year is given to the Local Government and included in the Local Government's Annual Report. FRW will provide the following information to Council on its annual performance:

- information to enable an informed assessment of the operations of FRW including a comparison with its annual performance plan;
- particulars of any amendments made to its annual performance plan in the financial year;
- particulars of any directions to FRW during the financial year (including directions about any CSOs to be carried out); and
- particulars of the impact that any changes to its annual performance plan may have had on FRW's financial position and operating surplus/deficit.

Council is required to satisfy the requirements set out in the *Local Government Act 2009* and the *Regulation*. FRW will provide Council with the necessary information pertaining to the water supply and sewerage undertakings to enable it to comply with this requirement.

Quarterly Reporting

FRW will prepare a quarterly report to Council on its operations in accordance with the agreed format within one month after the end of each financial quarter or other time as agreed with Council.

The quarterly report will generally include the following:

- manager's overview;
- performance against the adopted Customer Service Standards;
- financial performance against budget;
- compliance matters;
- safety management;
- environmental management; and
- any amendments proposed to this Plan.

Other matters to be reported as required are:

- risk management and strategic planning;
- expenditure requirements greater than the delegation of the Chief Executive Officer;
- exceptional circumstances and issues affecting policy;

- new statutory, regulatory and other information to facilitate informed policy making;
- policies and future directions requiring Council endorsement; and
- benchmarking of FRW activities to state and/or nationally recognised published standards.

Annual Reporting

FRW will prepare an annual report within one month after the auditor-general gives the audit report about the Local Government's financial statements for the end of the financial year, in accordance with the *Local Government Act 2009*, and additional information as required by the *Regulation*.

The Annual Report will include all matters included in the quarterly report as well as the following financial indicators.

Item	2018-19 Target
Operating surplus ratio	46.7%
Interest coverage ratio	5.8 times
Asset sustainability ratio	72.7%
Gross revenue	\$67,196,547
Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)	\$47,099,730
Competitive neutrality ratio (% of gross revenue)	31.7%
Depreciation ratio	20.9%
Total written down asset value	\$558,611,561
Return on assets	5.3%

Commentary/Definitions

Operating surplus ratio is an indicator of the extent to which revenue raised covers operational expenses only or are available for capital funding

purposes or other purposes. A positive result indicates that surplus revenue is available to support the funding of capital expenditure, offset past or future operating deficits or used to reduce current debt levels. This positive result shows that FRW is raising enough utility and other revenue to meet its operating expenditure.

Interest coverage ratio is an indicator of the extent to which operating results (before interest and depreciation) are committed to funding interest expense on current loan borrowings and leases. This large ratio indicates that FRW is able to cover current interest expense 5.8 times with available earnings and is not burdened by debt.

Asset sustainability ratio is an indication of the extent to which the infrastructure assets are being replaced as they reach the end of their useful lives. The Department of Infrastructure, Local Government and Planning (DILGP) target is greater than 90% per annum (on average over the long-term). FRW in 2018-19 is sufficiently replacing or renewing existing infrastructure assets as they reach the end of their useful life.

EBITDA is a measure of profitability used as comparison within and across industry and is net income with interest, taxes, depreciation and amortisation added back to it. It eliminates the effects of financing and accounting decisions. It is a useful measure of profitability for business with large amounts of assets and/or debt. It is a useful measure of profitability for business with large amounts of assets and/or debt. This shows the funds FRW has available to fund interest payments and principle repayments on loans and can be used to acquire debt leverage.

Competitive neutrality ratio measures the extent to which operating revenues are committed to competitive neutrality adjustments such as tax equivalents and return to Council. FRW is contributing 31.7% of its operating revenues to Council's general fund, that is, for every dollar of operating revenue earned FRW returns to Council 32.8 cents.

Depreciation ratio indicates the extent to which operating revenues are committed to funding depreciation. FRW depreciation is 20.9% of its operating revenues, that is, for every dollar of operating revenue earned FRW requires 20.9 cents to fund asset renewal.

Return on assets (ROA) is an indicator of how profitable a business is relative to its total assets. ROA tells you what earnings were generated from invested capital (assets). It gives investors an idea of how effectively the company is converting the money it has to invest into net income. The higher the ROA number, the better, because the company is earning more

money on less investment. FRW's ROA indicates it is generating moderate earnings from its investment in capital. FRW is generating net income of 5.3 cents for every dollar of investment in non-contributed assets.

The *Regulation* requires that an annual statement on the operations of the commercialised business unit for the preceding financial year is given to the local government and included in the Local Government's Annual Report. FRW will provide the following information on its annual performance:

- a) information to enable an informed assessment of the operations of FRW including a comparison with its annual performance plan;
- b) particulars of any amendments made to its annual performance plan in the financial year;
- c) particulars of the impact that any changes to its annual performance plan may have had on FRW's financial position; operating surplus/deficit and prospects; and
- d) particulars of any directions given to FRW, by Council, during the financial year (including directions about any CSOs to be carried out).

FRW will generate indicators as required which are measured annually for collation by state government agencies as part of the state wide annual comparative data collection process.

7.2 Customer Service

Customer Service Standards

FRW is determined to meet customer needs and provide quality services. Customer needs shall be evaluated by a variety of measures including, but not limited to stakeholder analysis and engagement through:

- customer feedback;
- analysis of services provided by other water authorities; and
- continuity of services provided.

FRW's customer service standards will be provided through customer service centres and on its web page.

When delivering services such as water treatment, water supply and sewage treatment, FRW recognises that customers are entitled to be

provided with a service that consistently meets all relevant state legislative compliance targets and national guidelines requirements.

FRW's Customer Service Standards are detailed in Annexure2.

Customer Contact

FRW will be responsible for customer contact relating to all water and sewerage matters

7.3 Risk Management

FRW will undertake to identify, assess and manage risks in relation to business risk, major asset failure, interruption to supply or delivery and environmental risk in accordance with Council's Risk Management Framework.

7.4 Billing

Responsibility for processing water and sewerage billing will lie with Finance and Business Services; however, FRW will set the billing framework and provide metering information for the bills to be issued. The water consumption bills will bear the FRW branding.

7.5 Water and Sewerage Pricing

FRW will be required to submit forward pricing proposals with annual reviews in line with the rating process. FRW's proposed pricing for water and sewerage are to be in line with Council's objectives.

7.6 Policy Compliance

FRW shall be bound by Council's corporate policies and procedures until such time that FRW develops specific policies and procedures that improve its performance. Any such policies and procedures are subject to the proposed policy complementing the Council policy direction and the approval process.

7.7 Treatment of Surpluses and Losses

Surpluses and losses after dividend and tax equivalents have been forwarded to Council and are to be retained in a Reserve for revenue fluctuations unless Council endorses an alternate treatment of such revenue.

7.8 Water Restrictions

FRW is required to prepare, monitor and review the Drought Management Plan and recommend when restrictions are required to be enforced.

Power to restrict water supply in response to drought will be the responsibility of the Mayor with emergency powers to restrict water supply being delegated to the Chief Executive Officer.

7.9 Environment

FRW is committed to providing its services in a manner which will value and protect the urban, rural, riverine and marine environment for the present and future residents and visitors to the Rockhampton Region.

Responsible management of the environment is an essential part of achieving business objectives.

Accordingly, FRW will conduct activities in ways which will:

- continually improve awareness and management of environmental risks and avoid, reduce and control pollution from operations;
- comply with environmental legislation, regulation and licence standards for all operations and environmentally relevant activities; and
- promote waste minimisation, water conservation and energy efficiency within operations.

FRW is responsible for meeting Council's obligations under the *Environmental Protection Act 1994* relating to the delivery of water and sewerage services. This responsibility shall include negotiating any new licences or amendments to existing licences, managing the licence and reporting to the Environmental Protection Agency on performance against the licence requirements.

FRW is also responsible for compliance with the Environmental Authority for sewerage services and sewage treatment activities and water treatment plant discharge management.

FRW will investigate options for the re-use of treated effluent water from both an environmental and economic perspective.

7.10 Contracts of Supply

FRW will maintain contracts for storage of water allocations held behind the Fitzroy River Barrage in accordance with the Resource Operations Plan. Council has not devolved management rights of the 50,383ML water allocation held behind the Fitzroy River Barrage to FRW nor the allocations for Mount Morgan No. 7 Dam and Fletchers Creek; however, FRW will deal commercially with these allocations as requested on Council's behalf.

Contracts of supply will be developed and/or maintained with all customers outside of Council adopted water areas as per the *Water Supply (Safety and Reliability) Act 2008*.

8. ASSETS

8.1 Asset Management

FRW is devolved responsibility for the water and sewerage assets owned by Council that are required to allow it to operate as a Water Service Provider.

To align the business goals and objectives with the assets, FRW will maintain information on the assets and quantify the regulated asset base for the purpose of deriving revenue requirements and developing pricing proposals for Council adoption.

FRW will minimise the whole-of-life cost whilst achieving the desired levels of service required by Council. FRW will prepare appropriate AMPs in line with Council's Long Term Asset Management Plan and Long Term Financial Plan.

FRW will manage assets to minimise the whole-of-life cost whilst achieving the desired levels of service. To achieve this objective the following are undertaken:

- maintaining detailed asset registers;
- maintaining asset valuations and depreciation schedules for the purpose of allowing Council to report externally in accordance with provisions of the *Local Government Act 2009*, the *Regulation*, and the Australian Accounting Standards Board; and
- detailed planning, design and construction of new assets.

8.2 Asset Relationship

Under National Competition Policy guidelines and the Council of Australian Governments (COAG) reform agenda, FRW is required to maintain an appropriate return on these assets which is in turn paid as a dividend to Council after reserve requirements are met.

8.3 New Works and Strategic Initiatives

Council is responsible for Land Use Planning. FRW will identify the required needs for water and sewerage infrastructure based on that planning.

FRW will maintain information on and models of existing infrastructure that will be utilised to allow high level analysis of options for meeting future demands on services to be carried out.

8.4 Contributed Assets

FRW will be responsible for ensuring contributed assets meet the purpose for which those assets were intended.

9. FINANCIAL MATTERS

9.1 Long Term Financial Strategy

The two tables contained within Annexure 3 provide the long term Operating Statement and Statement of Financial Position for FRW for the period 2018-19 to 2026-27.

9.2 Capital Structure

FRW will continue to improve long term financial planning models which upon adoption, will be incorporated into Council's overall financial strategy. All FRW's financial planning is subject to approval by Council.

9.3 Funding Sources

The following are the funding sources for the water supply and sewerage capital expenditure program:

Revenue

- loan borrowings, with repayments made from depreciation;
- developer contributed headworks funding;
- existing operational funds;
- depreciation funding;
- CSOs provided by Council; and
- state and federal grants and subsidies.

Loans

Current liability/redemption (forecast closing as at 30 June 2019)	\$6.7 million
Total liability (forecast closing as at 30 June 2019)	\$31.3 million

2018-19 (proposed new loans)	\$0.8M
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Grants and Subsidies

Total	\$1.1 million
Capital Expenditure for 2018-19 is approximately	\$14.5 million

9.4 Operational Budget

The Operational Budget as detailed in Council's Financial Strategic Plan is as follows:

Operating Revenue for 2018-19 is estimated to be \$67.2 million (inc. CSOs) comprising:

Water and Sewerage Rates and Charges	90.1%
Bulk Water Sales	5.7%
Fees and Charges	1.9%
Private and Recoverable Works	0.6%
Community Services Obligations and CNA's	1.0%
Interest Received from Investments	0.3%
Other sources	0.4%

Operating expenditure including tax and return for 2018-19 is estimated to be \$57.3 million, comprising:

Management and Administration	5.4%
Operations and Maintenance Expense	21.0%
Corporate Overheads	7.9%
Depreciation	24.5%
Loan Interest	3.2%

Tax Equivalents and Dividends

38.0%

10. FINANCIAL POLICIES

10.1 Accounting

Financial statements are prepared in accordance with all Australian Accounting Standards, Australian Accounting Interpretations and other pronouncements issued by the Australian Accounting Standards Board. They also comply with the requirements of the *Local Government Act 2009* and the *Regulation*. Financial statements are prepared under the historical cost convention except for the revaluation of certain non-current assets.

10.2 Asset Depreciation

The calculation of asset depreciation for external reporting and tax purposes shall be in accordance with the *Regulation*, AASB 116 – Property, Plant and Equipment Accounting Standard, Australian Accounting Standards Board and the Local Government Tax Equivalent Manual, respectively.

Depreciation is calculated annually and effectively creates a cash backed source of funds available to fund FRW's infrastructure replacement works. Other sources of funds for capital expenditure include grants and subsidies, loan borrowings and other reserves.

FRW accumulates any unspent depreciation funds for the future capital renewal of water supply and sewerage assets to either maintain or reinstate their service potential.

10.3 Taxation

FRW is required to pay the following taxes, either to Council or via Council to the relevant government agencies:

1. Commonwealth taxes including, fringe benefits and GST;
2. state taxes, specifically payroll tax; and
3. all remaining taxes as tax equivalents directly to Council. These tax equivalents shall include:
 - income tax;
 - land tax; and
 - stamp duty.

10.4 Treatment of Surpluses / Losses

In accordance with Council resolution, after the required ROA and Income Tax Equivalents have been forwarded to Council each year, any remaining surplus/loss will be held in FRW Retained Earnings unless specifically required to be held in a Recurrent or Capital Reserve. The Capital Reserve will be solely used for capital works expenditure to improve system reliability. The amounts to be transferred to each reserve will be detailed at the time of the transfer to the applicable reserve.

10.5 Borrowing Policy

Section 104 of the *Local Government Act 2009* requires a local government to have a financial management system, and this system must have a long term financial forecast and included within this system a debt policy. Section 192 of the *Regulation* provides that a Council must prepare a debt policy each financial year and that the policy must state:

- new borrowings planned for the current financial year and the next nine financial years; and
- the timeframe which it is planned to repay existing and new borrowings.

FRW's AMP Financial Strategy identifies new capital expenditure for water and sewer projects over the ten year planning horizon providing the basis for future borrowings.

The following principles underlie FRW's Borrowing Policy:

- loans will only be used for capital expenditure; and
- long term capital works and borrowing strategies will be reviewed on a yearly basis and any necessary adjustments made, but any changes will be in line with the financial plan adopted by Council.

Where FRW requires debt financing, Council will raise funds for FRW. Council will make explicit the terms and conditions of all funds raised for FRW, having due regard to Council's determination on FRW's capital structure. FRW will be responsible for managing this debt and use Council's services where necessary to assist in this regard.

11. PRICING AND REVENUE COLLECTION

11.1 Responsibility for Price Setting

While it is Council's responsibility for price setting, the State Government has applied state-based prices oversight legislation to Local Government business activities. On 29 June 2002, the State Government acting on the Queensland Competition Authority's (QCA) recommendation, has declared the water and sewerage services of the largest 18 local government's (nominated Councils) water and sewerage businesses as Monopoly Business Activities under section 19 of the *Queensland Competition Authority Act 1997*. FRW falls within this criteria.

11.2 Revenue Target

Consideration will be given to the following principles when setting the revenue targets for the financial year:

- full cost recovery including required rate of return;
- elimination of cross subsidies;
- economic, asset and ecological sustainability; and
- transparency in pricing regarding CSOs.

FRW will actively work with Council to maximise the realisation of the above principles.

11.3 Revenue Collection

FRW in conjunction with Council's Finance department is responsible for revenue collection for the provision of water and sewerage services. Billing and debt management is the responsibility of the Finance department.

11.4 Recovery for Damage to Infrastructure

FRW will recover compensation for third party damage to water and sewerage infrastructure.

12. FINANCIAL STATEMENTS

The *Regulation* requires that FRW must provide to Council an annual statement of operations and this statement must be included in Council's Annual Report.

13. REVIEW OF PERFORMANCE PLAN

The *Regulation* allows a performance plan to be amended at any time before the end of the financial year for which it is prepared.

This Plan is to be reviewed and amendments made where necessary on a quarterly basis. Such a review or amendment of the plan should be as a result of the following:

- reviewing FRW's actual performance and the reasonableness of the performance targets or standards set as part of the plan;
- resolution of any of the matters referred to in the plan as being unresolved; and
- any new direction of Council in relation to the overall strategic direction of FRW.

ANNEXURE 1: COMMUNITY SERVICE OBLIGATIONS

Community service obligations (CSOs) arise when a government specifically requires a public enterprise to carry out activities relating to outputs or inputs which it would not elect to do on a commercial basis or, alternatively, would only provide at higher prices or via some other form of compensation. CSOs are to be funded by the general fund.

FRW CSOs have been identified in the following areas. FRW have identified \$515,434 as CSOs during the 2018-19 financial year.

WATER

Sporting Bodies Water Access and Consumption	\$37,000
Undetected Leak Rebates	\$110,000

SEWERAGE

Combined Line Charges (expenses)	\$74,434
Combined Lines and Raising Access Chambers Capital	\$105,000
Raising Access Chambers	\$105,000
Sporting Bodies Sewerage Access	\$84,000
TOTAL (proposed in 2018-19)	\$515,434

The following CSOs will be funded by a contribution from Council to FRW.

Water	Objective
Other Rate Remissions	Council upon review of applications, at times, grants remissions for water charges. These amounts are then claimed as a CSO by FRW.
Sporting Bodies Rate Remissions	Council upon review of applications, at times, grants remissions for water charges. These amounts are then claimed as a CSO by FRW. Refer to Council Rate Rebates and Remissions Policy.
Undetected Leak Rebates	A resolution dated 23 May 2017 states that the implementation of the Undetected Leak Rebate Policy for both residential and commercial customers be identified as a CSO to the amount of \$110,000 per annum.
Sewerage	Objective

Combined Line Charges (expenses)	A resolution dated 22 June 1999 states that Council continue its current policy of maintaining combined line house drains and fund all such work carried out by FRW as a CSO.
Combined Line Charges (capital)	Further to the above resolution regarding the maintenance of combined lines, FRW has begun a full replacement program of these assets. As a result the cost of the replacing of these combined lines also constitutes a CSO and the full cost incurred is claimed.
Raising Access Chambers (capital)	A resolution dated 29 May 2000 states that FRW carries out the raising of sewerage manholes and claims this as a CSO.
Sporting Bodies Rate Remissions	Council upon review of applications, at times, grants remissions for sewerage charges. These amounts are then claimed as a CSO by FRW. Refer to Council Rate Rebates and Remissions Policy.
Other Rate Remissions	Council upon review of applications grants remissions for sewerage charges. These amounts when remitted are then claimed as a CSO by FRW.

ANNEXURE 2: PERFORMANCE TARGETS FOR QUARTERLY REPORTING

Customer Service Standards – Rockhampton Regional Council

Non-Financial Performance Targets

Customer Service Standards

Water – Day to Day Continuity

CSS Reference	Performance Indicator	Potable Water Schemes	
		Rockhampton and Gracemere Water Supply Scheme	Mt Morgan Water Supply Scheme
CSS1	Extent of unplanned interruptions – connections based (no. per 1,000 connections per year)	< 80	< 80
CSS2	Extent of unplanned interruptions – incidents based (no. per 100 km of main per year)	< 30	< 30
CSS3	Time for restoration of service - unplanned interruptions (% restored within 5 hours)	> 90%	> 90%
CSS4	Customer interruption frequency:		
	1 interruption per year	12%	12%
	2 interruptions per year	2%	2%
	3 interruptions per year	1%	1%
	4 interruptions per year	0.5%	0.5%
	5 or more interruptions per year	0.25%	0.25%
CSS5	Relative incidence of planned and unplanned interruption incidents(% of planned versus total number of interruptions)	> 30%	> 30%
CSS6	Average interruption duration - planned and unplanned (hours)	3 hours	3 hours
CSS7	Response time		
	Priority 1 – 1 hour response	95%	95%
	Priority 2 – 2 hours response	95%	95%
	Priority 3 – 24 hours response	95%	95%
	Restoration time		
	Priority 1 – 5 hours restoration	95%	95%
	Priority 2 – 24 hours restoration	95%	95%
Priority 3 – 5 days restoration	95%	95%	

Adequacy and Quality of Normal Supply of Water Supply

CSS Reference	Performance Indicator	Potable Water Schemes	
		Rockhampton and Gracemere Water Supply Scheme	Mt Morgan Water Supply Scheme
CSS8	Minimum pressure standard at the water meter	220 kPa	220 kPa
CSS9	Minimum flow standard at the water meter	9 L/min	9 L/min
CSS10	Connections with deficient pressure and/or flow (% of total connections)	< 2.5%	< 2.5%
CSS11	Drinking water quality (compliance with industry standard) ¹	> 98%	> 98%
CSS12	Drinking water quality complaints (number per 1,000 connections)	< 5	< 5
CSS13	Drinking water quality incidents (number per 1,000 connections)	< 5	< 5

¹ FRW's Drinking Water Quality Management Plan identifies the following key water quality parameters as reference indicators for customer service purposes: physical and chemical water quality parameters – Target: >99% of all samples tested compliant with Australian Drinking Water Guidelines; E. coli – Target: None detected in > 98% of all samples tested.

Long Term Continuity of Water Services

CSS Reference	Performance Indicator	Potable Water Schemes	
		Rockhampton and Gracemere Water Supply Scheme	Mt Morgan Water Supply Scheme
CSS14	Water main breaks (number per 100 km main)	< 40	< 40
CSS15	Water services breaks (number per 1,000 connections)	< 40	< 40
CSS16	System water loss (litres per connection per day)	< 200 L	≤ 200 L
CSS17	Sewage overflows – total (number per 100 km main)	< 30	< 10
CSS18	Sewage overflows to customer property (number per 1,000 connections)	< 10	< 5
CSS19	Odour complaints (number per 1,000 connections)	< 1	< 1
CSS20	Response time Priority 1 – 1 hour response Priority 2 – 2 hours response Priority 3 – 24 hours response	> 95%	> 95%
	Restoration time Priority 1 – 5 hours restoration Priority 2 – 24 hours restoration Priority 3 – 5 days restoration	> 95%	> 95%

Long Term Continuity of Sewage Services

CSS Reference	Performance Indicator	Potable Water Schemes	
		Rockhampton and Gracemere Water Supply Scheme	Mt Morgan Water Supply Scheme
CSS21	Sewer main breaks and chokes (number per 100 km main)	< 50	< 20
CSS22	Sewer inflow and infiltration (ratio of Peak Day Flow to Average Day Flow)	< 5	< 5

Customer Service Standards

Performance Indicator	Target
Installation of new water connections (within the water service area)	15 working days
Installation of sewerage connections (within the sewerage area)	15 working days
Complaints – (excluding maintenance of water and sewerage services) – advise outcome	20 working days

Financial Performance Targets

Indicator	Target	Reporting Frequency
RRC Operational Plan	Initiatives successfully completed by year end	Quarterly
Operating Budget	Conduct all activities in accordance with required timelines and budget	Quarterly or when variations arise
Annual Revenue	Timely reporting of any significant variations to budget revenue and collection timing	Quarterly or when variations arise
Capital Works	Completion of capital program in accordance with adopted timeframe and budget (within 3%)	Quarterly or when variations arise

Reference Code

NR – not relevant; this indicator is not relevant to the scheme.

ANNEXURE3: LONG TERM OPERATING AND FINANCIAL POSITION STATEMENTS

Statement of Comprehensive Income for FRW Water and Sewerage Business 2019 to 2027 (\$'000,s)

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Income									
Revenue									
Operating revenue									
Net rates, levies and charges	60,560	62,680	64,874	67,144	69,494	71,927	74,444	77,050	79,746
Fees and charges	1,260	1,298	1,337	1,377	1,418	1,461	1,505	1,550	1,596
Rental income	273	279	284	290	296	301	308	314	320
Interest received	181	288	475	645	777	1,048	1,409	1,774	2,141
Sales revenue	4,222	4,328	4,436	4,547	4,661	4,777	4,897	5,019	5,145
Other income	699	717	734	753	772	791	811	831	852
Total operating revenue	67,196	69,589	72,140	74,756	77,418	80,305	83,373	86,537	89,800
Capital revenue									
Grants, subsidies, contributions and donations	1,089	1,629	1,669	1,711	1,019	1,798	1,070	1,889	1,936
Total revenue	68,285	71,218	73,810	76,467	78,437	82,103	84,443	88,426	91,736
Total income	68,285	71,218	73,810	76,467	78,437	82,103	84,443	88,426	91,736
Expenses									
Operating expenses									
Employee benefits	6,991	7,201	7,417	7,639	7,868	8,104	8,348	8,598	8,856
Materials and services	12,925	13,377	13,846	14,332	14,834	15,354	15,892	16,449	17,026
Finance costs	1,853	1,522	1,162	741	253	225	211	203	148
Depreciation and amortisation	14,043	14,383	14,733	15,096	15,500	15,931	16,371	16,838	17,328
Total operating expenses	35,811	36,483	37,157	37,808	38,456	39,614	40,821	42,088	43,358
Total expenses	35,811	36,483	37,157	37,808	38,456	39,614	40,821	42,088	43,358
Net result	32,473	34,735	36,652	38,659	39,981	42,489	43,622	46,337	48,378

Tax equivalents

Net result before tax equivalents	32,473	34,735	36,652	38,659	39,981	42,489	43,622	46,337	48,378
Tax equivalents payable	10,711	10,387	10,952	11,550	11,925	12,647	12,957	13,694	14,239
Net result after tax equivalents	21,762	24,348	25,700	27,109	28,056	29,842	30,665	32,643	34,139
Total comprehensive income for the year	32,473	34,735	36,652	38,659	39,981	42,489	43,622	46,337	48,378

Operating result

Operating revenue	67,196	69,589	72,140	74,756	77,418	80,305	83,373	86,537	89,800
Operating expenses	35,811	36,483	37,157	37,808	38,456	39,614	40,821	42,088	43,358
Operating result	31,384	33,106	34,983	36,948	38,962	40,691	42,552	44,449	46,442

Statement of Financial Position for FRW Water and Sewage Business 2019 to 2027 (\$000,S)

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Assets									
Current assets									
Cash and cash equivalents	30,470	37,850	45,729	53,532	60,528	76,110	92,396	107,921	124,594
Trade and other receivables	7,268	7,496	7,774	8,040	8,315	8,576	8,894	9,199	9,514
Inventories	287	287	287	287	287	287	287	287	287
Other current assets	-	-	-	-	-	-	-	-	-
Total current assets	38,025	45,633	53,790	61,859	69,131	84,973	101,577	117,407	134,394
Non-current assets									
Property, plant & equipment	567,429	583,064	597,583	613,621	633,681	651,619	671,165	693,774	717,076
Other non-current assets	44	44	44	44	44	44	44	44	44
Total non-current assets	567,473	583,108	597,627	613,665	633,725	651,663	671,209	693,818	717,120
Total assets	605,497	628,741	651,418	675,525	702,855	736,636	772,785	811,225	851,514
Liabilities									
Current liabilities									
Trade and other payables	3,552	3,663	3,798	3,927	4,061	4,244	4,429	4,636	4,831
Borrowings	6,654	7,196	7,594	5,753	1,560	432	451	471	492
Provisions	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538	1,538
Other current liabilities	105	105	105	105	105	105	105	105	105
Total current liabilities	11,849	12,502	13,035	11,323	7,264	6,319	6,523	6,750	6,965
Non-current liabilities									
Borrowings	24,651	19,258	11,664	5,911	4,351	3,919	3,468	2,996	2,505
Net community assets	558,566	583,598	610,278	639,318	670,153	737,399	773,761	812,008	852,204
Community equity									

Asset revaluation surplus	150,380	164,811	179,943	195,777	212,428	229,952	248,355	267,525	287,422	308,102
Retained surplus	408,185	418,787	430,335	443,541	457,725	472,901	489,044	506,236	524,586	544,102
Total community equity	558,566	583,598	610,278	639,318	670,153	702,852	737,399	773,761	812,008	852,204

ROCKHAMPTON REGIONAL WASTE AND RECYCLING

2018-2019 PERFORMANCE PLAN

EXECUTIVE SUMMARY

Rockhampton Regional Council's (Council) Waste and Recycling (RRWR) services were identified as a Type 2 business activity as defined in the *Local Government Act 2009*.

Council, at its meeting on 24 August 2010, resolved that the waste and recycling business be commercialised.

RRWR commenced operations as a Commercial Business Unit on 1 July 2011.

This performance plan is RRWR's agreement with Council to deliver Waste and Recycling services. The plan describes RRWR's objectives and functions, commercialisation objectives, community service obligations, customer service objectives, reporting requirements, environmental management objectives, asset management objectives and financial policies.

This Plan is required by Section 175 of the *Local Government Regulation 2012* (the Regulation) which states that:

1. there must be an annual performance plan for each commercial business unit;
2. a Local Government's operational plan must include the annual performance plan for each of its commercial business units; and
3. a performance plan may be amended at any time before the end of the financial year for which it is prepared.

Key financial and non-financial targets are detailed within this Plan.

1. STRATEGIC DIRECTION

1.1 Vision, Mission, Values

Vision

Contribute to the region's liveability, growth and development by being a leading waste and recycling business.

Mission

To efficiently and reliably provide both sustainable, high quality waste and recyclables collection management, landfill management, waste transfer station and bin station management.

Values Statement

RRWR will provide a service which embraces Council's corporate values. We will protect the environment based upon legislative guidelines and best practice for the betterment of our community and future generations. We will value our earth commodities through implementing innovative and viable resource recovery practices.

Council Values and Behaviours

Accountable – We are proactive and take personal responsibility. We are clear on our expectations, if in doubt we seek clarification. We do what we say we will do and deliver our promises on time. We hold ourselves and others accountable. We take personal accountability for our own and others safety. We trust individuals to do their job.

Customer Focused – We are timely and responsive to our customers and community. Our decisions and actions have the customer and community at the front of mind. We engage with and listen to the customer. We support each other to achieve the best outcome for the customer.

People Development – Leaders coach, support and listen to their people. We support and develop our people to ensure they can reach their full potential. We will seek and provide feedback with the constructive intent. Development is focused on technical and behavioural capability. People are valued and treated with respect regardless of position.

One Team – We work together to find solutions and opportunities. We openly share knowledge, information and resources in order to deliver the best outcome for Council. We talk with each other and seek ways to collaborate. We understand our shared goals and how each area fits together. We develop solutions with the big picture in mind ensuring we encourage collaboration and consider the impact on others. Communication and engagement are priorities at all levels.

Continuous Improvement – We take the time to explore better ways to do things. We listen to and genuinely value ideas from all staff. We accept mistakes will happen and we ensure we share the learnings. Continuous improvement is valued as an opportunity not an expense. We will be open to change, have an open mind and maintain a positive attitude.

1.2 Objectives

The key objectives of RRWR are to deliver commercially viable waste and recycling services that satisfy adopted customer service standards.

Core business includes the following activities:

General

- setting the strategic direction for Council’s Waste Management Strategy.
- support of public education programs in relation to waste minimisation, refuse and recycling.

Waste

- operation and management of the landfill site at Rockhampton (Lakes Creek Road Landfill).
- providing waste management services to events and activities.
- collection and disposal of domestic and commercial waste within the Rockhampton Region.
- operation and management of five staffed and nine unstaffed transfer station facilities/roadside bins stations currently located at:
 - **Staffed Transfer Stations:** Lakes Creek Road, Gracemere, Alton Downs, Bouldercombe and Mount Morgan; and
 - **Unstaffed Transfer Stations:** Bajool, Bushley, Dalma, Gogango, Laurel Bank, Marmor, Ridgeland, Upper Ulam and Westwood.

Recycling

- management of contracted recycling service providers.

2. OPERATIONS

2.1 Nature and Scope of Activities

RRWR is responsible for the operation and maintenance of waste and recycling assets totalling approximately \$32.2 million.

General functions of these assets include:

- the provision of waste collection points for the bulk transport of waste to Lakes Creek Road Landfill;

- the provision of ‘airspace’ to receive the region’s waste in an environmentally sound process; and
- associated recycling and reuse support facilities at the landfill and transfer stations.

Broadly, the scope of RRWR (as at 30 June 2019 unless otherwise stated) is as follows:

Operational Revenue	\$20.5 million
Operational Expenditure	\$15.9 million
Net Community Assets	\$20.4 million
Number of staff (as at 30 June 2017)	34
Properties served – General Waste (as at 30 June 2017)	31,939
Properties served – Recycling (as at 30 June 2017)	31,841
Total Waste to Landfill - including kerbside waste collection but not including cover material (tonnes) (as at 30 June 2017)	56,278t
Kerbside Waste Collection (tonnes) (as at 30 June 2017)	22,590t
Kerbside Recycling Collection (tonnes) (as at 30 June 2017)	5,986t
Landfills	1
Transfer Stations – Staffed	5
Transfer Stations - Unstaffed	9

2.2 Asset Protection Issues

The asset protection functions to be performed by RRWR for Council include:

- RRWR site based management plans for each facility; and
- RRWR work instructions (for example, Acceptance of Asbestos).

2.3 Governance

The objectives of commercialisation are to improve overall economic performance and the ability of Council to carry out its responsibilities for good rule and government, by establishing an efficient and effective commercial business unit and establishing a framework for operation and accountability of the unit.

To assist in satisfying the principles of commercialisation it was considered that the commercial business unit, RRWR, should be discretely identified in Council's corporate structure and with the mechanisms in place to ensure that it has the opportunity to meet its objectives. To facilitate this, the corporate structure has RRWR within the Regional Services Department. The internal structure of RRWR remains within the legislative domain of the Chief Executive Officer (of Council), as determined by the *Local Government Act 2009*.

2.4 Community Service Obligations

The *Regulation* Chapter 3 Section 24 defines a community service obligation as:

an obligation the local government imposes on a business entity to do something that is not in the commercial interests of the business entity to do.

The community service obligation (CSO) is to be treated as revenue for the activity of an amount equivalent to the cost of carrying out the obligation less any revenue arising from carrying out the obligation.

Council may direct RRWR to use internal services over external services and to provide services where it is not in commercial interests to do so. In each of these cases an appropriate CSO will be paid by Council. The budgeted value of CSOs in 2018-19 is detailed in Annexure 1.

When additional CSOs are identified within the period of this performance plan the valuation of the CSO will be in accordance with Council resolution.

3. COUNCIL SUPPORT AND OBLIGATIONS

3.1 Provision of Services

Council, as the owner of RRWR, will be responsible for approving the strategic direction and broad policies for the Business Unit.

Council will be responsible for providing a number of support services to RRWR including:

- corporate governance support;
- corporate business systems;
- financial support services;
- human resource services and systems;
- safety support services and systems;
- IT services support and systems;
- records management support and systems;
- collection of revenue and infrastructure charges;
- supply of fleet and plant; and
- other miscellaneous support services (payroll, etc.)

The above support services will be provided via Council's internal service providers. RRWR is required to use internal support services over external service providers.

Any disputes concerning the availability or cost of the internal service provider and the urgency of the task to be undertaken will be resolved by mutual agreement between the General Manager Regional Services and the general manager of the relevant Council department with Council's Chief Executive Officer as the final adjudicator in line with the intentions of the commercialisation aspects of the *Local Government Act 2009*.

RRWR with the approval of the Chief Executive Officer may use an external service provider when the internal providers are unable to provide delivery within a reasonable timeframe or at a cost that is commercially competitive.

Council will be responsible for providing an environment in which RRWR can operate in a manner in which it has every opportunity to meet the objectives of commercialisation and that responsibility will include:

- providing RRWR with management autonomy to operate to achieve outcomes set by Council, within the context of the management framework of Council, in line with legislation, and in accordance with the adopted Performance Plan;
- providing funding as agreed in budget;

- not unnecessarily withholding approvals; and
- not to expect non-commercial effort unless identified as a CSO and appropriate funding provided.

3.2 Council's Commitment to Improve Quality of Internal Service Providers

In adopting this performance plan, Council recognises that the standard of service required of RRWR is heavily dependent upon Council's internal support service providers. There is a strong commitment by Council and its internal support service providers to deliver the quality of service required.

4. ROCKHAMPTON REGIONAL WASTE AND RECYCLING GENERAL RESPONSIBILITIES

4.1 General

Council requires RRWR to carry out its undertakings in accordance with the requirements of the following:

- legislative obligations including the *Local Government Act 2009* and other state and federal legislation;
- Council policies and procedures;
- licence conditions; and
- this performance plan.

While this plan details RRWR's specific responsibilities, the following section outlines the more generic requirements of the business unit.

4.2 Levels of Service

Council have set desired levels of service in line with overall funding considerations and implications on the long term financial plan. RRWR operates to provide target levels of service as part of longer term plans and these are as outlined in Annexure 2.

4.3 Customer Service

RRWR is responsible for the contact and commitment with customers in accordance with Customer Service Standards (CSS). Commercial customers will also have a formal contract with Council but the service will be provided by RRWR on behalf of Council.

4.4 Delegated Authorities

RRWR's overall delegated authorities are in accordance with Section 259 of the *Local Government Act 2009*. Delegated authorities for specific RRWR staff are included in Council's Register of Delegations in accordance with Section 260 of the *Local Government Act 2009*.

To protect its assets and to ensure that it can meet its performance agreement with Council, RRWR is responsible for managing and controlling the operations and development of the following where required in accordance with Council's adopted policies:

- one landfill site at Rockhampton; and
- five staffed and nine unstaffed transfer station facilities/roadside bins stations.

The above facilities may change from time to time, as resolved by Council, to meet the changing needs of the community and RRWR will be responsible to manage and control the waste infrastructure that is in place from time to time.

4.5 Resource Allocation

With the approval of the Chief Executive Officer, the General Manager Regional Services is responsible for determining:

- the appropriate mix of internal and external resources necessary to carry out the undertakings of the business (in accordance with Council's Certified Agreements); and
- the most appropriate organisational structure for carrying out the undertakings of the business below the establishment of each of the broad management areas in accordance with Council's delegations.

4.6 Required Return

Council will identify a target rate of return and dividend it requires from waste and recycling activities. This performance plan has been developed on the basis that one of the outcomes is to deliver the required returns for Council adoption.

RRWR will, as far as possible, be responsible for driving performance improvements to ensure target dividends are returned. Should RRWR consider that by realising the dividend service levels it will be unduly impacted, a case is to be made for presentation to Council to reconsider the position (for example, pricing).

4.7 Capital Works

RRWR will deliver waste and recycling related capital works in line with Council approved budgets and programs of work.

An indicative five year rolling program is proposed as part of future performance plans with one to three years considered to be firm. This rolling program incorporates new works identified in the Priority Infrastructure Plan, strategic initiatives and upgrade/replacement works identified in the adopted Asset Management Plans (AMPs).

4.8 Dealing with External Parties

RRWR will represent Council on relevant industry groups and working parties. RRWR will provide advice and recommendations for future planning and issues requiring involvement of the Chief Executive Officer and/or Mayor will be facilitated as required.

4.9 Compliance and Regulatory Reporting

Council is the registered waste and recycling service provider with ultimate responsibility for compliance in service delivery.

RRWR will be responsible for managing the day to day requirements of Council's responsibilities under various licences and preparing required reports.

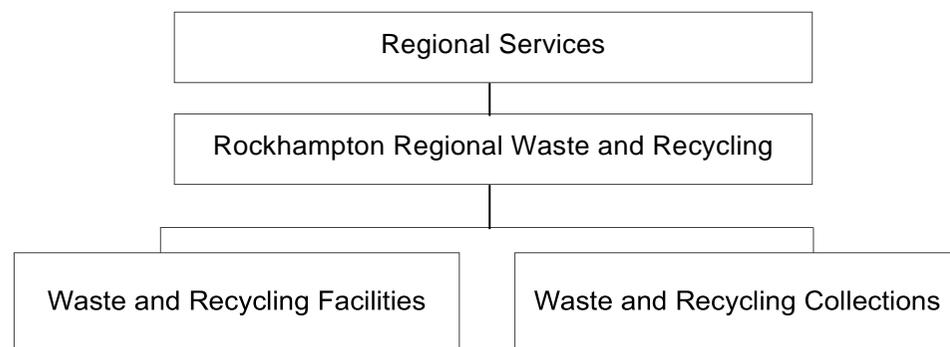
RRWR is responsible for the development of regulatory reports and delivery on the outcomes of the final approved plans including associated reporting.

4.10 Purchasing of Materials and Services and Disposal of Assets

RRWR is bound by Council's purchasing, procurement and asset disposal policies.

5. ORGANISATIONAL STRUCTURE

Council has approved the following organisational structure for RRWR as appropriate for delivering its objectives as set out in the corporate and operational plans.



6. KEY STRATEGIES

RRWR's key strategies for the 2018-19 financial year are set out in Council's 2018-19 Operational Plan.

7 BUSINESS ACTIVITIES

7.1 Reporting to Council, Customers and Agencies

Reporting to Council

RRWR will report to Council through whatever forum Council decides from time to time but such will be funded by CSO funding should it exceed commercial requirements.

Reporting to Customers

The *Local Government Act 2009* requires that an annual statement on the operations of the commercialised business unit for the preceding financial year is given to the Local Government and included in the Local Government's Annual Report. RRWR will provide the following information to Council on its annual performance:

- information to enable an informed assessment of the operations of RRWR;

- including a comparison with its annual performance plan;
- particulars of any amendments made to its annual performance plan in the financial year;
- particulars of any directions to RRWR during the financial year (including directions about any CSOs to be carried out); and
- particulars of the impact that any changes to its annual performance plan may have had on RRWR's financial position and operating surplus/deficit.

Council is required to satisfy the requirements set out in the *Local Government Act 2009* and the *Regulation*. RRWR will provide Council with the necessary information pertaining to waste and recycling services to enable it to comply with this requirement.

Quarterly Reporting

RRWR will prepare a quarterly report to Council on its operations in accordance with the agreed format within one month after the end of each financial quarter or other time as agreed with Council.

The quarterly report will generally include the following:

- manager's overview;
- performance against the adopted Customer Service Standards;
- financial performance against budget;
- compliance matters;
- safety management;
- environmental management; and
- any amendments proposed to this plan.

Other matters to be reported as required are:

- risk management and strategic planning;
- expenditure requirements greater than the delegation of the Chief Executive Officer;
- exceptional circumstances and issues affecting policy;
- new statutory, regulatory and other information to facilitate informed policy making;

- policies and future directions requiring Council endorsement; and
- benchmarking of RRWR activities to state and/or nationally recognised published standards.

Annual Reporting

RRWR will prepare an annual report within one month after the auditor general gives the audit report about the Local Government's financial statements for the end of the financial year, in accordance with the *Local Government Act 2009*, and additional information as required by the *Regulation*.

The Annual Report will include all matters included in the quarterly report as well as the following financial indicators:

Item	2018-19 Target
Operating surplus ratio	22.5%
Interest coverage ratio	2.1 times
Asset sustainability ratio	90.0%
Gross revenue	\$20,472,347
Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)	\$6,433,436
Competitive neutrality ratio (% of gross revenue)	0.8%
Depreciation ratio	5.2%
Total written down asset value	\$32,193,687
Return on assets	10.0%

Commentary

Operating surplus ratio is an indicator of the extent to which revenues raised cover operational expenses only or are available for capital funding purposes or other purposes. A positive result indicates that surplus revenue is available to support the funding of capital expenditure, offset past or future operating deficits or used to reduce current debt levels. This

positive result shows that RRWR is raising enough utility and other revenue to meet its operating expenditure.

Interest coverage ratio is an indicator of the extent to which the operating results (before interest and depreciation) are committed to funding interest expense on current loan borrowings and leases. This large ratio indicates that RRWR is able to cover current interest expense 2.1 times with available earnings and is not burdened by debt.

Asset sustainability ratio is an indication of the extent to which the infrastructure assets are being replaced as they reach the end of their useful lives. The Department of Infrastructure, Local Government and Planning (DILGP) target is greater than 90% per annum (on average over the long-term). RRWR in 2018-19 is currently not replacing or renewing existing infrastructure assets as they are being depreciated.

EBITDA is a measure of profitability used as comparison within and across industry and is net income with interest, taxes, depreciation and amortisation added back to it. It eliminates the effects of financing and accounting decisions. It is a useful measure of profitability for business with large amounts of assets and/or debt. This shows the funds RRWR has available to fund interest payments and principle repayments on debt leverage.

Competitive neutrality ratio measures the extent to which operating revenues are committed to competitive neutrality adjustments such as tax equivalents and return to Council. RRWR is receiving 0.8% of its operating revenue from Council's general fund, that is, for every dollar of operating revenue earned RRWR receives from Council 0.8 cents.

Depreciation ratio indicates the extent to which operating revenues are committed to funding depreciation. RRWR depreciation is 5.2% of its operating revenues, that is for every dollar of operating revenue earned RRWR requires 5.2 cents to fund asset renewal.

Return on assets (ROA) is an indicator of how profitable a business is relative to its total assets. ROA tells you what earnings were generated from invested capital (assets). It gives investors an idea of how effectively the company is converting the money it has to invest into net income. The higher the ROA number, the better, because the company is earning more money on less investment. RRWR ROA indicates it is generating moderate earnings from its investment in capital. RRWR is generating net income of 10.0 cents for every dollar of investment in assets.

The *Regulation* requires that an annual statement on the operations of the commercial business unit for the preceding financial year is given to the Local Government and included in the Local Government's Annual Report. RRWR will provide the following information on its annual performance:

- a) information to enable an informed assessment of the operations of RRWR including a comparison with its annual performance plan;
- b) particulars of any amendments made to its annual performance plan in the financial year;
- c) particulars of any directions to RRWR during the financial year (including directions about any CSOs to be carried out); and
- d) particulars of the impact that any changes to its annual performance plan may have had on RRWR's financial position; operating surplus/deficit and prospects.

RRWR will generate indicators as required which are measured annually for collation by state government agencies as part of the state wide annual comparative data collection process and the reporting requirements in respect of the waste levy in accordance with the *Waste Reduction and Recycling Act 2011*.

7.2 Customer Service

Customer Service Standards

RRWR is determined to meet customer needs and provide quality services. Customer needs shall be evaluated by a variety of measures including, but not limited to stakeholder analysis and engagement through:

- customer feedback;
- analysis of services provided by other waste management agencies; and
- general waste collection.

Information on RRWR's customer service standards will be provided through customer service centres and on its web page.

When delivering services such as household waste collection, commercial waste collection, recycling services, waste advisory services and landfill waste disposal services, RRWR recognises that customers are entitled to be guaranteed of a certain level of service.

Specific Customer Service Standards are detailed in Annexure 2.

Customer Contact

RRWR will be responsible for customer contact relating to all waste and recycling matters

Contracts for Service Provision

RRWR will maintain contracts for recycling collection services within Council's collection area in accordance with Council's resolution dated 23 February 2010.

7.3 Risk Management

RRWR will undertake to identify, assess and manage risks in relation to business risk, major asset failure, interruption to supply or delivery and environmental risk in accordance with Council's Risk Management Framework.

7.4 Policy Compliance

RRWR shall be bound by Council's corporate policies and procedures until such time that RRWR develops specific policies and procedures that improve its performance. Any such policies and procedures are subject to the proposed policy complementing the Council policy direction and the approval process.

7.5 Treatment of Surpluses and Losses

Surpluses and losses after dividend and tax equivalents have been forwarded to Council and are to be retained in a Reserve for revenue fluctuations unless Council endorses an alternate treatment of such revenue.

7.6 Environment

Responsible management of environmental issues is an essential part of achieving business objectives.

Accordingly, RRWR will conduct activities in ways which will:

- continually improve awareness and management of environmental risks and avoid, reduce and control pollution from operations;
- promote the open exchange of environmental information with customers, suppliers and the community to improve environmental awareness and to obtain feedback on environmental performance;
- ensure that environmentally appropriate practice is encouraged and integrated into business practices; and

- promote waste minimisation and energy management within day to day operations.

RRWR is responsible for meeting Council's obligations under the *Environmental Protection Act 1994* relating to waste and recycling. This responsibility shall include negotiating any new licences or amendments to existing licences, managing the licence and reporting to the relevant state government bodies on performance aspects covered by any licences.

8. ASSETS

8.1 Asset Management

RRWR will manage assets to minimise the whole of life cost whilst achieving the desired levels of service. To achieve this objective the following are undertaken:

- maintaining detailed asset registers;
- maintaining asset valuations and depreciation schedules for the purpose of allowing Council to report externally in accordance with provisions of the *Local Government Act 2009*, the *Regulation*, and the Australian Accounting Standards Board; and
- detailed planning, design and construction of new assets.

8.2 Asset Relationship

Under National Competition Policy guidelines and the Council of Australian Governments (COAG) reform agenda, RRWR is required to maintain an appropriate return on these assets which is in turn paid as a dividend to Council after reserve requirements are met.

9. FINANCIAL MATTERS

9.1 Long Term Financial Strategy

The two tables contained within Annexure 3 provide the long term Operating Statement and Statement of Financial Position for RRWR for the period 2018-19 to 2026-27.

9.2 Capital Structure

RRWR will continue to improve long term financial planning models which upon adoption, will be incorporated into Council's overall financial strategy. All RRWR's financial planning is subject to approval by Council.

9.3 Funding Sources

The following are the funding sources for the waste and recycling capital expenditure program:

Revenue

- loan borrowings, with repayments made from depreciation and revenue;
- depreciation funding;
- existing operational funds.

Loans

Current liability/redemption (forecast closing as at 30 June 2019)	\$2.5 million
Total liability (forecast closing as at 30 June 2019)	\$13.8 million
2018-19 (proposed new loans)	\$1.0 million
Capital Expenditure for 2018-19 is approximately	\$2.7 million

9.4 Operational Budget

The operational budget as detailed in Council’s Financial Strategic Plan is as follows:

Operating revenue for 2018-19 is estimated to be \$20.5 million (inc CSO’s comprising:

Waste and Recycling Utility and Charges	69.8%
Fees and Charges	21.9%
Community Services Obligations and C.N.A’s	8.3%
Other sources	0.5%

Operating expenditure including tax and return for 2018-19 is estimated to be \$17.2 million comprising:

Operations Expense	81.4%
Depreciation	6.2%
Loan Interest	4.4%
Tax equivalents	8.0%
Income tax and Dividends	7.0%

10. FINANCIAL POLICIES

10.1 Accounting

Financial statements are prepared in accordance with all Australian Accounting Standards, Australian Accounting Interpretations and other pronouncements issued by the Australian Accounting Standards Board. They also comply with the requirements of the *Local Government Act 2009* and the *Regulation*. Financial statements are prepared under the historical cost convention except for the revaluation of certain non-current assets.

10.2 Asset Depreciation

The calculation of asset depreciation for external reporting and tax purposes shall be in accordance with the *Regulation*, AASB 116 – Property, Plant and Equipment Accounting Standard, Australian Accounting Standards Board and the Local Government Tax Equivalent Manual, respectively.

Depreciation is calculated annually and effectively creates a cash backed source of funds available to fund RRWR’s infrastructure replacement works. Other sources of funds for capital expenditure include grants and subsidies, loan borrowings and other reserves.

RRWR accumulates any unspent depreciation funds for the future capital renewal of waste and recycling assets to either maintain or reinstate their service potential.

10.3 Taxation

RRWR is required to pay the following taxes, either to Council or via Council to the relevant government agencies:

1. Commonwealth taxes including, fringe benefits and GST;

2. state taxes, and
3. all remaining taxes as tax equivalents directly to Council. These tax equivalents shall include:
 - income tax;
 - payroll tax;
 - land tax; and
 - stamp duty.

10.4 Treatment of Surpluses/Losses

In accordance with Council resolution, after the required ROA and Income Tax Equivalents have been forwarded to Council each year, any remaining surplus/loss will be held in RRWR Retained Earnings unless specifically required to be held in a Recurrent or Capital Reserve. The Capital Reserve will be solely used for capital works expenditure to improve system reliability. The amounts to be transferred to each reserve will be detailed at the time of the transfer to the applicable reserve.

10.5 Borrowing Policy

Section 104 of the *Local Government Act 2009* requires a local government to have a financial management system, and this system must have a long term financial forecast and included within this system a debt policy.

Section 192 of the *Regulation* provides that a Council must prepare a debt policy each financial year and that the policy must state:

- new borrowings planned for the current financial year and the next nine financial years; and
- the timeframe which it is planned to repay existing and new borrowings.

RRWR's AMP Financial Strategy identifies new capital expenditure for projects over the 10 year planning horizon providing the basis for future borrowings.

The following principles underlie RRWR's Borrowing Policy:

- loans will only be used for capital expenditure; and
- long term capital works and borrowing strategies will be reviewed on a yearly basis and any necessary adjustments made, but any changes will be in line with the financial plan adopted by Council.

Where RRWR requires debt financing, Council will raise funds for RRWR. Council will make explicit the terms and conditions of all funds raised for RRWR, having due regard to Council's determination on RRWR's capital structure. RRWR will be responsible for managing this debt and use Council's services where necessary to assist in this regard.

11. PRICING AND REVENUE COLLECTION

11.1 Responsibility for Price Setting

Council will be responsible for setting the price for waste and recycling services on an annual basis. RRWR will be responsible for:

- recommending to Council revenue targets for waste and recycling services;
- recommending price structures and price paths; and
- pro-actively communicating Council's decisions with respect to pricing to customers.

11.2 Revenue Target

Consideration will be given to the following principles when setting the revenue targets for the financial year:

- full cost recovery including required rate of return;
- elimination of cross subsidies;
- economic, asset and ecological sustainability; and
- transparency in pricing regarding CSOs.

RRWR will actively work with Council to maximise the realisation of the above principles.

11.3 General Fees and Charges for Miscellaneous Activities

In addition to the primary services of waste and recycling services, RRWR provides a number of other miscellaneous services directly to customers, such as:

- collection and disposal of waste from carnivals and special events including bin delivery, recovery and cleansing; and
- sale of mobile bins.

RRWR is responsible for recommending appropriate general fees and charges for such services to Council.

Where these are monopoly services, the basis for price setting will be full cost recovery. Where the services are provided into a competitive market, prices will be set having regard to the sustainability of the business activity and the market price for the services.

11.4 Revenue Collection

RRWR in conjunction with Council's Finance department is responsible for revenue collection for the provision of waste and recycling services. Billing and debt management is the responsibility of the Finance department.

11.5 Recovery for Damage to Infrastructure

RRWR will recover compensation for third party damage to waste and recycling infrastructure.

12. FINANCIAL STATEMENTS

The *Regulation* requires that RRWR must provide to Council an annual statement of operations and this statement must be included in Council's Annual Report.

13. REVIEW OF PERFORMANCE PLAN

The *Regulation* allows a performance plan to be amended at any time before the end of the financial year for which it is prepared.

This plan is to be reviewed and amendments made where necessary on a quarterly basis. Such a review or amendment of the plan should be as a result of the following:

- reviewing RRWR's actual performance and the reasonableness of the performance targets or standards set as part of the plan;
- resolution of any of the matters referred to in the plan as being unresolved; and
- any new direction of Council in relation to the overall strategic direction of RRWR.

ANNEXURE 1: COMMUNITY SERVICE OBLIGATIONS

Community service obligations (CSOs) arise when a government specifically requires a public enterprise to carry out activities relating to outputs or inputs which it would not elect to do on a commercial basis or, alternatively, would only provide at higher prices or via some other form of compensation. CSOs are to be funded by the general fund.

RRWR CSOs have been identified in the following areas. RRWR have identified \$1,599,248 as CSOs during the 2018-19 financial year. CSOs have been identified and adopted by Council for 2018-19 in the following areas. These CSOs will be funded by a contribution from Council to RRWR.

Transfer:

Roadside Bins ops (Collection)	\$368,968
Roadside Bins ops (Clean Up)	\$41,756
Roadside Bins Disposal Cost	\$132,859
	<hr/>
	\$543,583

Collection:

Boat Ramps Waste Service	\$14,843
	<hr/>
	\$14,843

Disposal:

Old Landfills maintenance works	\$164,000
Tyres Chemicals, Fridge Degassing, Gas Bottles	\$83,511
Charity Waste Policy	\$75,919
Green Waste	\$590,717
	<hr/>
	\$914,147

Strategic Management:

Clean Up Australia Day	\$15,818
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Waste Education	\$50,122
Waste Audit	\$60,735
	\$126,675
Total (proposed in 2017-18)	\$1,599,248

**ANNEXURE 2: PERFORMANCE TARGETS FOR
QUARTERLY REPORTING**

Customer Service Standards

Performance Indicator	Target
Weekly collection of domestic waste on the same day every week	98%
Weekly collection of commercial waste	95%
Fortnightly collection of domestic recyclable waste	98%
Fortnightly collection of commercial recyclable waste	98%
Missed service collection provided within two working days from notification when notification is within one working day of scheduled collection	95%
Collection services will be made available within four working days upon application by the owner	98%
Provision of assisted services within ten working days from application by the resident	100%
Repair or replacement of stolen, removed, damaged, vandalised mobile bins within four working days from notification	100%

Indicator	Target	Reporting Frequency
RRC Operational Plan	Initiatives successfully completed by year end	Quarterly
Operating Budget	Conduct all activities in accordance with required timelines and budget	Quarterly or when variations arise

Annual Revenue	Timely reporting of any significant variations to budget revenue and collection timing	Quarterly or when variations arise
Capital Works	Completion of capital program in accordance with adopted timeframe and budget (within 3%)	Quarterly or when variations arise

ANNEXURE 3: LONG TERM OPERATING AND FINANCIAL POSITION STATEMENTS

Statement of Comprehensive Income for RRWR 2019 to 2027 (\$'000,s)

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Income									
Revenue									
Operating revenue									
Net rates, levies and charges	14,284.99	14,784.96	15,302.43	15,838.02	16,392.35	16,966.08	17,559.90	18,174.49	18,810.60
Fees and charges	4,412.83	4,567.28	4,727.13	4,892.58	5,063.82	5,241.05	5,424.49	5,614.35	5,810.85
Rental income	-	-	-	-	-	-	-	-	-
Interest received	23.50	12.99	35.73	67.26	128.60	169.74	219.56	294.36	353.60
Sales revenue	-	-	-	-	-	-	-	-	-
Profit from investments	-	-	-	-	-	-	-	-	-
Other income	1,709.08	1,751.55	1,795.07	1,839.68	1,885.39	1,932.25	1,980.27	2,029.48	2,079.92
Grants, subsidies, contributions and donations	41.95	42.79	43.65	44.52	45.41	46.32	47.24	48.19	49.15
Total operating revenue	20,472.35	21,159.56	21,904.01	22,682.05	23,515.57	24,355.45	25,231.46	26,160.87	27,104.12
Total revenue	20,472.35	21,159.56	21,904.01	22,682.05	23,515.57	24,355.45	25,231.46	26,160.87	27,104.12
Total income	20,472.35	21,159.56	21,904.01	22,682.05	23,515.57	24,355.45	25,231.46	26,160.87	27,104.12
Expenses									
Operating expenses									
Employee benefits	3,459.67	3,563.46	3,670.36	3,780.47	3,893.88	4,010.70	4,131.02	4,254.95	4,382.60
Materials and services	10,559.25	10,930.14	11,314.07	11,711.50	12,122.91	12,548.78	12,989.63	13,445.98	13,918.38
Finance costs	773.72	688.22	536.78	508.72	482.19	359.96	257.51	220.77	185.69
Depreciation and amortisation	1,067.88	1,165.04	1,071.26	970.23	1,082.37	1,171.33	1,259.35	1,342.20	1,418.10
Other expenses	-	-	-	-	-	-	-	-	-
Total operating expenses	15,860.50	16,346.85	16,592.47	16,970.92	17,581.35	18,090.77	18,637.51	19,263.90	19,904.77
Total expenses	15,860.50	16,346.85	16,592.47	16,970.92	17,581.35	18,090.77	18,637.51	19,263.90	19,904.77
Net result	4,611.84	4,812.71	5,311.54	5,711.13	5,934.23	6,264.68	6,593.95	6,896.97	7,199.35

Tax equivalents

Net result before tax equivalents	4,611.84	4,812.71	5,311.54	5,711.13	5,934.23	6,264.68	6,593.95	6,896.97	7,199.35
Tax equivalents payable	1,383.65	1,060.62	1,389.78	1,691.26	1,743.81	1,820.00	1,897.59	1,987.00	2,077.07
Net result after tax equivalents	3,228.19	3,752.09	3,921.76	4,019.87	4,190.42	4,444.68	4,696.36	4,909.97	5,122.28
Total comprehensive income for the year	4,611.84	4,812.71	5,311.54	5,711.13	5,934.23	6,264.68	6,593.95	6,896.97	7,199.35

Operating result

Operating revenue	20,472.35	21,159.56	21,904.01	22,682.05	23,515.57	24,355.45	25,231.46	26,160.87	27,104.12
Operating expenses	15,860.50	16,346.85	16,592.47	16,970.92	17,581.35	18,090.77	18,637.51	19,263.90	19,904.77
Operating result	4,611.84	4,812.71	5,311.54	5,711.13	5,934.23	6,264.68	6,593.95	6,896.97	7,199.35

Statement of Financial Position for RRWR 2019 to 2027 (\$000,s)

	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027
Assets									
Current assets									
Cash and cash equivalents	4,757.85	-	4,772.01	6,560.27	5,939.45	8,929.40	10,203.18	14,790.90	15,416.73
Trade and other receivables	2,059.36	2,125.46	2,205.72	2,282.76	2,362.49	2,438.33	2,530.42	2,618.81	2,710.29
Inventories	184.00	184.00	184.00	184.00	184.00	184.00	184.00	184.00	184.00
Other current assets	-	-	-	-	-	-	-	-	-
Total current assets	7,001.21	2,309.46	7,161.72	9,027.03	8,485.94	11,551.73	12,917.60	17,593.71	18,311.02
Non-current assets									
Property, plant & equipment	34,633.69	40,731.27	40,991.13	46,164.77	50,169.34	51,833.25	55,440.01	55,966.79	60,709.27
Other non-current assets	-	-	-	-	-	-	-	-	-
Total non-current assets	34,633.69	40,731.27	40,991.13	46,164.77	50,169.34	51,833.25	55,440.01	55,966.79	60,709.27
Total assets	41,634.89	43,040.73	48,152.86	55,191.80	58,655.28	63,384.98	68,357.60	73,560.50	79,020.29

Liabilities**Current liabilities**

Overdraft	-	518.15	-	-	-	-	-	-	-
Trade and other payables	2,689.53	2,773.97	2,876.80	2,975.32	3,077.26	3,174.02	3,291.82	3,404.71	3,521.49
Borrowings	2,547.42	2,684.90	3,054.68	1,870.06	853.96	886.22	918.44	951.84	985.62
Provisions	1,117.38	1,133.13	1,133.13	1,133.13	1,133.13	1,133.13	1,133.13	1,133.13	1,133.13
Other current liabilities	-	-	-	-	-	-	-	-	-
Total current liabilities	6,354.32	7,110.15	7,064.61	5,978.52	5,064.35	5,193.37	5,343.39	5,489.68	5,640.25

Non-current liabilities

Trade and other payables	-	-	-	-	-	-	-	-	-
Borrowings	11,291.41	8,606.51	9,557.95	12,695.53	11,841.57	10,955.35	10,036.92	9,085.08	8,099.46
Provisions	3,547.00	2,291.50	1,666.91	1,666.91	1,666.91	1,666.91	1,666.91	1,666.91	1,666.91
Other non-current liabilities	-	-	-	-	-	-	-	-	-
Total non-current liabilities	14,838.41	10,898.02	11,224.86	14,362.44	13,508.48	12,622.26	11,703.82	10,751.98	9,766.36

Total liabilities

21,192.74	18,008.17	18,289.47	20,340.96	18,572.83	17,815.63	17,047.22	16,241.66	15,406.61
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Net community assets

20,442.16	25,032.56	29,863.39	34,850.84	40,082.45	45,569.35	51,310.38	57,318.84	63,613.67
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Community equity

Asset revaluation surplus	2,141.21	3,017.08	3,980.48	5,021.65	6,184.38	7,424.62	8,737.96	10,110.08	11,558.41
Retained surplus	18,301.00	22,015.53	25,882.96	29,829.24	33,898.13	38,144.78	42,572.48	47,208.82	52,055.32
Total community equity	20,442.21	25,032.61	29,863.44	34,850.89	40,082.51	45,569.40	51,310.44	57,318.89	63,613.73

6 CLOSURE OF MEETING